### NOTICE OF SPECIAL MEETING OF THE SOUTH ORANGE COUNTY WASTEWATER AUTHORITY

### FINANCE COMMITTEE August 10, 2018

10:30 a.m.

NOTICE IS HEREBY GIVEN that a Special Meeting of the South Orange County Wastewater Authority (SOCWA) Finance Committee was called by the Chairman to be held on **August 10**, **2018** at **10:30 a.m.** at the SOCWA Administrative Office located at 34156 Del Obispo Street, Dana Point, California.

THE SOCWA MEETING ROOM IS WHEELCHAIR ACCESSIBLE. IF YOU REQUIRE ANY SPECIAL DISABILITY RELATED ACCOMMODATIONS (I.E., ACCESS TO AN AMPLIFIED SOUND SYSTEM, ETC.) PLEASE CONTACT THE SOUTH ORANGE COUNTY WASTEWATER AUTHORITY SECRETARY'S OFFICE AT (949) 234-5421 AT LEAST TWENTY-FOUR (24) HOURS PRIOR TO THE SCHEDULED MEETING. THIS AGENDA CAN BE OBTAINED IN ALTERNATE FORMAT UPON WRITTEN REQUEST TO THE SOUTH ORANGE COUNTY WASTEWATER AUTHORITY'S SECRETARY AT LEAST TWENTY-FOUR (24) HOURS PRIOR TO THE SCHEDULED MEETING.

AGENDA EXHIBITS AND OTHER WRITINGS THAT ARE DISCLOSABLE PUBLIC RECORDS DISTRIBUTED TO ALL, OR A MAJORITY OF, THE MEMBERS OF THE SOUTH ORANGE COUNTY WASTEWATER AUTHORITY FINANCE COMMITTEE IN CONNECTION WITH A MATTER SUBJECT TO DISCUSSION OR CONSIDERATION AT AN OPEN MEETING OF THE FINANCE COMMITTEE ARE AVAILABLE FOR PUBLIC INSPECTION IN THE AUTHORITY OFFICE, 34156 DEL OBISPO STREET, DANA POINT, CA ("AUTHORITY OFFICE"). IF SUCH WRITINGS ARE DISTRIBUTED TO MEMBERS OF THE FINANCE COMMITTEE LESS THAN TWENTY-FOUR (24) PRIOR TO THE MEETING, THEY WILL BE AVAILABLE IN THE RECEPTION AREA OF THE AUTHORITY OFFICE AT THE SAME TIME AS THEY ARE DISTRIBUTED TO THE FINANCE COMMITTEE MEMBERS, EXCEPT THAT, IF SUCH WRITINGS ARE DISTRIBUTED IMMEDIATELY PRIOR TO, OR DURING, THE MEETING, THEY WILL BE AVAILABLE IN THE FINANCE COMMITTEE MEETING ROOM.

### <u>Agenda</u>

### 1. Call Meeting to Order

### 2. Pledge of Allegiance

### 3. Public Comments

THOSE WISHING TO ADDRESS THE FINANCE COMMITTEE ON ANY ITEM <u>LISTED</u> ON THE AGENDA SHOULD SUBMIT A "REQUEST TO BE HEARD" FORM TO THE CLERK OF THE BOARD BEFORE THE PRESIDING OFFICER ANNOUNCES THAT AGENDA ITEM. YOUR NAME WILL BE CALLED TO SPEAK AT THAT TIME.

### 4. <u>Unfunded Pension Liability (UAL) Distribution by Member Agency – Results and Recommendation</u>

Presentation by: Nyhart & Bartel Associates LLC

#### Recommendation:

Staff recommends that the Finance Committee recommends to the Board of Directors to approve Member Agency Distribution percentages to use for allocating the Authority's three Long Term Liabilities for FY 2015-16, FY 2016-17 and FY 2017-18.

- Pension
- Post-Retirement Health Care Benefits
- Compensated Absences

### 5. <u>Step-by-Step Accounting Procedures</u>

#### Recommendation:

Information item, receive and file; the Authority will submit procedures to the State Auditors Office.

### 6. Financial Matters – Month of May 2018 Financials

#### **Recommendation**

Staff recommends that the Finance Committee recommends to the Board of Directors to:

- 1) Ratify the Summary of Disbursements for the period from May 1, 2018 through May 31, 2018, totaling \$1,728,250 (attached as Exhibit A).
- 2) Receive and file the following as information items:
  - Schedule of Funds Available for Reinvestment (Exhibit B)
  - Schedule of Cash and Investments (Exhibit C)
  - Capital Schedule (Exhibit D)
  - Capital Projects Graph (Exhibit D-1)
  - Budget vs. Actual Expenses:
    - a. Operations and Environmental Summary (Exhibit E-1)
    - b. Residual Engineering, after transfer to Capital (Exhibit E-2)
    - c. Administration (Exhibit E-3)
    - d. Information Technology (IT) (Exhibit E-4)

### 7. <u>Financial Matters – Month of June 2018 Financials (Preliminary Budget vs. Actual expenses and Capital expenditures)</u>

### **Recommendation**

Staff recommends that the Finance Committee recommends to the Board of Directors to:

- 1) Ratify the Summary of Disbursements for the period from June 1, 2018 through June 30, 2018, totaling \$2,432,134 (attached as Exhibit A).
- 2) Receive and file the following as information items:

#### NOTICE OF SPECIAL MEETING - FINANCE COMMITTEE

August 10, 2018 Page 3 of 3

- Schedule of Funds Available for Reinvestment (Exhibit B)
- Schedule of Cash and Investments (Exhibit C)
- Capital Schedule (Exhibit D)
- Capital Projects Graph (Exhibit D-1)
- Budget vs. Actual Expenses:
  - e. Operations and Environmental Summary (Exhibit E-1)
  - f. Residual Engineering, after transfer to Capital (Exhibit E-2)
  - g. Administration (Exhibit E-3)
  - h. Information Technology (IT) (Exhibit E-4)
- Preliminary FY 2018/19 Actual Fringe Pool and Fringe Rate

#### 8. Adjournment

I hereby certify that the foregoing Notice was personally emailed or mailed to each member of the SOCWA Finance Committee at least 24 hours prior to the scheduled time of the Special Meeting referred to above.

I hereby certify that the foregoing Notice was posted at least 24 hours prior to the time of the above-referenced Finance Committee at the usual agenda posting location of the South Orange County Wastewater Authority and at <u>www.socwa.com</u>.

Dated this 2<sup>nd</sup> day of August 2018.

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Betty C. Burnett, General Manager/Secretary SOUTH ORANGE COUNTY WASTEWATER AUTHORITY

# Agenda Item

## 4

Legal Counsel Review: N/A

Meeting Date: August 10, 2018

TO:	Finance Committee
FROM:	Betty Burnett, General Manager
STAFF CONTACT:	Mary Carey, Finance Controller
SUBJECT:	Unfunded Pension Liability (UAL) Distribution by Member Agency – Results and Recommendations

### Summary:

At the June 27, 2018 Finance Committee meeting, the Committee heard a full presentation from actuary firms Nyhart and Bartel Associates regarding the background of PERS Unfunded Liability and preliminary discussion of options to apply distributions of retiree and employee unfunded costs to SOCWA member agencies. The Committee agreed with the recommendation of the consultant team that labor cost data taken from prior Use Audits and/or Budget information was the best source of cost distribution information across the Project Committees. The consultants reviewed the distribution of five years of data and the Committee asked SOCWA staff to research prior records and find as many years of past Use Audits and, if unavailable, Budgets for labor data applicable to SOCWA, AWMA, SERRA and SOCRA. Staff investigated records it could locate and as requested, notified the Finance Committee Agencies' staffs of what was located (in order that each agency could review its records as well). Further, Mary Carey collected the data and shared the results with the Finance Managers of the Finance Committee agencies.

The data was also made available to Will Kane of the Nyhart staff and to Mary Beth Redding of Bartel and Associates. The consultants considered the salary history as well as the work history information located within historical employee records.

The Nyhart and Bartel consultants will attend the August 10, 2018 Finance Committee meeting to discuss their findings and recommendations.

### **Recommendation:**

Staff recommends that the Finance Committee recommends to the Board of Directors to approve Member Agency Distribution percentages to use for allocating the Authority's three Long Term Liabilities for FY 2015-16, FY 2016-17 and FY 2017-18.

- Pension
- Post-Retirement Health Care Benefits
- Compensated Absences

# South Orange County Wastewater Authority

### Long Term Liabilities Allocation Methodology

Mary Beth Redding

BARTEL ISSOCIATES, LLC Will Kane



- Two primary takeaways from the June 27th Finance Committee meeting:
  - Allocation of unfunded liabilities will be based on Historical Labor Data by Project Committee and Wastewater (Liquids, Solids, Common, AWT, etc.) taken from SOCWA's official Use Audits
  - 2) SOCWA would work to obtain Labor Data stretching further back in history



- Based on that discussion, we used the following approach to allocate long-term liabilities
  - Use dollar-averaged labor costs from a start date through the measurement year
  - Three potential approaches for Pension and OPEB:
    - Use 2002 as the start date
    - Use 1990 as the start date including all Project Committees
    - Use 1990 as the start date and exclude PC 17 and PC15 for contractoperated periods
  - For Compensated Absences, use dollar-averaged labor costs over the three years preceding the measurement date
    - 240 Hours maximum carryover balance for vacation
    - 176 Hours carryover balance for sick pay
    - 80 Hours minimum annual accrual for both vacation and sick pay



- Allocation Procedures
  - Implicitly assumes all Pension /OPEB/Compensated Absences (PTO earned but not used) are proportional to labor costs
    - 1. Dollar labor costs for each PC were distributed by wastewater (solids, liquids, common, AWT, etc.) for each year, multiplied by
    - 2. Member Agency usage percentage for each PC and Wastewater for each year
    - Dollars totaled for each member agency each year
    - Dollars for each member agency summed over averaging period and divided by total dollars for the period to create the allocation percentage



- "Contract Years" Excluded
  - PC 15 from FY 1990 through 1999
  - PC 17 in FY 1990 and 1991
  - All costs for these PCs and Years excluded



- Allocation and Data Procedures before 1999
  - Data missing for many PCs or Items
    - Missing amounts equal to average of next previous and succeeding year with data
    - Missing amounts in 1990 equal the following year
  - AWMA-CTP was allocated dollar costs, but those dollars were excluded from the totals. So, the remaining dollars were allocated to member agencies.
  - Prior agencies were added into their successor agencies as follows:

CBWD, CBSD, DPSD => SCWD LAWD => IRWD



### Timing

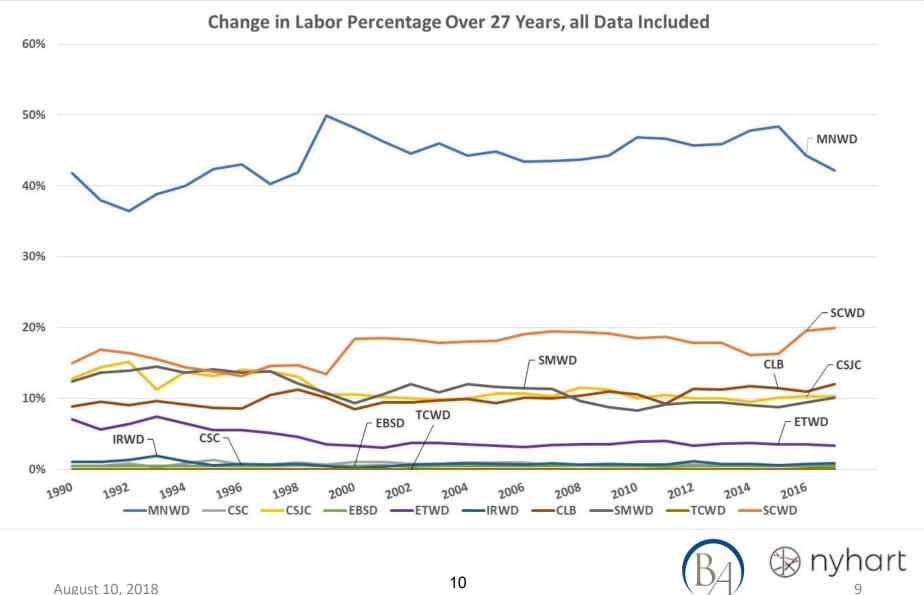
- Net Pension Liability reported at 6/30/18
  - Based on assets and actuarial liabilities through 6/30/17
  - Allocated on labor costs through 6/30/17
- Net Pension Liability reported at 6/30/17
  - Based on assets and actuarial liabilities through 6/30/16
  - Allocated on labor costs through 6/30/16
- Changes in each agency's allocation will be due to:
  - Change in average proportion
  - Changes in net pension liability
- Similar timing for OPEB
- Compensated absences
  - 6/30/18 reporting should use averages through 2018 if available



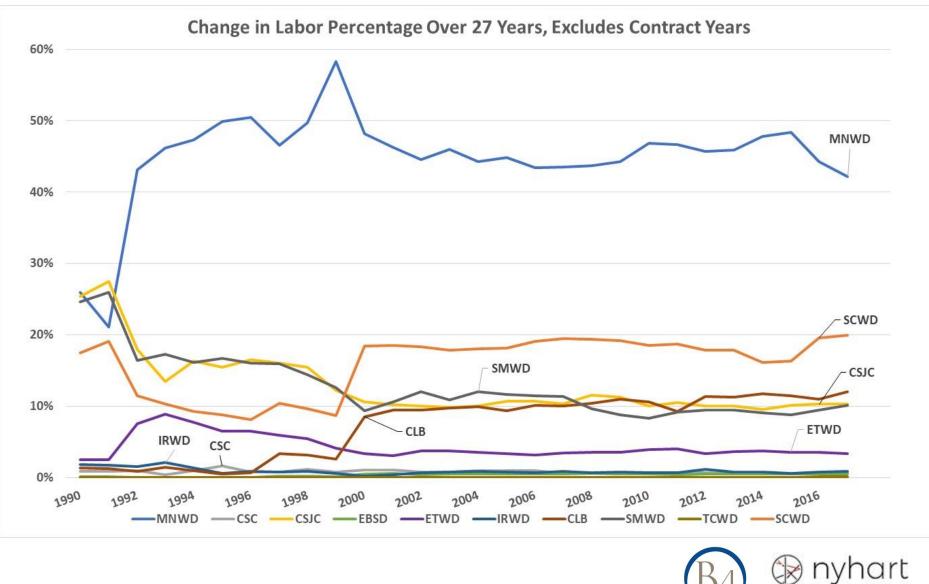
## **Future Application**

- Recommendation intended to be simple to replicate in future years
  - For 6/30/2019, the 2018 labor costs will be appended to existing data and included in new average
  - Allocation percentages should move gradually and reasonable predictably over time
  - Compensated Absence average would continue to be three years, with the most recent year's labor data replacing the labor data from three year's prior in the average

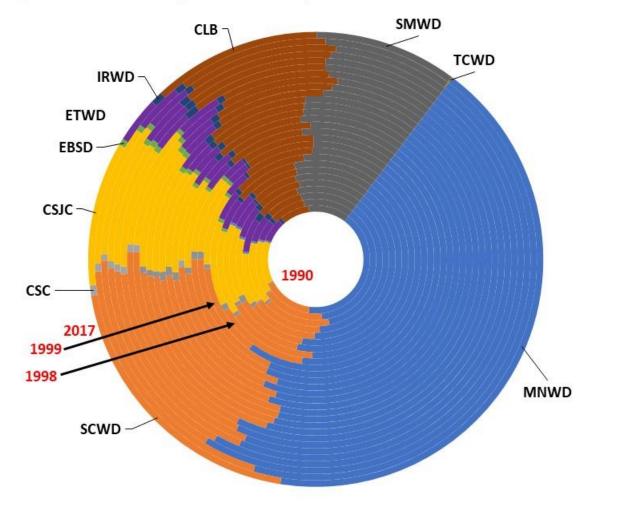




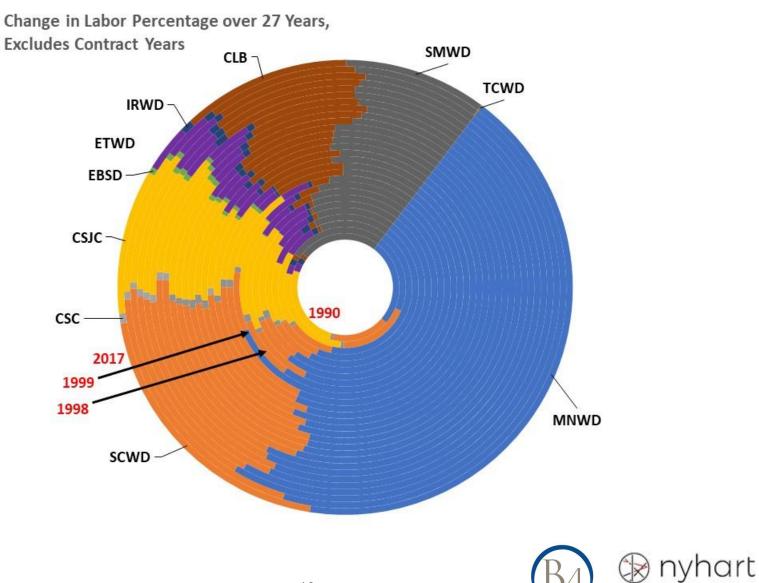
August 10, 2018



Change in Labor Percentage over 27 Years, All Data Included



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### Allocations – For 6/30/2018 Reporting

	Avg Labor\$ 2002-2017		Avg Labor\$ 1990 – 2017	Allocation Percent	Avg Labor\$ 1990 – 2017 Excl Contract	Allocation Percent
CLB	\$ 432	10.62%	\$ 346	10.27%	\$ 275	8.62%
CSC	27	0.67%	24	0.71%	24	0.75%
CSJC	420	10.33%	373	11.06%	373	11.68%
EBSD	19	0.46%	16	0.47%	12	0.38%
ETWD	145	3.57%	138	4.09%	130	4.08%
IRWD	31	0.77%	27	0.79%	26	0.82%
MNWD	1,842	45.27%	1,498	44.40%	1,456	45.58%
SCWD	747	18.36%	589	17.44%	534	16.70%
SMWD	404	9.93%	364	10.78%	364	11.38%
TCWD	0	0.01%	346	0.01%	0	0.01%
Total	4,068	100%	3,404	100%	3,217	100%



### Net Pension Liability – 6/30/2018 Reporting (\$000s)

	Avg Labor\$ 2002-2017	%	Avg Labor\$ 1990 – 2017	%	Avg Labor\$ 1990 – 2017 Excl Contract Periods	%
CLB	\$ 1,424	10.62%	\$ 1,377	10.27%	\$ 1,156	8.62%
CSC	90	0.67%	95	0.71%	100	0.75%
CSJC	1,385	10.33%	1,483	11.06%	1,566	11.68%
EBSD	62	0.46%	63	0.47%	51	0.38%
ETWD	479	3.57%	548	4.09%	547	4.08%
IRWD	103	0.77%	106	0.79%	110	0.82%
MNWD	6,071	45.27%	5,954	44.40%	6,113	45.58%
SCWD	2,462	18.36%	2,339	17.44%	2,240	16.70%
SMWD	1,332	9.93%	1,446	10.78%	1,527	11.38%
TCWD	1	0.01%	1	0.01%	1	0.01%
Total	13,410	100%	13,410	100%	13,410	100%
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### Net OPEB Liability – 6/30/18 Reporting (Est) (\$000's)

	Avg Labor\$ 2002-2017	%	Avg Labor\$ 1990 – 2017	%	Avg Labor\$ 1990 – 2017 Excl Contract	%
CLB	\$ 701	10.62%	\$ 678	10.27%	\$ 569	8.62%
CSC	44	0.67%	47	0.71%	49	0.75%
CSJC	682	10.33%	730	11.06%	771	11.68%
EBSD	30	0.46%	31	0.47%	25	0.38%
ETWD	236	3.57%	270	4.09%	269	4.08%
IRWD	51	0.77%	52	0.79%	54	0.82%
MNWD	2,988	45.27%	2,930	44.40%	3,008	45.58%
SCWD	1,212	18.36%	1,151	17.44%	1,102	16.70%
SMWD	656	9.93%	711	10.78%	751	11.38%
TCWD	1	0.01%	0	0.01%	0	0.01%
Total	6,600	100%	6,600	100%	6,600	100%



nyhart

### Compensated Absences – 6/30/18 Reporting (\$000s)

	Avg. Labor \$ 2015-2017	%
CLB	\$ 57	11.47%
CSC	3	0.58%
CSJC	51	10.23%
EBSD	2	0.44%
ETWD	17	3.48%
IRWD	4	0.72%
MNWD	225	45.16%
SCWD	92	18.46%
SMWD	47	9.40%
TCWD	0	0.05%
Total	498	100%



nyhart

### Recommendation

- From Actuary's point of view
  - Use data only from 2002 and later
  - Much pre-2002 data is estimated
  - Pre-2002 data looks inconsistent with data immediately after 2002 in many cases
  - Inclusion of dollar labor costs of non-SOCWA employees (for those employees in those years SOCWA has no pension or OPEB obligation) means those years have more weight in the averages than they should



# Agenda Item

Finance Committee Meeting Meeting Date: August 10, 2018

TO: Betty Burnett

**FROM:** Mary Carey, Finance Controller

**SUBJECT:** Step-by-Step Accounting Procedures

### I. California State Auditor Recommendation:

The Government Finance Officers Association (GFOA), an organization that promotes best practices in government financial management, recommends that every government entity formally document its accounting policies and procedures, which we believe should be step-by-step instructions.

### II. Accounting Department Responsibilities

The accounting department is responsible for recording and reporting cash flow transactions for the Authority:

- Money out /Accounts Payable Making payments and keeping the bills paid
- Money in/Accounts Receivable Invoicing and processing incoming payments
- **Payroll** Make sure everyone gets paid (employees, the government for tax withholdings, pension plans, deferred compensation plans, union dues, etc.)
- **Reporting** Preparing financial reports, i.e., Statement of Net Position, Statement of Revenues, Expenses, and Changes in Net Position, Budget vs. Actual Monthly Reporting and Cash Roll Forward for Large Capital Projects
- Financial Planning and Analysis Annual Budgets
- Financial Controls/Internal Control To minimize errors, fraud and theft
- Account Reconciliations Bank Accounts reconciled to the General Ledger (GL), all assets and liabilities accounts including lead schedules detailing what is included in the account balance, aged accounts receivable review, aged accounts payable review and expense accounts review
- Audits Annual Financial Statements Audit and Use Audits

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### III. ERP (Enterprise Resource Planning) tools used to complete accounting tasks

(**ERP** is the integrated management of core business processes, often in real-time and mediated by software and technology.)

- a. Financial Edge (FE), an integrated financial system, is used to process all the above tasks which includes the following:
  - Web Purchasing Requisitions
  - Purchase Orders (PO)
  - General Ledger (GL)
  - Accounts Payable (AP)
  - Accounts Receivable including Invoicing (AR)
  - Budgets
  - Use Audits
  - Cash Roll Forward by Project Committee and Member Agencies
  - Capital Projects Accounting and Tracking
  - Financial Statements
- b. ADP (Automatic Data Processing) Workforce Now Payroll Processing in conjunction with ADP Electronic Time and Attendance Reporting

#### IV. Step-by Step Procedures and Their Purposes

(These procedures are available for Member Agencies on-site review at SOCWA.)

These accounting tasks are completed within the FE financial system and the payroll is processed within ADP; therefore, the following step-by step procedures are to provide a road map for:

- a. Electronically loading data into FE rather than manually entering data
- b. Navigation of the FE system
- c. Financial Reports development and Printing within FE
- d. ADP Payroll processing

#### A. Accounting Procedures and Their Purposes:

- 1. Payroll processing within ADP Workforce Now in conjunction with ADP Electronic Time and Attendance Reporting - Pay salaries and wages to employees for work including withholdings for taxes, pension, deferred compensation, group insurance, union dues, etc.
- 2. Accounts Payable Processing Vendor payments for products and services provided to SOCWA

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- Member Agencies quarterly billing process for O&M (Operations and Maintenance), Large Capital, Non-Capital Engineering and Small Capital

   Quarterly Billings to Member Agencies based on budget for O&M and Small Capital and budget and updated forecasts for Large Capital and Non-Capital Engineering items
- 4. **Cash Receipts Processing** Application of cash receipts by project committee, capital projects if applicable and member agency
- 5. Bank Statements Reconciliation with General Ledger (GL) Identification and resolution of differences between bank statement and GL
- 6. Electronic Import of Fixed Assets into FE Assets placed in-service setup in fixed assets module
- Validation of Fixed Assets after Electronic Upload Verification that New Fixed Assets placed in-service were moved accurately into FE via the electronic upload process
- 8. **Cash Roll Forward Report Processing** Large Capital Cash Balance monthly reporting by Project Committee, capital project and member agency
- 9. Capital Contributions Report by Project Committee, capital project and member agency Cash payments received from member agencies for large capital projects; this information is used in the cash roll forward report
- Purchase Orders Coding for Large Capital Expenditures Capital expenditures by Project Committee, capital project and member agency; this information is used in the cash roll forward report

# Agenda Item

6

Legal Counsel Review: N/A

Meeting Date: August 10, 2018

TO: Board of Directors

FROM: Betty Burnett, General Manager

STAFF CONTACT: Mary Carey, Finance Controller

**SUBJECT:** Financial Matters – Month of May 2018

### Summary/Discussion

The following selected financial reports are routinely provided monthly to the Board of Directors. This information is presented, including the Monthly Financial Report, to the Finance Committee and could include a request for the Board to approve recommendations of the Finance Committee. The reports included are as follows:

- a) Summary of Disbursements
  - > April 2018 (Exhibit A)
- b) Schedule of Funds Available for Reinvestment (Exhibit B)
- c) Schedule of Cash and Investments (Exhibit C)
- d) Capital Schedule (Exhibit D)
  - Capital Projects Graph (Exhibit D-1)
- e) Budget vs. Actual Expenses:
  - > Operations and Environmental Summary (Exhibit E-1)
  - Residual Engineering, after transfer to Capital (Exhibit E-2)
  - Administration (Exhibit E-3)
  - Information Technology (IT) (Exhibit E-4)

### **Fiscal impact**

During the month of May 2018, disbursements totaled \$1,728,250 and are summarized in the attached Exhibit A. The attached Exhibits B, C, D and E are informational reports only.

Finance Committee Meeting August 10, 2018 Page 2 of 2

### Recommendation

Staff recommends that the Finance Committee recommends to the Board of Directors to:

- 1) Ratify the Summary of Disbursements for the period from May 1, 2018 through May 31, 2018, totaling \$1,728,250 (attached as Exhibit A).
- 2) Receive and file the following as information items:
  - Schedule of Funds Available for Reinvestment (Exhibit B)
  - Schedule of Cash and Investments (Exhibit C)
  - Capital Schedule (Exhibit D)
  - Capital Projects Graph (Exhibit D-1)
  - Budget vs. Actual Expenses:
    - a. Operations and Environmental Summary (Exhibit E-1)
    - b. Residual Engineering, after transfer to Capital (Exhibit E-2)
    - c. Administration (Exhibit E-3)
    - d. Information Technology (IT) (Exhibit E-4)

### Exhibit A

### South Orange County Wastewater Authority Summary of Disbursements for May 2018 Staff Recommendation of Fiscal Matters

	Actual
General Fund	(463,031)
PC 2 - Jay B. Latham Plant	(518,445)
PC 3 - SOCWA Plant/PCA AWT	0
PC 5 - San Juan Creek Ocean Outfall	(14,146)
PC 8 - Pretreatment Program	(8,136)
PC 12 SO - Water Reclamation Permits	(3,639)
PC 15 - Coastal Treatment Plant/AWT	(226,629)
PC 17 - Joint Regional Wastewater Reclamation	(486,111)
PC 21 - Effluent Transmission Main	(1,146)
PC 24 - Aliso Creek Ocean Outfall	(6,967)
Total	<b>(\$1,728,250)</b>

#### Exhibit **B**

### SOUTH ORANGE COUNTY WASTEWATER AUTHORITY SCHEDULE OF FUNDS AVAILABLE FOR REINVESTMENT as of May 31, 2018

BILLS FOR CONSIDERATION	(1,728,250)
FUND REQUIREMENTS:	(4, 700, 050)
DEPOSITS, TRANSFERS & ADJUSTMENTS:	5,217,018
L.A.I.F. FUNDS: (BEGINNING BAL.)	9,537,960
CASH IN BANK: (BEGINNING BAL.)	3,196,381

In accordance with Government Code 53646(c), since all funds are placed in the State LAIF, staff has included in the Financial Packet, the most current statement from the State LAIF, in lieu of the report required by Government Code 53646(b)(1).

In accordance with requirements of the Government Code and the "SOCWA Investment Policy", I hereby certify that:

- 1). All investment actions executed since the last report have been made in full compliance with the Investment Policy.
- SOCWA does not have sufficient funds currently on hand to meet its expenditure obligations for the next six months (see note) due to the fact that SOCWA bills and receives operational funds on a quarterly basis only.

#### Betty Burnett General Manager

<u>Note:</u> Operational funds are collected on a quarterly basis at the beginning of the quarter. Capital funds are collected on a quarterly basis in connection with projected needs. Member agencies have pledged to have funds available to meet all obligations.

### Exhibit C

### South Orange County Wastewater Authority Schedule of Cash and Investments as of May 31, 2018

MVA A/P Checking Payroll Checking State LAIF	\$ \$ \$ \$	46,778 2,194,181 306,189 13,675,961	(A) (B) (C) (D)
Total Cash in Bank		16,223,109	( )
Petty Cash Total Operating Cash		1,600 <b>16,224,709</b>	(E)
OPEB Trust		4,817,830	(F)
Total Cash and Investments	\$	21,042,539	

Notes:

- (A) Interest bearing account; all cash receipts are deposited in this account.
- (B) Accounts Payable Checks are drawn against this account; money is transferred to this account from the LAIF account.
- (C) Payroll including payroll taxes and related liabilities are drawn against this account; money is transferred to this account from the LAIF account.
- (D) LAIF balance.
- (E) Cash on hand with GM's office and held by Chief Operators at each Treatment facility.
- (F) OPEB Trust Fund; these funds can only be used for Retiree Health Benefits.

#### Exhibit D

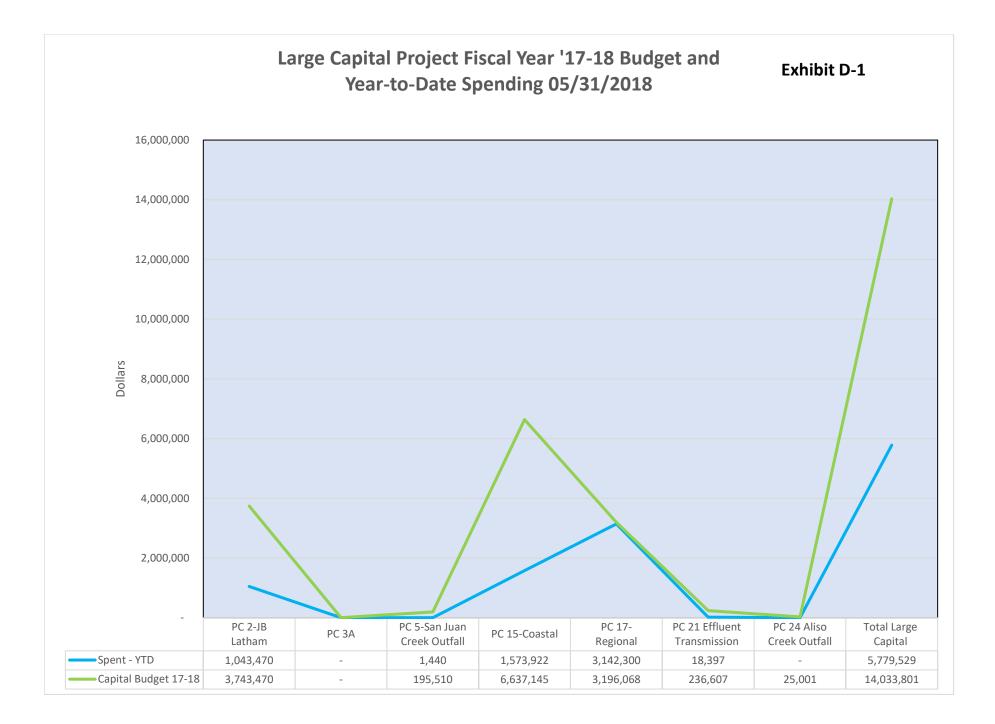
#### South Orange County Wastewater Authority Capital Projects Summaries as of May 31, 2018

		FY	2017-18 Bud	get vs. Actual	Spending				Past D	ue by Fisca	al Year
Description	Capital Budget	Fiscal Year Spending	(Over)/ Under Budget	% Expended	Member Agency Billed	FY 17/18 Member Agency Collections	FY 16/17 & FY 17/18 Past Due Amount		FY 17/18 Unpaid Amounts	FY 16/17 Unpaid Amounts	Total Past Due Amount
PC 2-JB Latham	3,743,470	1,043,470	2,700,000	27.9%	2,554,334	2,554,334					
PC 3A						-					
PC 5-San Juan Creek Outfall	195,510	1,440	194,070	0.7%	15,382	15,382					
PC 15-Coastal	6,637,145	1,573,922	5,063,223	23.7%	2,813,392	2,080,514	1,382,368	(1)	732,878	649,490	1,382,368
PC 17-Regional	3,196,068	3,142,300	53,768	98.3%	1,661,060	1,661,060					
PC 21 Effluent Transmission	236,607	18,397	218,210	7.8%	164,502	164,502					
PC 24 Aliso Creek Outfall	25,001	-	25,001	0.0%	-	-	-				
Total Large Capital	14,033,801	5,779,529	8,254,272	41.2%	7,208,670	6,475,792	1,382,368				
Non-Capital Engineering Small Internal Capital	158,952 1,946,997	388,113 1,434,099	<mark>(229,161)</mark> 512,898	244.2% 73.7%	158,952 1,947,046	158,367 1,777,398	22,416 254,198	` '	585 169,648	21,831 84,550	22,416 254,198
Total Capital	16,139,750	7,601,741	8,538,009	47.1%	9,314,668	8,411,557	1,658,982		903,111	755,871	1,658,982

#### (1) Schedule for Past Due Amounts as of May 31, 2018

Description	Past Due Amount MNWD	Past Due Amount TOTAL	
PC 15-Coastal	1,382,368	1,382,368	(1)
Total Large Capital	1,382,368	1,382,368	
Non-Capital Engineering	22,416	22,416	(2)
Small Internal Capital	254,198	254,198	(2)
Total Capital	1,658,982	1,658,982	

(2) Balances due are for PC 15 Coastal Treatement Plant.



### South Orange County Wastewater Authority O&M Budget vs. Actual Comparison by PC For the Period Ended May 31, 2018

		Budget	*Budget Increase	Adjusted Budget	Actual	(Over)/Under Budget	% Expended
- Jay B. Latham Plant Salary and Fringe			Increase	Budget		Duugei	Lxpended
02-5000-01-**-**	Regular Salaries-O&M	1,228,504		1,228,504	1,170,619	57,885	95.3%
02-5000-02-**-**	Regular Salaries-O&M	163,196		163,196	135,222	27,974	82.9%
02-5001-01-**-**	Overtime Salaries-O&M	21,908	60,000	81,908	42,339	39,569	51.7%
02-5001-02-**-**	Overtime Salaries-O&M	204		204	838	(634)	410.7%
02-5306-01-**-**	Scheduled Holiday Work	11,992		11,992	14,831	(2,839)	123.7%
02-5306-02-**-**	Scheduled Holiday Work	1,804		1,804	1,926	(122)	106.7%
02-5315-01-00-00	Comp Time - O&M	-		-	4,935	(4,935)	0.0%
02-5315-02-00-00 02-5401-01-**-**	Comp Time - O&M	-		-	618 860 545	(618)	0.0%
02-5401-01	Fringe Benefits IN to PC's & Depts. Fringe Benefits IN to PC's & Depts.	911,556 121,096		911,556 121,096	869,545 100,455	42,011 20,641	95.4% 83.0%
02-5700-01-**-**	Standby Pay	23,328		23,328	23,693	(365)	101.6%
02-3700-01-	Total Payroll Costs	2,483,588	60,000	2,543,588	2,365,021	178,567	93.0%
Other Expenses		_,,	,	_;;;;;;;;;;;;;;;;;;;;;;;;;;;;;;;;;;;;;;	_,,.		
02-5002-01-**-**	Electricity	524,000	130,000	654,000	705,047	(51,047)	107.8%
02-5003-01-**-**	Natural Gas	65,012		65,012	57,710	7,302	88.8%
02-5004-01-**-**	Potable & Reclaimed Water	15,004		15,004	16,182	(1,178)	107.9%
02-5006-01-**-**	Chlorine/Sodium Hypochlorite	28,000		28,000	15,128	12,872	54.0%
02-5007-01-**-**	Polymer Products	301,004		301,004	190,184	110,820	63.2%
02-5008-01-**-**	Ferric Chloride	100,004	25,000	125,004	124,587	417	99.7%
02-5009-01-**-** 02-5010-01-**-**	Odor Control Chemicals Other Chemicals - Misc.	25,000 1,000		25,000 1,000	18,389 8	6,611 992	73.6% 0.8%
02-5010-01	Laboratory Services	10,500		10,500	o 6,952	3,548	66.2%
02-5012-01-**-**	Grit Hauling	40,000		40,000	45,551	(5,551)	113.9%
02-5013-01-**-**	Landscaping	48,000		48,000	30,327	17,673	63.2%
02-5014-01-**-**	Engineering - Misc.	4,996		4,996	17,565	(12,569)	351.6%
02-5014-02-**-**	Engineering - Misc.	100,004		100,004	8,540	91,464	8.5%
02-5015-01-**-**	Management Support Services	4,996		4,996	8,640	(3,644)	172.9%
02-5015-02-**-**	Management Support Services	13,000		13,000	29,865	(16,865)	229.7%
02-5017-01-**-**	Legal Fees	1,200		1,200	7,395	(6,195)	616.3%
02-5019-01-**-**	Contract Services Misc.	95,000		95,000	93,040	1,960	97.9%
02-5020-01-00-00	Postage Expense	-		-	167	(167)	0.0%
02-5021-01-**-**	Small Vehicle Expense	8,004		8,004	8,777	(773)	109.7%
02-5022-01-**-** 02-5023-01-**-**	Miscellaneous Expense Office Supplies - All	8,004 25,008		8,004 25,008	6,418 17,680	1,586 7,328	80.2% 70.7%
02-5023-01	Petroleum Products	16,004		25,008 16,004	648	15,356	4.0%
02-5025-01-**-**	Uniforms	12,996		12,996	13,890	(894)	106.9%
02-5026-01-**-**	Small Vehicle Fuel	15,000		15,000	8,439	6,561	56.3%
02-5027-01-**-**	Insurance - Property/Liability	70,448		70,448	62,564	7,884	88.8%
02-5028-01-**-**	Small Tools & Supplies	40,004		40,004	49,491	(9,487)	123.7%
02-5030-01-**-**	Trash Disposal	1,000		1,000	1,964	(964)	196.4%
02-5031-02-**-**	Safety Program & Supplies	30,396		30,396	33,164	(2,768)	109.1%
02-5032-01-**-**	Equipment Rental	3,000		3,000	2	2,998	0.1%
02-5033-01-**-**	Recruitment	1,000		1,000	1,245	(245)	124.5%
02-5034-01-**-**	Travel Expense/Tech. Conferences	13,836		13,836	9,559	4,277	69.1%
02-5034-02-**-** 02-5035-01-**-**	Travel Expense/Tech. Conferences	3,140		3,140	1,829	1,311	58.3%
02-5035-01	Training Expense Training Expense	15,904 1,116		15,904 1,116	31,085 890	(15,181) 226	195.5% 79.8%
02-5036-02-**-**	Laboratory Supplies	13,004		13,004	12,121	883	93.2%
02-5037-01-**-**	Office Equipment	15,500		15,500	17,424	(1,924)	112.4%
02-5038-02-**-**	Permits	22,000		22,000	18,605	3,395	84.6%
02-5039-01-**-**	Membership Dues/Fees	3,044		3,044	3,004	40	98.7%
02-5039-02-**-**	Membership Dues/Fees	800		800	960	(160)	120.1%
02-5049-01-**-**	Biosolids Disposal	550,004		550,004	380,606	169,398	69.2%
02-5050-01-**-**	Contract Services Generators	9,004		9,004	11,666	(2,662)	129.6%
02-5052-01-**-**	Janitorial Services	40,004		40,004	20,447	19,557	51.1%
02-5054-01-**-**	Diesel Truck Maint	20,004		20,004	7,644	12,360	38.2%
02-5055-01-**-**	Diesel Truck Fuel	6,000		6,000	1,460	4,540	24.3%
02-5056-01-**-**	Maintenance Equip. & Facilities (Solid	138,000		138,000	127,091	10,909	92.1%
02-5057-01-**-** 02-5058-01-**-**	Maintenance Equip. & Facilities (Liqui Maintenance Equip. & Facilities (Com	240,000 26,000		240,000 26,000	223,428 15,292	16,572 10,708	93.1% 58.8%
02-5058-01	Maintenance Equip. & Facilities (Co-G	250,000	40,000	290,000	225,222	64,778	56.6% 77.7%
02-5061-01-**-**	Maintenance Equip. & Facilities (CO-G	1,000	-10,000	1,000	120	880	12.0%
02-5061-02-**-**	Mileage	492		492	285	207	57.9%
02-5303-01-**-**	Group Insurance Waiver	3,604		3,604	3,109	495	86.3%
02-5303-02-00-00	Group Insurance Waiver	-		-	969	(969)	0.0%
02-5305-01-**-**	Medicare Tax Payments for Employee	3,812		3,812	3,690	122	96.8%
02-5309-01-**-**	Operating Leases	6,000		6,000	40,028	(34,028)	667.1%
02-5705-01-**-**	Monthly Car Allowance	7,196		7,196	9,676	(2,480)	134.5%
02-5705-02-00-00	Monthly Car Allowance	-		-	1,502	(1,502)	0.0%
02-5802-01-00-00	Shipping/Freight	-		-	531	(531)	0.0%
02-6500-01-**-**	IT Allocations in to PC's & Depts.	184,880		184,880	145,361	39,519	78.6%
02-6500-02-**-**	IT Allocations in to PC's & Depts.	24,040	100 000	24,040	18,899	5,141	78.6%
	Total Other Expenses	3,205,968	195,000	3,400,968	2,912,065	488,903	85.6%
	Total Expenses	5,689,556	255,000	5,944,556	5,277,085	667,471	92.8%

Exhibit E-1

# South Orange County Wastewater Authority O&M Budget vs. Actual Comparison by PC For the Period Ended May 31, 2018

Bit Sam Jum Crede Ocean Outsill         Partial         Budget         Partial         Budget         Partial           Discretion         Spann Statem OAM         11.252         11.252         0.00 </th <th></th> <th>Г</th> <th>Dudget</th> <th>*Budget</th> <th>Adjusted</th> <th>Astual</th> <th>(Over)/Under</th> <th>%</th>		Г	Dudget	*Budget	Adjusted	Astual	(Over)/Under	%
Balary and Fringe         Boylor Salariso-O&M         11.252         11.252         11.252         0.00         10.052           05.500-101-***         Domine Salariso-O&M         90.450         90.450         91.40         8           05.500-11-***         Domine Salariso-OM         90.450         90.450         91.41         1.43         1.41         1.43         1.41         1.43         1.41         1.43         1.43         1.43         1.43         1.43         1.43         1.43         1.43         1.43         1.43         1.43         1.43         1.43         1.43         1.43         1.44         1.	OF Car liver Ore 1.0		Budget	-	-	Actual	• •	Expended
obs:00:01-***         Regular Submics-OAM         11.22         11.222         00:00         00:02           05:500:01-***         Regular Submics-OAM         376         378         -         378         378         -         378         -         378         -         378         388         -         378         388         378         -         378         378         -         378         378         -         378         378         378         -         378         378 </td <td></td> <td>ean Outfall</td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td>		ean Outfall						
off.500.02***         Regular Statutes -0.M         D0.460         D0.460         D1.400         D1.400 <thd1.400< th="">         D1.400         D1.400<td></td><td>Regular Salaries-O&amp;M</td><td>11,252</td><td></td><td>11,252</td><td>600</td><td>10,652</td><td>5.3%</td></thd1.400<>		Regular Salaries-O&M	11,252		11,252	600	10,652	5.3%
65 5001 02-***         Commun Stance-OMM         96         96         710         1111         213           05 5308-017***         Schedule Holdsy Vark         2,404         2,404         2,404         4,111         1,333         1           05 440 017***         Schedule Holdsy Vark         2,404         2,404         2,404         4,411         1,333         1           05 440 017***         Exclusion Kive C5 & Dopts         3,494         9,454         4,425         9,675         7           05 400 017***         Exclusion Kive C5 & Dopts         1,000         1,000         66         442,962         9,676         7         6,670         7,688         2,004         2,002         2,006         2,004	05-5000-02-**-**	•					-	89.9%
Bits 308-01         Standuct Holicy Vork         See         96         -         167           05-308-02         Schaulter Holicy Vork         2,044         2,404         11         1,985           05-401-02         Schaulter Holicy Vork         2,044         2,404         11         1,985           05-401-02         Frang Beordin IN CPC 8 Dept.         2,348         8,348         0,445         1,936           05-001-01         Frang Beordin IN CPC 8 Dept.         10,108         -10,018         113,932         0,018           05-001-01         Exection         10,000         1,000         -0         500         -2         0,014           05-501-02         Experiency         10,000         1,000         1,000         -2,004					376	-	376	0.0%
06-5303-02****         Schellor Huldiag Work         2,004         2,404         411         1,363         1           05-440-02***         Fringe Benrifts No PC & Doys         7,136         07.136         07.136         00.055         0,738         0         0,0525         0,738         0         0,0525         0,738         0         0,0525         0,738         0         0,0525         0,738         0         0,0525         0,738         0         0,0525         0,738         0         0,0525         0,0525         0         2,750         7,726         7,726         7,726         7,726         0,7250         7,726         <						210		219.2%
05-5401-01		•						0.0%
06-5401.02****         Trail Payment Case         67,136         67,136         143,382         38,682         7           05-002.01****         Elechnicy         10,000         10,000         163,882         38,682         7           05-002.01****         Elechnicy         10,000         10,000         163,882         38,682         7           05-001.02***         Elechnicy         10,000         10,000         163,892         20,004         12,004 </td <td></td> <td>2</td> <td></td> <td></td> <td></td> <td></td> <td>-</td> <td>17.1% 5.3%</td>		2					-	17.1% 5.3%
Trail Payroll Costs         190.188         -         190.188         -         190.188         143.382         38.820         7           Obtrar Expenses         0.55002.01-**         Feddrity         1.000         1.000         5.00         5.000		•					•	5.3 <i>%</i> 89.9%
Other Expanses         1,000         56         942           05:500:2011***         Explaneting - Mac.         20,004         20,004         20,004           05:500:2011***         Englaneting - Mac.         20,004         20,004         20,004           05:500:2011***         Safety Supplies         120         120         120         120           05:500:2011***         Laboratory Supplies         145,000         145,000         15,000         16,000 <td>00 0401 02</td> <td><b>.</b> . <b>.</b></td> <td>•</td> <td>-</td> <td>•</td> <td>•</td> <td>•</td> <td>79.6%</td>	00 0401 02	<b>.</b> . <b>.</b>	•	-	•	•	•	79.6%
06-500-01-***         Numural Gas         500         500         -         600         -         600           05-501-02-***         Engineering Maio.         20,004         -         20,004         -         20,004           05-501-02-***         Legal Frees         2,014         2,014         -         2,014         -         2,014           05-501-02-***         Engineering Maio.         20,014         -         2,014         2,014,024         -         2,014 <td< td=""><td>Other Expenses</td><td><u> </u></td><td>,</td><td></td><td>,</td><td>- ,</td><td> ,</td><td></td></td<>	Other Expenses	<u> </u>	,		,	- ,	,	
05-001-02-***         Engineering - Misc.         20.004         -         20.004           05-001-02-***         Legal Free         20.004         -         20.004           05-001-02-***         Small Vehicle Fuel - 37A         2.466         2.064         -         2.466           05-002-01-***         Insurance - Property Librity         5.372         4.86         486         486           05-002-01-***         Insurance - Property Librity         5.372         4.86         486         486           05-002-01-***         Trail Exponsol TeCh Conference         2.86         4.86         486         686           05-002-01-***         Permits         145.000         145.000         156.36         676         98           05-005-02-***         Milecrae Tax Payments for Employee         2.352         2.252         -         2.352         1.333         3867         9           05-0508-01-***         Milecrae Tax Payments for Employee         2.352         2.352         -         2.352         -         2.352         -         2.352         -         2.352         -         2.352         -         2.352         -         2.352         -         2.352         -         2.352         -         2.352	05-5002-01-**-**	Electricity	1,000		1,000	58	942	5.8%
06-901-02-***         Management Support Services         27,600         27,600         7,260         2,204         2,204           05-507-20-***         Legal Foes         2,004         2,044         -         2,046         -         2,496         -         2,496         -         2,496         -         2,496         -         2,496         -         2,496         -         2,496         -         2,496         -         2,496         -         2,496         -         2,496         -         2,496         -         2,496         -         2,496         -         2,496         -         2,496         -         2,496         -         1,296         0,400         1,6000         16,000         <						-		0.0%
06-5017-02-***         Legal Fees         2.004         2.004         -         2.004           05-5022-01-***         Small Vehicle Full - 37A         2.466         2.466         -         2.466           05-5023-02-***         Salety Supples         128         128         128         -         128           05-5033-02-***         Travel Expense/Tech. Conferences         2.444         2.485         3.556         10.50         2.556         2.556         2.556         2.5567         2.5567         2.5567         2.5567         2.5567         2.5567         2.5567         2.477         7.5610         1.452		0				-	•	0.0%
05-022-01-***         Small Vehicle Fuel - 37A         2.466         -         2.466           05-022-01-***         Issuence - PopertyLiolity         5.372         5.372         4.866         4.86         9           05-030-02-***         Travel Exponsibret Conferences         2.444         2.484         2.426         5.8         9           05-030-02-***         Travel Exponsibret Conferences         1.484         2.484         2.486         (5.803)         155.952         (11.592)         10           05-030-02-***         Effuent Chamisty         Facilities (Corm         1.000         16.000         15.033         867         9           05-050-02-***         Effuent Chamisty         Facilities (Corm         1.004         10.004         15.031         10.004           05-050-02-***         Effuent Chamisty         Facilities (Corm         1.004         10.004         17.670         2.2620         10.303         35.22         10.005         10.004         10.004         10.004         10.004         10.004         10.004         10.004         10.004         10.004         10.004         10.004         10.005         10.005         10.005         10.005         10.005         10.005         10.005         10.005         10.005         10.005		•			-	7,268	•	26.4% 0.0%
06-5027-01-***         Insurance - PopertyLability         5.372         5.372         4.86         466         486         486         486         486         486         486         486         486         486         486         486         486         486         486         486         486         58         5		•			-	-		0.0%
065813-02-***         Statey Supplies         128         128         -         128           055813-02-***         Tavel ExpenseTech: Contennes         2,464         2,464         2,466         (3,466)         (3,466)           055813-02-***         Deboratory Supplies         145,000         145,000         15,072         (4,732)         (					-	4,886	•	91.0%
05-038-02-***         Laboratory Supplies         16,000         16,000         16,000         16,000         16,000         16,000         16,000         16,000         16,000         16,000         16,000         16,000         16,000         16,000         16,000         16,000         15,722         4,732         7           05-606.01-***         Effluent Chemistry         20,004         20,004         15,004         15,073         36,722         4,732         7           05-606.02-***         Medicate Tax Payments for Employee         2,352         2,362         -         2,362         7         2,362         1,044         1,040         15,004         17,870         36,854         1         0,5650.00-***         Monthy Car Allowance         2,362         1,048         2,767         7         7         17,410,60100s in to PC's & Depts.         1,892         1,692         1,333         382 r         7         7         104         10,480         2,806         2,806,70         44,826         8         7         7         104         1,616         2,606         28,070         44,826         8         1,412         1,114         -         1,412         0,416         0,634,000         16,831         0,8001         16,990         16,990					-	-		0.0%
06-5038-02 <sup>-11</sup> /         Permits         145:000         146:000         15:000         146:000         15:000         140:000         15:000         140:000         15:000         140:000         15:000         140:000         140:000         140:000	05-5034-02-**-**	Travel Expense/Tech. Conferences	2,484		2,484	2,426	58	97.6%
05-044-02-***         Offshore Monitoring         20.04         20.04         20.04         15.272         4.732         7           05-0668-01-***         Effluent Chemistry         10.04         1.004         15.004         15.004         15.004         15.004         17.870         26.869         16.004         15.004         17.870         26.869         -         2.852         -         2.352         -         2.352         -         2.352         -         2.352         -         2.352         -         2.352         -         2.352         -         2.352         -         2.352         -         2.352         -         2.352         1.682         1.682         1.682         1.682         1.682         1.682         1.682         1.682         1.787         0.6600-02-***         Total Other Expenses         2.295.696         -         295.696         -         295.696         2.0007         44.826         8           0.65.000-02-***         Total Other Expenses         475.884         -         475.884         394.232         91.652         8           0.65.000-02-***         Colume Statines-OAM         8.3.504         68.010         16.494         8         36.001         16.498         8         14.02					•			121.7%
05-9646-02-***         Effluent Chemistry         16.000         15.003         987         9           05-968-02-***         Maintcance Equip. & Fedillies (Com         10.004         1.004         1.303         987           05-968-02-***         MesicCarpital-Dilution & Metering Stud;         15.004         15.004         17.470         (2,666)         11           05-9505-02-***         Monthy Car Allowance         4.200         4.200         6.46         3.564         1           05-9505-02-***         IT Allocations in to PC's & Depts.         1.692         1.692         1.0165         2.767         7           Total Cheri Expenses         295.6986         -         475.894         394.232         61.652         8           8 - Pro Treatment         Salary and Fringe         -         -         6.66         6601         15.484         8           08-8001-02-***         Reputar Salaries-O&M         1.412         1.412         -         1.412           08-8001-02-***         Reputar Salaries-O&M         -         -         -         663         6665)           08-801-02-***         Reputar Salaries-O&M         -         -         -         663         6665)           08-801-02-***         Reputar Salaries-OAM<								108.0%
05-6368-01-***         Maintenance Equip. & Facilities (Com         1,004         1,000         1,005		•	•		-		•	76.3% 94.0%
06-5089-02-***         Misc-Capital-Dilution & Meering Study         15.004         15.004         17.670         (2,666)         1           05-505-02-***         Monthy Car Allowance         2.352         2.352         1.333         382         7           05-650-02-****         If Allocations in DPC's & Depts.         1.692         1.692         1.333         382         7           05-650-02-****         If Allocations in DPC's & Depts.         12.952         12.952         12.952         205.696         200.870         44.826         8           8 - Pre Treatment         Salary and Fringe         475.884         -         475.884         394.232         81.652         8           08-5001-02-***         Regular Statrine-O&M         83.504         83.504         80.504		2			-			3.7%
06-5305-02-***         Medicaré Tax Payments for Émployeé         2.352         2.352         -         2.352           05-5705-02-***         Monthy Car Allovance         4.200         4.600         4.600         4.600           05-6500-02-***         IT Allocations in D PC's & Depts.         10.982         10.185         2.767         7           Total Other Exponses         295,696         -         295,696         200.870         44.826         8           05-6500-02-***         Total Expenses         475,884         -         475,884         394,232         81.652         8           08-5000-02-***         Regular Salaries-O&M         83,504         83,504         83,504         86,010         15,494         8           08-5000-02-***         Scheduled Holids Work         200         200         -         1412         1412         1412         -         1412         14142         -         1412         14142         -         1412         14142         -         1412         14142         -         1412         -         1412         -         1412         -         1412         -         1412         -         1412         -         1412         -         14142         -         1412		•••						117.8%
05-6500-02-***         IT Allocations in to PC's & Depts. Total Other Expenses         16.92         1.2.952         1.2.952         1.0.195         2.767         7           05-6500-02-***         Total Expenses         235,696         -         236,696         250,870         44,826         8           05-6500-02-***         Total Expenses         475,884         -         475,884         394,232         81,652         8           6 - Pro Trastment         Salary and Finge         0.95501-02-**         0.95610-02-**         1,412         1,412         1,412         1,412         1,412         8           08-5001-02-**         Finge Bornfas Ni to PC's & Depts.         61,955         61,955         50,453         11,483         8           08-5011-02-***         Laboratory Services         2,006         2,008         2,000         2,000         2,000         2,000         1,433         8           04-611-02-***         Laboratory Services         2,006         2,000         2,000         1,430         2,000         1,400         2,200         1,400         1,410         2,200         1,400         1,400         1,400         1,400         1,400         1,400         1,400         1,400         1,400         1,400         1,400						-		0.0%
05-6500-02-***         IT Allocations in to PC's & Depts. Total Other Expenses         12,952         12,952         12,952         10,185         2,767         7           8 - Pro Treatment         Salary and Finge         475,884         -         475,884         394,232         81,652         8           08 - S00-02-***         Regular Salaries-O&M         1,412         1,412         -         1,412           08-500-02-***         Scheduled Holdey Work         200         200         -         0.655           08-5300-02-***         Scheduled Holdey Work         200         200         -         147,072         119,139         27,393         8           Other Expenses         0.85401-02-***         Scheduled Holdey Work         200         200         -         665         (665)           0.85401-02-***         Total Expenses         2,500         2,500         2,100         2,290           0.85401-02-***         Laboratory Services         2,000         2,000         2,119         2,290           0.85401-02-***         Laboratory Services         2,000         2,000         2,110         2,290           0.85401-02-***         Madi Environmental         500         500         500         14,00         2,000         14	05-5705-02-**-**					646		15.4%
Total Other Expanses         295,696         205,696         260,870         44,826         8           Total Expenses         475,884         -         475,884         394,232         81,652         8           8- Per Traininge 095 5001 02****         Regular Salarias-O&M         83,504         83,504         68,010         15,494         8           095 5001 02****         Schedulad Holday Work         200         -         200         665         (665)         11,425         8           08-501 02****         Finge Benefits NI to C's & Depts. Total Payroll Costs         61,956         61,565         50,453         11,485         8           08-501 1-02****         Laboratory Services         2,500         2,500         2,100         2,500         2,100         2,500         2,100         2,200         1,47,072         1,47,07	05-6500-01-**-**	IT Allocations in to PC's & Depts.	1,692		1,692	1,330	362	78.6%
Total Expenses         475,884         -         475,884         394,232         81,852         8           8 - Pre Treatment Satary and Finge 08:6001-02****         Regular Salaries-O&M         83,504         83,504         68,010         15,494         8           08:6001-02****         Scheduled Holiday Work         200         200         200         200           08:6301-02****         Scheduled Holiday Work         200         200         665         (665)           08:6401-02****         Total Payroll Costs         61,856         61,956         60,463         11,443         8           Other Expenses         08:6011-02****         Laboratory Services         2,500         2,500         210         2,293         8           Other Expenses         08:6011-02****         Laboratory Services         2,008         2,008         2008         921         1,087         4           08:6012-02****         Mail Previot Costs         500         500         500         500         500         500         6	05-6500-02-**-**							78.6%
8 - Pre Treatment Salary and Fings 08:5000-02***         Regular Salaries-O&M 08:500-02***         83,504 08:500-02***         83,504 08:500-02***         83,504 08:500-02***         83,504 08:500-02***         83,504 08:500-02***         83,504 08:500-02***         14,12 08:306-02***         14,12 08:306-02***         14,12 08:306-02***         14,12 08:306-02***         14,12 08:306-02***         14,12 08:306-02***         14,12 08:306-02***         14,12 08:501-02****         14,12 08:502-02****         12,200 08:502-02****         12,200 08:502-02****         12,200 08:502-02****         12,200 08:502-02****         12,200 08:502-02****         12,200 08:502-02****         12,200 08:502-02****         12,200 08:502-02****         12,200         12,200 08:502:02****		Total Other Expenses	295,696	-	295,696	250,870	44,826	84.8%
Salary and Finge 08-5001-02****         Regular Salaries-O&M         83,504         83,504         68,010         15,494         8           08-5001-02****         Overtime Salaries-O&M         1,412         1,412         -         1,412           08-5306-02****         Scheduled Holiday Work         200         -         200         -         200           08-5401-02****         Total Payroll Costs         61,956         61,956         50,463         11,493         8           08-5401-02****         Laboratory Services         2,500         2,500         2,100         2,290           08-5011-02****         Laboratory Services         2,008         2,008         58         1,490         2           08-5016-02****         Audit - Environmental         500         500         -         500           08-5012-02****         Public Notices/ Public Relations         500         500         320         180         6           08-5021-02****         Miscollaneous Expense         1,496         1,496         -         1,496           08-5021-02****         Miscollaneous Expense         1,496         -         1,496         -         1,496           08-5022-02****         Small Vehicle Expense         1,200         1,200 <td></td> <td>Total Expenses</td> <td>475,884</td> <td>-</td> <td>475,884</td> <td>394,232</td> <td>81,652</td> <td>82.8%</td>		Total Expenses	475,884	-	475,884	394,232	81,652	82.8%
Salary and Finge 08:5001-02****         Regular Salaries-O&M         83,504         83,504         68,010         15,494         8           08:5301-02****         Overtime Salaries-O&M         1,412         1,412         -         1,412           08:5306-02****         Scheduled Holiday Work         200         -         200         -         200           08:5315-02:00-00         Comp Time - OAM         1,412         1,412         -         1,412         -         1,412           08:5315-02:00-00         Comp Time - OAM         200         -         665         (665)         -         665         (665)         -         665         (665)         -         665         (7665)         -         665         (7665)         -         665         (7665)         -         500         -         500         -         500         -         500         -         500         -         500         -         500         -         500         -         500         -         500         -         500         -         500         -         10,074         4         -         1,496         -         1,496         -         1,496         -         1,496         -         1,496								
0b:5000-02****         Regular Salariae-O&M         83,504         83,604         68,601 0         15,494         8           0b:5001-02****         Scheduled Holiday Work         200         -         200           0b:5315-02:00-00         Comp Time - O&M         1412         1,412         -         1,412           0b:5315-02:00-00         Comp Time - O&M         200         -         200         -         200           0b:5315-02:00-00         Comp Time - O&M         200         -         200         -         200           0b:5315-02:00-02         Comp Time - O&M         200         -         200         -         200           0b:5011-02****         Laboratory Services         2,500         2,500         2,500         2,000								
08-5001-02-***         Overtime Salaries-O&M         1,412         1,412         -         1,412           08-5306-02-***         Scheduled Holiday Work         200         -         147.072         140.08         14.08		Degular Seleries OSM	00 504		00 504	CR 010	45 404	04 40/
08-5306-02-***         Scheduled Holiday Work         200         -         200           08-5316-02-00-00         Comp Time - 0.6M         -         -         -         665         (665)         11,493         8           08-5401-02-***         Total Payroll Costs         -         147,072         -         147,072         119,139         27,933         8           Other Expenses         08-5011-02-***         Management Support Services         2,500         2,008         518         1,490         2,290         0         66,06         0         500         -         500         0         66,07         0         500         -         500         0         500         500         10,087         4         0         66,016-02         -         1,087         4         0         66,016-02         -         1,087         4         0         60         600         900         18         882         0         0         0         60         60         0         900         18         882         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0		•			•	68,010		81.4% 0.0%
08-5315-02-00-00         Comp Time - 0&M         -         -         -         665         (665)           08-5401-02-**-**         Total Payroll Costs         -         147,072         -         147,072         119,139         27,933         8           Other Expenses         08-5011-02-**-**         Laboratory Services         2,500         2,600         210         2,230         8           08-5016-02-**-*         Management Support Services         2,008         501         147,072         119,139         27,933         8           08-5016-02-**-*         Management Support Services         2,008         2008         501         1,490         2           08-5016-02-**-*         Management Support Services         2,008         2008         521         1,087         4           08-5018-02-**-*         Isoal Feas         900         300         18         882         10.085         6           08-5021-02-**-**         Small Vehicle Expense         900         300         18         882         1.200         1.200         1.200         1.200         1.200         1.200         1.200         1.200         1.200         1.200         1.200         1.200         1.200         1.200         1.200         1.200 <td></td> <td></td> <td>•</td> <td></td> <td>•</td> <td>-</td> <td></td> <td>0.0%</td>			•		•	-		0.0%
Total Payroll Costs         147,072         147,072         119,139         27,933         8           Other Expenses         08-5011-02****         Laboratory Services         2,500         210         2,290           08-5011-02****         Laboratory Services         2,008         2,008         2,008         210         2,290           08-5011-02****         Laboratory Services         2,008         2,008         2,008         900         900         18         882           08-5011-02****         Public Notices/ Public Relations         500         500         500         1.087         4           08-5021-02****         Public Notices/ Public Relations         500         500         1.496         1.600         10         10         0.5023-02****         Training Expense         1.9008         10.008         10.008         10.008		•	-		-	665		0.0%
Other Expenses         2,500         2,500         2,000         518         1,490         2,290           08-5011-02-**-*         Management Support Services         2,008         2,008         518         1,490         2           08-5017-02-**-*         Legal Fees         2,008         2,008         921         1,087         4           08-5017-02-**-*         Legal Fees         2,008         2,008         921         1,087         4           08-5017-02-**-*         Legal Fees         2,008         2,008         921         1,087         4           08-5027-02-**-*         Small Vehicle Expense         1,496         1,496         -         1,496           08-5027-02-**-*         Small Vehicle Expense         1,496         2,190         -         1,200           08-5027-02-**-*         Insurance - Property/Liability         2,196         2,196         2,067         129         9           08-5037-02-**-*         Training Expense         1,496         1,496         1,496         1,496         1,000         4)         10           08-5038-02-**-*         Training Expense         1,496         1,496         1,496         1,496         1,496         1,496         1,496         1,0008         - </td <td>08-5401-02-**-**</td> <td>•</td> <td></td> <td></td> <td></td> <td>•</td> <td>11,493</td> <td>81.5%</td>	08-5401-02-**-**	•				•	11,493	81.5%
08-011-02-****         Laboratory Services         2,500         210         2,290           08-5015-02-****         Management Support Services         2,008         2,008         518         1,490         2           08-5015-02-****         Audit - Environmental         500         500         -         500           08-5017-02-****         Legal Fees         2,008         2,008         921         1,087         4           08-5017-02-****         Small Vehicle Expense         2,008         921         1,087         4           08-5022-02-****         Small Vehicle Expense         900         900         18         882           08-5022-02-****         Miscellaneous Expense         1,496         -         1,496         -         1,496           08-5022-02-****         Small Vehicle Expense         1,496         1,496         -         1,200         -         1,200           08-5024-02-****         Small Tools & Supplies         3,472         3,472         1,721         1,751         4           08-5034-02-****         Training Expense         1,496         1,496         1,496         1,600         (4)         10           08-5034-02-****         Training Expense         1,496         1,496		Total Payroll Costs	147,072	-	147,072	119,139	27,933	81.0%
08-5011-02-****         Laboratory Services         2,500         210         2.290           08-5015-02-***         Management Support Services         2,008         2,008         518         1,490         2           08-5015-02-***         Audit - Environmental         500         500         -         500           08-5017-02-***         Legal Fees         2,008         2,008         921         1,087         4           08-5017-02-***         Miscellaneous Expense         2,008         921         1,087         4           08-5021-02-***         Small Vehicle Expense         900         900         18         882           08-5022-02-***         Miscellaneous Expense         1,496         -         1,496           08-5022-02-***         Insurance - Property/Liability         2,196         2,1067         129         9           08-5028-02-***         Small Tools & Supplies         3,504         3,504         2,527         977         7           08-5039-02-***         Training Expense         1,496         1,496         1,600         (4)         10           08-5039-02-***         Training Expense         1,496         1,496         1,687         7           08-5039-02-***         Training Exp	Other Expenses							
08-5015-02-***         Management Support Services         2,008         2,008         518         1,400         2           08-5016-02-****         Audit - Environmental         500         500         -         500           08-5016-02-****         Public Notices/ Public Relations         500         500         320         180         6           08-502-02-****         Bmall Vehicle Expense         900         900         18         882           08-502-02-****         Miscellaneous Expense         1,496         1,496         -         1,496           08-502-02-***         Small Vehicle Expense         1,496         1,496         -         1,200           08-502-02-***         Small Vehicle Expense/Tech. Conferences         3,472         3,472         1,721         1,751           08-503-02-***         Travel Expense/Tech. Conferences         3,604         3,504         2,527         977           08-503-02-***         Travel Expense/Tech. Conferences         1,496         1,496         1,490         10,008           08-503-02-****         Travel Expense/Tech. Conferences         3,504         2,527         977         7           08-503-02-****         Travel Expense/Tech. Conferences         1,506         1,2568         9,881	•	Laboratory Services	2.500		2,500	210	2.290	8.4%
08-5017-02-***         Legal Fees         2,008         921         1,087         4           08-5018-02-****         Public Relations         500         500         320         180         6           08-5021-02-****         Small Vehicle Expense         900         900         18         882           08-5022-02-****         Miscellaneous Expense         1,496         1,496         -         1,496           08-5022-02-****         Small Vehicle Evel - 37A         1,200         -         1,200         -           08-5022-02-****         Small Vehicle Evel - 37A         1,200         -         1,200         -           08-5028-02-****         Small Vehicle Evel - 37A         1,200         -         1,200         -         1,200           08-5034-02-****         Travel Expense/Tech. Conferences         3,504         3,504         2,267         977         7           08-5038-02-****         Travel Expense/Tech. Conferences         3,504         1,496         1,496         1,496         1,496         1,496         1,600         (4)         10           08-5039-02-****         Membership Dues/Fees         796         796         534         262         6           08-500-02-*****         Membership Dues/Fe		-			•			25.8%
08-5018-02-***         Public Relations         500         500         320         180         60           08-5021-02-***         Small Vehicle Expense         900         900         18         882           08-5022-02-***         Miscellaneous Expense         1,496         1,496         1,496           08-5022-02-***         Small Vehicle Fuel - 37A         1,200         1,200         -         1,200           08-5028-02-***         Small Vehicle Fuel - 37A         1,200         1,200         -         1,200           08-5028-02-***         Small Vehicle Fuel - 37A         1,200         2,196         2,067         129         9           08-5038-02-***         Travel Expense/Tech. Conferences         3,504         3,504         2,527         977         7           08-5038-02-***         Training Expense         1,906         1,496         1,600         (4)         10           08-5039-02-***         Permits and Fines         10,008         -         10,008         -         10,008           08-6500-02-***         Membership Dues/Fees         796         534         262         6           08-6500-02-***         Total Expenses         12,568         12,568         9,881         2,687         7	08-5016-02-**-**	Audit - Environmental			500	-	500	0.0%
08-5021-02-***         Small Vehicle Expense         900         18         882           08-5022-02-***         Miscellaneous Expense         1,496         1,496         -         1,496           08-5022-02-***         Small Vehicle Fuel - 37A         1,200         -         1,200         -           08-5022-02-***         Insurance - Property/Liability         2,196         2,067         129         9           08-5028-02-***         Small Vehicle Fuel - 37A         1,200         1,200         -         1,200           08-5028-02-***         Small Vehicle Fuel - 37A         3,472         3,472         1,721         1,751         4           08-5038-02-***         Travel Expense/Tech. Conferences         3,604         3,504         2,527         977         7           08-5038-02-***         Travel Expense         1,496         1,0008         -         10,008           08-5039-02-***         Membership Dues/Fees         796         796         534         262         6           08-5039-02-***         IT Allocations in to PC's & Depts.         12,568         12,568         9,881         2,687         7           12-5000-02-****         Regular Salaries-O&M         50,192         50,192         27,092         23,100		-	•					45.9%
08-5022-02-****         Miscellaneous Expense         1,496         -         1,496           08-5026-02-****         Small Vehicle Fuel - 37A         1,200         -         1,200           08-5026-02-****         Small Vehicle Fuel - 37A         1,200         -         1,200           08-5027-02-****         Insurance - PropertyLiability         2,196         2,067         1,229         9           08-5028-02-****         Small Tools & Supplies         3,472         3,472         1,721         1,751         4           08-5038-02-****         Traviel Expense/Tech. Conferences         3,504         2,527         977         77           08-5038-02-****         Training Expense         1,496         1,496         1,6008         10,008         -         10,008           08-5039-02-****         Training Expense         10,008         10,008         -         10,008         -         10,008           08-6500-02-****         If Allocations in to PC's & Depts.         12,568         12,568         9,881         2,687         7           Total Expenses         192,224         192,224         192,224         139,356         52,868         7           12-5010-02-****         Regular Salaries-O&M         50,192         50,192								64.0%
08-5026-02-**-**         Small Vehicle Fuel - 37A         1,200         1,200         -         1,200           08-5027-02-****         Insurance - Property/Liability         2,196         2,067         129         9           08-5026-02-****         Small Tools & Supplies         3,472         3,472         1,721         1,751         4           08-5036-02-****         Travel Expense/Tech. Conferences         3,504         3,504         2,527         977         7           08-5036-02-****         Travel Expense/Tech. Conferences         3,504         3,504         2,527         977         7           08-5036-02-****         Permits and Fines         10,008         10,008         10,008         -         10,008           08-5039-02-****         Membership Dues/Fees         796         796         534         262         6           08-503-02-****         Membership Dues/Fees         192,224         -         192,224         193,356         52,868         7           2         Water Reclamation Permits         Salary and Fringe         12-5306-02-****         Scheduled Holiday Work         392         392         -         392           12-5401-02-****         Regular Salaries-O&M         50,192         50,192         27,092		•				18		2.0% 0.0%
08-5027-02-**-**         Insurance - Property/Liability         2,196         2,067         129         9           08-5028-02-***         Small Tools & Supplies         3,472         3,472         1,721         1,751         4           08-5038-02-***         Travel Expense/Tech. Conferences         3,504         3,504         2,527         977         77           08-5035-02-***         Training Expense         1,496         1,496         1,496         1,600         (4)         10           08-5039-02-***         Membership Dues/Fees         1796         796         534         262         6           08-6500-02-***         IT Allocations in to PC's & Depts. Total Cyperses         12,568         12,568         9,881         2,687         7           2 - Water Reclamation Permits         Salary and Fringe         12-5000-02-***         Regular Salaries-0&M         50,192         50,192         27,092         23,100         5           12-5000-02-****         Regular Salaries-0&M         50,192         50,192         27,092         23,100         5           12-5000-02-****         Regular Salaries-0&M         50,192         50,192         27,092         23,100         5           12-5017-02-****         Regular Salaries-0&M         50,192		•	•		•	-		0.0%
08-5028-02-**-**         Small Tools & Supplies         3,472         3,472         1,721         1,751         4           08-5034-02-**-**         Travel Expense/Tech. Conferences         3,504         3,504         2,527         977         7           08-5034-02-**-**         Training Expense         1,496         1,496         1,500         (4)         10           08-5038-02-**-**         Permits and Fines         10,008         10,008         -         10,008           08-5039-02-**-**         Membership Dues/Fees         796         736         796         534         262         6           08-6500-02-**-**         IT Allocations in to PC's & Depts.         12,568         12,568         9,881         2,687         7           Total Expenses         192,224         -         192,224         139,356         52,868         7           12-5000-02-**-**         Regular Salaries-O&M         50,192         50,192         27,092         23,100         5           12-5040-02-**-**         Regular Salaries-O&M         50,192         392         -         392           12-5016-02-**-**         Regular Salaries-O&M         50,192         27,092         23,100         5           12-5017-02-**-**         Regular Sala					•	2,067		94.1%
08-5035-02-**-**         Training Expense         1,496         1,496         1,500         (4)         10           08-5038-02-**-**         Permits and Fines         10,008         10,008         -         10,008           08-5039-02-**-**         Membership Dues/Fees         796         734         262         66           08-6500-02-**-**         Membership Dues/Fees         796         534         262         66           08-6500-02-**-**         Total Other Expenses         45,152         -         45,152         20,218         24,934         4           08-6500-02-**-**         Total Expenses         192,224         -         192,224         139,356         52,868         7           2 - Water Reclamation Permits         Salary and Finge         -         192,224         -         192,224         139,356         52,868         7           2 - 5306-02-**-*         Regular Salaries-O&M         50,192         50,192         27,092         23,100         5           12-5401-02-**-*         Fringe Benefits IN to PC's & Depts.         37,240         37,240         20,103         17,137         5           12-5015-02-**-*         Fringe Benefits IN to PC's & Depts.         37,240         2,740         2,631         109	08-5028-02-**-**						1,751	49.6%
08-5038-02-**-**         Permits and Fines         10,008         10,008         -         10,008           08-5039-02-**-**         Membership Dues/Fees         796         796         534         262         6           08-6500-02-**-**         IT Allocations in to PC's & Depts. Total Other Expenses         12,568         12,568         9,881         2,687         7           2-Water Reclamation Permits         Total Expenses         192,224         -         192,224         139,356         52,868         7           2-Water Reclamation Permits         Salary and Fringe         12-5000-02-**-**         Scheduled Holiday Work         392         392         -         392           12-5000-02-**-**         Scheduled Holiday Work         392         392         -         392           12-5401-02-**-**         Fringe Benefits IN to PC's & Depts. Total Payroll Costs         37,240         37,240         20,103         17,137         5           0ther Expenses         12-5015-02-**-**         Management Support Services         15,992         4,110         11,882         2           12-5015-02-**-**         Insurance - Property/Liability         2,740         2,740         2,631         109         9           12-5037-02-**-**         Insurance - Property/Liability		•			•			72.1%
08-5039-02-**-**         Membership Dues/Fees         796         796         534         262         66           08-6500-02-**-**         IT Allocations in to PC's & Depts. Total Other Expenses         12,568         12,568         9,881         2,687         7           45,152         -         45,152         20,218         24,934         4           Total Other Expenses         192,224         -         192,224         139,356         52,868         7           2 - Water Reclamation Permits         Salary and Fringe         12-5000-02-**-**         Regular Salaries-O&M         50,192         27,092         23,100         5           12-5000-02-**-**         Scheduled Holiday Work         392         392         -         392           12-5401-02-**-**         Fringe Benefits IN to PC's & Depts. Total Payroll Costs         37,240         37,240         20,103         17,137         5           Other Expenses         12-5015-02-**-**         Management Support Services         15,992         15,992         4,110         11,882         2           12-5017-02-**-**         Legal Fees         5,000         5,000         -         5,000           12-5027-02-**-**         Insurance - Property/Liability         2,740         2,740         2,740 <t< td=""><td></td><td>0</td><td>•</td><td></td><td></td><td>1,500</td><td>• •</td><td>100.3%</td></t<>		0	•			1,500	• •	100.3%
08-6500-02-**-**         IT Allocations in to PC's & Depts. Total Other Expenses         12,568         12,568         9,881         2,687         7           45,152         -         45,152         20,218         24,934         4           Total Expenses         192,224         -         192,224         139,356         52,868         7           2 - Water Reclamation Permits         Salary and Fringe         -         192,224         -         192,224         139,356         52,868         7           12-5000-02-**-**         Regular Salaries-O&M         50,192         27,092         23,100         5           12-5306-02-**-**         Scheduled Holiday Work         392         392         -         392           12-5401-02-**-**         Fringe Benefits IN to PC's & Depts.         37,240         37,240         20,103         17,137         5           Other Expenses         12-5015-02-**-**         Management Support Services         15,992         15,992         4,110         11,882         2           12-5015-02-**-**         Management Support Services         15,992         15,992         4,110         11,882         2           12-5034-02-**-**         Insurance - Property/Liability         2,740         2,740         2,631         1					•	-		0.0%
Total Other Expenses         45,152         -         45,152         20,218         24,934         4           Total Expenses         192,224         -         192,224         139,356         52,868         7           2 - Water Reclamation Permits         Salary and Fringe         12-5000-02-**-**         Regular Salaries-O&M         50,192         50,192         27,092         23,100         5           12-5306-02-**-**         Scheduled Holiday Work         392         392         -         392         392         -         392         392         -         392         392         -         392         5         37,240         27,195         40,629         5           Other Expenses         Total Payroll Costs         87,824         -         87,824         47,195         40,629         5           Other Expenses         12-5015-02-**-**         Legal Fees         5,000         -         5,000         -         5,000           12-5027-02-**-**         Insurance - Property/Liability         2,740         2,740         2,631         109         9           12-5038-02-**-**         Insurance - Property/Liability         2,740         2,240         124,996         16,067         108,929         1		•						67.1% 78.6%
Total Expenses         192,224         -         192,224         139,356         52,868         7           2 - Water Reclamation Permits           Salary and Fringe           12-5000-02-**-**         Regular Salaries-O&M         50,192         27,092         23,100         55           12-5306-02-**-**         Scheduled Holiday Work         392         392         -         392           12-5401-02-**-**         Fringe Benefits IN to PC's & Depts.         37,240         37,240         20,103         17,137         55           Other Expenses         12-5015-02-**-**         Management Support Services         15,992         15,992         4,110         11,882         2           12-5015-02-**-**         Legal Fees         5,000         5,000         -         5,000           12-5017-02-**-**         Insurance - Property/Liability         2,740         2,740         2,631         109         9           12-5034-02-**-**         Insurance - Property/Liability         2,740         2,631         109         9           12-5038-02-**-**         IT Allocations in to PC's & Depts.         7,064         7,064         5,559         1,505         7           12-6500-02-**-**         IT Allocations in to PC's & Depts.         7,064	00-0300-02	· · · · ·		-		•		44.8%
2 - Water Reclamation Permits         Salary and Fringe         12-5000-02-**-**       Regular Salaries-O&M       50,192       50,192       27,092       23,100       5         12-5306-02-**-**       Scheduled Holiday Work       392       392       -       392         12-5401-02-**-**       Fringe Benefits IN to PC's & Depts.       37,240       37,240       20,103       17,137       5         Other Expenses       12-5015-02-**-**       Management Support Services       15,992       15,992       4,110       11,882       2         12-5015-02-**-**       Legal Fees       5,000       5,000       -       5,000         12-5027-02-**-**       Insurance - Property/Liability       2,740       2,740       2,631       109       9         12-5038-02-**-**       Travel Expense/Tech. Conferences       1,256       1,149       107       9         12-5038-02-**-**       Travel Expense/Tech. Conferences       1,265       1,24,996       124,996       16,067       108,929       1         12-6500-02-**-**       IT Allocations in to PC's & Depts.       7,064       7,064       5,559       1,505       7         Total Other Expenses       157,048       157,048       157,048       29,516       127,532 <t< td=""><td></td><td>_</td><td></td><td></td><td></td><td>_,</td><td>,</td><td></td></t<>		_				_,	,	
Salary and Fringe       Regular Salaries-O&M       50,192       27,092       23,100       55         12-5000-02-**-**       Scheduled Holiday Work       392       392       -       392         12-5306-02-**-**       Scheduled Holiday Work       392       392       -       392         12-5401-02-**-**       Fringe Benefits IN to PC's & Depts.       37,240       37,240       20,103       17,137       55         Other Expenses       Total Payroll Costs       87,824       -       87,824       47,195       40,629       55         Other Expenses       12-5015-02-**-**       Legal Fees       15,992       15,992       4,110       11,882       2         12-5027-02-**-**       Legal Fees       5,000       5,000       -       5,000         12-5038-02-**-**       Insurance - Property/Liability       2,740       2,740       2,631       109       9         12-5038-02-**-**       Insurance - Property/Liability       2,740       2,740       2,631       109       9         12-5038-02-**-**       Permits       124,996       124,996       16,067       108,929       1         12-6500-02-**-**       IT Allocations in to PC's & Depts.       7,064       7,064       5,559       1,505		Total Expenses	192,224	-	192,224	139,356	52,868	72.5%
12-5000-02-**-**       Regular Salaries-O&M       50,192       27,092       23,100       55         12-5306-02-**-**       Scheduled Holiday Work       392       392       -       392         12-5401-02-**-**       Fringe Benefits IN to PC's & Depts.       37,240       37,240       20,103       17,137       55         Other Expenses       12-5015-02-**-**       Management Support Services       15,992       15,992       4,110       11,882       22         12-5017-02-**-**       Legal Fees       5,000       5,000       -       5,000         12-5027-02-**-**       Insurance - Property/Liability       2,740       2,740       2,631       109       99         12-5038-02-**-**       Insurance - Property/Liability       2,740       2,740       2,631       109       99         12-5038-02-**-**       Insurance - Property/Liability       2,740       2,740       2,631       109       99         12-5038-02-**-**       Int Allocations in to PC's & Depts.       7,064       7,064       5,559       1,505       7         12-6500-02-**-**       IT Allocations in to PC's & Depts.       7,064       7,064       5,559       1,505       7         12-6500-02-**-**       Total Other Expenses       157,048		Permits						
12-5306-02-**-**       Scheduled Holiday Work       392       392       -       392         12-5401-02-**-**       Fringe Benefits IN to PC's & Depts.       37,240       37,240       20,103       17,137       5         Other Expenses       12-5015-02-**-**       Management Support Services       15,992       15,992       4,110       11,882       2         12-5017-02-**-**       Legal Fees       5,000       5,000       -       5,000         12-5027-02-**-**       Insurance - Property/Liability       2,740       2,740       2,631       109       9         12-5038-02-**-**       Travel Expense/Tech. Conferences       1,256       1,149       107       9         12-6500-02-**-**       IT Allocations in to PC's & Depts.       7,064       7,064       5,559       1,505       7         12-6500-02-**-**       IT Allocations in to PC's & Depts.       7,064       7,064       5,559       1,505       7         12-6500-02-**-**       IT Allocations in to PC's & Depts.       7,064       7,064       5,559       1,505       7         12-6500-02-**-**       IT Allocations in to PC's & Depts.       7,064       7,064       5,559       1,505       7         12-6500-02-**-**       IT Allocations in to PC's & Depts.       <			50.400		50 400	07.000	00.400	= 4 004
12-5401-02-**-**       Fringe Benefits IN to PC's & Depts. Total Payroll Costs       37,240       37,240       20,103       17,137       5         Other Expenses       87,824       -       87,824       47,195       40,629       5         Other Expenses       12-5015-02-**-**       Management Support Services       15,992       15,992       4,110       11,882       2         12-5015-02-**-**       Legal Fees       5,000       5,000       -       5,000         12-5027-02-**-**       Insurance - Property/Liability       2,740       2,740       2,631       109       9         12-5038-02-**-**       Travel Expense/Tech. Conferences       1,256       1,256       1,149       107       9         12-6500-02-**-**       IT Allocations in to PC's & Depts. Total Other Expenses       7,064       7,064       5,559       1,505       7         12-6500-02-**-**       Total Other Expenses       157,048       -       157,048       29,516       127,532       1		•	•			27,092		54.0% 0.0%
Total Payroll Costs         87,824         -         87,824         47,195         40,629         5           Other Expenses         12-5015-02-**-**         Management Support Services         15,992         15,992         4,110         11,882         2           12-5015-02-**-**         Legal Fees         5,000         -         5,000           12-5027-02-**-**         Insurance - Property/Liability         2,740         2,631         109         9           12-5034-02-**-**         Travel Expense/Tech. Conferences         1,256         1,256         1,149         107         9           12-5038-02-**-**         Permits         124,996         124,996         16,067         108,929         1           12-6500-02-**-**         IT Allocations in to PC's & Depts.         7,064         7,064         5,559         1,505         7           Total Other Expenses         157,048         -         157,048         29,516         127,532         1		5				- 20.103		0.0 <i>%</i> 54.0%
Other Expenses       12-5015-02-**-**       Management Support Services       15,992       15,992       4,110       11,882       2         12-5017-02-**-**       Legal Fees       5,000       5,000       -       5,000         12-5027-02-**-**       Insurance - Property/Liability       2,740       2,740       2,631       109       9         12-5034-02-**-**       Insurance - Property/Liability       2,740       1,256       1,149       107       9         12-5038-02-**-**       Permits       124,996       16,067       108,929       1         12-6500-02-**-**       IT Allocations in to PC's & Depts.       7,064       7,064       5,559       1,505       7         Total Other Expenses       157,048       -       157,048       29,516       127,532       1		•						53.7%
12-5015-02-**-**Management Support Services15,99215,9924,11011,882212-5017-02-**-**Legal Fees5,000-5,000-5,00012-5027-02-**-**Insurance - Property/Liability2,7402,7402,631109912-5034-02-**-**Travel Expense/Tech. Conferences1,2561,2561,149107912-5038-02-**-**Permits124,996124,99616,067108,929112-6500-02-**-**IT Allocations in to PC's & Depts.7,0647,0645,5591,5057Total Other Expenses157,048-157,04829,516127,5321		-						
12-5017-02-**-**Legal Fees5,000-5,00012-5027-02-**-**Insurance - Property/Liability2,7402,7402,631109912-5034-02-**-**Travel Expense/Tech. Conferences1,2561,149107912-5038-02-**-**Permits124,99616,067108,929112-6500-02-**-**IT Allocations in to PC's & Depts.7,0647,0645,5591,5057Total Other Expenses157,048-157,04829,516127,5321	•							
12-5027-02-**-**       Insurance - Property/Liability       2,740       2,740       2,631       109       9         12-5034-02-**-**       Travel Expense/Tech. Conferences       1,256       1,149       107       9         12-5038-02-**-**       Permits       124,996       124,996       16,067       108,929       1         12-6500-02-**-**       IT Allocations in to PC's & Depts.       7,064       7,064       5,559       1,505       7         Total Other Expenses       157,048       -       157,048       29,516       127,532       1		•				4,110		25.7%
12-5034-02-**-**       Travel Expense/Tech. Conferences       1,256       1,256       1,149       107       9         12-5038-02-**-**       Permits       124,996       124,996       16,067       108,929       1         12-6500-02-**-**       IT Allocations in to PC's & Depts.       7,064       7,064       5,559       1,505       7         Total Other Expenses       157,048       -       157,048       29,516       127,532       1		-			•	-		0.0%
12-5038-02-**-**       Permits       124,996       124,996       16,067       108,929       1         12-6500-02-**-**       IT Allocations in to PC's & Depts.       7,064       7,064       5,559       1,505       7         Total Other Expenses       157,048       157,048       29,516       127,532       1			•		•			96.0% 91.5%
12-6500-02-**-**         IT Allocations in to PC's & Depts.         7,064         7,064         5,559         1,505         7           Total Other Expenses         157,048         -         157,048         29,516         127,532         1		•	•			•		91.5% 12.9%
Total Other Expenses 157,048 - 157,048 29,516 127,532 1			•					78.7%
Total Expenses 244,872 - 244,872 76,711 168,161 3				-				18.8%
i otai Expenses 244,872 - 244,872 76,711 168,161 3			044.070		044.070	70 71 1	100.101	04.001
		i otai ⊨xpenses	244,872	-	244,872	/6,711	168,161	31.3%

### South Orange County Wastewater Authority O&M Budget vs. Actual Comparison by PC For the Period Ended May 31, 2018

		Budget	*Budget Increase	Adjusted Budget	Actual	(Over)/Under Budget	% Expended
15 - Coastal Treatment F Salary and Fringe	Plant						
15-5000-01-**-**	Regular Salaries-O&M	697,360		697,360	595,538	101,822	85.4%
15-5000-02-**-**	Regular Salaries-O&M	149,952		149,952	106,523	43,429	71.0%
15-5001-01-**-**	Overtime Salaries-O&M	10,920		10,920	20,850	(9,930)	190.9% (23
15-5001-02-**-**	Overtime Salaries-O&M	188		188	941	(753)	•
15-5306-01-**-**	Scheduled Holiday Work	3,004		3,004	5,407	(2,403)	• •
15-5306-02-**-**	Scheduled Holiday Work	1,800		1,800	2,055	(255)	114.2% (3)
15-5315-01-00-00	Comp Time - O&M	-		-	130	(130)	0.0%
15-5401-01-**-**	Fringe Benefits IN to PC's & Depts.	517,440		517,440	441,889	75,551	85.4%
15-5401-02-**-** 15-5700-01-**-**	Fringe Benefits IN to PC's & Depts. Standby Pay	111,268		111,268 23,336	79,160 15 705	32,108	71.1% 67.7%
15-5700-01	Total Payroll Costs	23,336 1,515,268	-	1,515,268	15,795 1,268,289	7,541 246,979	83.7%
Other Expenses							
15-5002-01-**-**	Electricity	283,004		283,004	203,209	79,795	71.8%
15-5003-01-**-**	Natural Gas	3,000		3,000	1,702	1,298	56.7%
15-5004-01-**-**	Potable & Reclaimed Water	13,000		13,000	20,502	(7,502)	157.7% (24
15-5006-01-**-**	Chlorine/Sodium Hypochlorite	99,996		99,996	53,693	46,303	53.7%
15-5007-01-**-**	Polymer Products	2,004		2,004	347	1,657	17.3%
15-5008-01-**-**	Ferric Chloride	30,004		30,004	28,459	1,545	94.9%
15-5009-01-**-**	Odor Control Chemicals	85,000		85,000	49,737	35,263	58.5%
15-5011-02-**-**	Laboratory Services	9,500		9,500	8,297	1,203	87.3%
15-5012-01-**-**	Grit Hauling	30,004		30,004	20,538	9,466	68.4%
15-5013-01-**-**	Landscaping	60,008		60,008	26,323	33,685	43.9%
15-5014-01-**-**	Engineering - Misc.	5,000		5,000	7,238	(2,238)	144.8%
15-5014-02-**-**	Engineering - Misc.	50,000		50,000	-	50,000	0.0%
15-5015-01-**-**	Management Support Services	5,000		5,000	306	4,694	6.1%
15-5015-02-**-**	Management Support Services	4,500		4,500	2,467	2,033	54.8%
15-5017-01-**-**	Legal Fees	-		-	1,071	(1,071)	
15-5019-01-**-**	Contract Services Misc.	67,000		67,000	69,387	(2,387)	
15-5021-01-**-**	Small Vehicle Expense	5,996		5,996	3,519	2,477	58.7%
15-5022-01-**-**	Miscellaneous Expense	2,996		2,996	1,341	1,655	44.8%
15-5023-01-**-**	Office Supplies - All	6,996		6,996	4,577	2,419	65.4%
15-5024-01-**-**	Petroleum Products	2,000		2,000	858	1,142	42.9%
15-5025-01-**-**	Uniforms	5,996		5,996	5,202	794	86.8%
15-5026-01-**-**	Small Vehicle Fuel	5,996		5,996	1,131	4,865	18.9%
15-5027-01-**-**	Insurance - Property/Liability	34,640		34,640	31,383	3,257	90.6%
15-5028-01-**-**	Small Tools & Supplies	9,000		9,000	7,935	1,065	88.2%
15-5030-01-**-** 15-5031-01-00-00	Trash Disposal Safety Supplies	2,996		2,996	2,408 (796)	588 796	80.4% 0.0%
15-5031-02-**-**	Safety Program & Supplies	- 24,000		- 24,000	(790) 25,495	(1,495)	
15-5032-01-**-**	Equipment Rental	1,000		1,000	23,493	(1,493) 256	74.4%
15-5033-01-00-00	Recruitment	1,000		1,000	500	(500)	
15-5034-01-**-**	Travel Expense/Tech. Conferences	13,832		13,832	9,105	4,727	65.8%
15-5034-02-**-**	Travel Expense/Tech. Conferences	3,324		3,324	1,241	2,083	37.3%
15-5035-01-**-**	Training Expense	15,904		15,904	12,276	3,628	77.2%
15-5035-02-**-**	Training Expense	1,116		1,116	484	632	43.4%
15-5036-02-**-**	Laboratory Supplies	10,004		10,004	10,157	(153)	
15-5037-01-**-**	Office Equipment	1,000		1,000	1,333	(333)	
15-5038-02-**-**	Permits	6,504		6,504	6,625	(121)	101.9%
15-5039-01-**-**	Membership Dues/Fees	2,996		2,996	1,476	1,520	49.3%
15-5039-02-**-**	Membership Dues/Fees	804		804	603	201	75.0%
15-5047-01-**-**	Access Road Expenses	46,996		46,996	25,648	21,348	54.6%
15-5048-01-**-**	Storm Damage	19,000		19,000	-	19,000	0.0%
15-5049-01-**-**	Biosolids Disposal - 21B	125,000		125,000	-	125,000	0.0%
15-5050-01-**-**	Contract Services Generators	4,004		4,004	4,512	(508)	
15-5052-01-**-**	Janitorial Services	20,008		20,008	9,749	10,259	48.7%
15-5054-01-**-**	Diesel Truck Maint	996		996	332	664	33.4%
15-5055-01-**-**	Diesel Truck Fuel - 37B	996		996	-	996	0.0%
15-5056-01-00-00	Maintenance Equip. & Facilities (Solid	-		-	4,249	(4,249)	
15-5057-01-**-**	Maintenance Equip. & Facilities (Liquid	170,004		170,004	70,927	99,077	41.7%
15-5058-01-**-**	Maintenance Equip. & Facilities (Com	20,008		20,008	1,525	18,483	7.6%
15-5060-01-**-**	Maintenance Equip. & Facilities (AWT	35,000		35,000	22,649	12,351	64.7%
15-5061-01-**-**	Mileage	1,196		1,196	80	1,116	6.7%
15-5303-01-**-**	Group Insurance Waiver	3,596		3,596	3,462	134	96.3%
15-5305-01-**-**	Medicare Tax Payments for Employee	2,964		2,964	3,062	(98)	103.3%
15-5705-01-**-**	Monthly Car Allowance	4,200		4,200	4,572	(372)	108.8%
15-5802-01-00-00	Shipping/Freight	-		-	49	(49)	0.0%
15-6500-01-**-**	IT Allocations in to PC's & Depts.	104,820		104,820	82,413	22,407	78.6%
15-6500-02-**-**	IT Allocations in to PC's & Depts. Total Other Expenses	22,212		22,212	17,466 871,567	4,746 613,553	<u>78.6%</u> 58.7%
	-		-		· · · ·		
	Total Expenses	3,000,388	-	3,000,388	2,139,855	860,533	71.3%

Exhibit E-1

### South Orange County Wastewater Authority O&M Budget vs. Actual Comparison by PC

For the Period Ended May 31, 2018

		Budget	*Budget Increase	Adjusted Budget	Actual	(Over)/Under Budget	% Expended
	tewater Reclamation and Sludge Hanc	dling					
alary and Fringe 17-5000-01-**-**	Degular Colorian OSM	4 504 050		4 504 050	4 044 047	207.005	04.00/
17-5000-01	Regular Salaries-O&M	1,531,652		1,531,652	1,244,647	287,005	81.3% 85.5%
17-5000-02	Regular Salaries-O&M	272,888		272,888	233,365	39,523	
17-5001-01-**-**	Overtime Salaries-O&M Overtime Salaries-O&M	39,148 196		39,148 196	61,743	(22,595)	
17-5306-01-**-**	Scheduled Holiday Work	12,004		12,004	2,801 15,606	(2,605) (3,602)	
17-5306-02-**-**	Scheduled Holiday Work	2,992		2,992	3,895	(3,002) (903)	
17-5315-01-00-00	Comp Time - O&M	2,552		2,552	1,178	(1,178)	
17-5315-02-00-00	Comp Time - O&M	-		-	1,178		
	•	-		-		(1,980)	
17-5401-01-**-**	Fringe Benefits IN to PC's & Depts.	1,136,496		1,136,496	924,673	211,823	81.4%
17-5401-02-**-**	Fringe Benefits IN to PC's & Depts.	202,488		202,488	173,457	29,031	85.7%
17-5700-01-**-**	Standby Pay Total Payroll Costs	23,332 3,221,196	-	23,332 3,221,196	24,018 2,687,362	<u>(686)</u> 533,834	<u>102.9%</u> 83.4%
ther Expenses							
17-5002-01-**-**	Electricity	675,000		675,000	731,695	(56,695)	108.4%
17-5003-01-**-**	Natural Gas	141,000		141,000	44,515	96,485	31.6%
17-5004-01-**-**	Potable & Reclaimed Water	34,004		34,004	31,470	2,534	92.5%
17-5005-01-**-**	Co-generation Power Credit	(250,000)		(250,000)	-	(250,000)	
17-5006-01-**-**	Chlorine/Sodium Hypochlorite	350,004		350,004	408,355	(58,351)	
17-5007-01-**-**	Polymer Products	406,008		406,008	309,279	96,729	76.2%
17-5008-01-**-**	Ferric Chloride	125,004		125,004	141,393	(16,389)	
17-5009-01-**-**	Odor Control Chemicals	50,000		50,000	42,870	7,130	85.7%
17-5010-01-**-**							18.7%
17-5010-01-**-**	Other Chemicals - Misc.	4,000		4,000	747 10 945	3,253 3,055	18.7% 78.2%
	Laboratory Services	14,000 52,004		14,000 52,004	10,945 47 563	3,055	
17-5012-01-**-**	Grit Hauling - 21A	52,004		52,004	47,563	4,441	91.5%
17-5013-01-**-**	Landscaping	74,996		74,996	60,321	14,675	80.4%
17-5014-01-**-**	Engineering - Misc.	5,004		5,004	5,612	(608)	
17-5014-02-**-**	Engineering - Misc.	125,000		125,000	8,540	116,460	6.8%
17-5015-01-**-**	Management Support Services	5,004		5,004	5,500	(496)	
17-5015-02-**-**	Management Support Services	22,504		22,504	5,917	16,587	26.3%
17-5017-01-00-00	Legal Fees	-		-	2,607	(2,607)	
17-5019-01-**-**	Contract Services Misc.	125,000		125,000	95,473	29,527	76.4%
17-5020-01-00-00	Postage Expense	-		-	7	(7)	0.0%
17-5021-01-**-**	Small Vehicle Expense	6,000		6,000	6,374	(374)	106.2%
17-5022-01-**-**	Miscellaneous Expense	5,996		5,996	5,173	823	86.3%
17-5023-01-**-**	Office Supplies - All	9,996		9,996	11,772	(1,776)	117.8%
17-5024-01-**-**	Petroleum Products	41,996		41,996	17,595	24,401	41.9%
17-5025-01-**-**	Uniforms	17,008		17,008	14,961	2,047	88.0%
17-5026-01-**-**	Small Vehicle Fuel	12,996		12,996	5,968	7,028	45.9%
17-5027-01-**-**	Insurance - Property/Liability	90,252		90,252	81,934	8,318	90.8%
17-5028-01-**-**	Small Tools & Supplies	25,000		25,000	25,826	(826)	
17-5030-01-**-**	Trash Disposal	1,004		1,004	1,871	(867)	
17-5031-02-**-**	•						
17-5031-02	Safety Program & Supplies	31,352		31,352	35,592	(4,240)	
17-5032-01	Equipment Rental	3,004		3,004	1,278	1,726	42.5% 0.0%
17-5033-01-00-00	Recruitment	40.000		40.000	3,457	(3,457)	
	Travel Expense/Tech. Conferences	13,832		13,832	17,710	(3,878)	
17-5034-02-**-**	Travel Expense/Tech. Conferences	3,324		3,324	3,004	320	90.4%
17-5035-01-**-**	Training Expense	15,904		15,904	33,611	(17,707)	
17-5035-02-**-**	Training Expense	1,124		1,124	1,197	(73)	
17-5036-02-**-**	Laboratory Supplies	19,020		19,020	13,817	5,203	72.6%
17-5037-01-**-**	Office Equipment	5,996		5,996	17,808	(11,812)	
17-5038-02-**-**	Permits	35,000		35,000	22,079	12,921	63.1%
17-5039-01-**-**	Membership Dues/Fees	3,004		3,004	4,614	(1,610)	153.6%
17-5039-02-**-**	Membership Dues/Fees	800		800	1,026	(226)	128.2%
17-5049-01-**-**	Biosolids Disposal	866,000		866,000	830,536	35,464	95.9%
17-5050-01-**-**	Contract Services Generators	8,000		8,000	4,936	3,064	61.7%
17-5052-01-**-**	Janitorial Services	40,004		40,004	17,403	22,601	43.5%
17-5053-01-**-**	Contract Serv - Digester Cleaning - 29	60,004		60,004	63,126	(3,122)	
17-5054-01-**-**	Diesel Truck Maint	19,000		19,000	10,977	8,023	57.8%
17-5055-01-**-**	Diesel Truck Fuel	7,000		7,000	2,789	4,211	39.8%
17-5056-01-**-**	Maintenance Equip. & Facilities (Solid	190,004		190,004	174,738	15,266	92.0%
17-5057-01-**-**	Maintenance Equip. & Facilities (Liqui	164,996		164,996	210,687	(45,691)	
17-5058-01-**-**	Maintenance Equip. & Facilities (Com	25,000		25,000	19,516	5,484	78.1%
17-5059-01-**-**	Maintenance Equip. & Facilities (Co-G	250,000		250,000	45,282	204,718	
17-5059-01-**-**		250,000 35,000		250,000 35,000			18.1%
17-5060-01-**-**	Maintenance Equip. & Facilities (AWT	•		•	66,934 1 145	(31,934)	
	Mileage	3,000		3,000	1,145	1,855	38.2%
17-5061-02-00-00	Mileage	-		-	52	(52)	
17-5068-02-**-**	MNWD Potable Water Supplies & Svc	23,996		23,996	21,366	2,630	89.0%
17-5077-01-00-00	IT Direct	-		-	500	(500)	
17-5101-01-00-00	Employee Recognition	-		-	274	(274)	
17-5105-01-**-**	Co-Generation Power Credit - Offset	250,000		250,000	-	250,000	0.0%
17-5303-01-**-**	Group Insurance Waiver	32		32	277	(245)	865.4%
17-5303-02-**-**	Group Insurance Waiver	3,564		3,564	2,188	1,376	61.4%
17-5305-01-**-**	Medicare Tax Payments for Employee	1,784		1,784	987	797	55.3%
17-5305-02-**-**	Medicare Tax Payments for Employee	132		132	-	132	0.0%
17-5309-01-**-**	Operating Leases	6,000		6,000	-	6,000	0.0%
						•	
17-5705-01-**-**	Monthly Car Allowance	8,396		8,396	9,589	(1,193)	
17-5705-02-**-**	Monthly Car Allowance	4,204		4,204	1,502	2,702	35.7%
17-5706-01-**-**	Effluent Pond Cleaning	90,004		90,004	-	90,004	0.0%
17-5802-01-00-00	Shipping/Freight	-		-	45	(45)	0.0%
17-6500-01-**-**	IT Allocations in to PC's & Depts.	230,508		230,508	181,229	49,279	78.6%
17-6500-02-**-**	IT Allocations in to PC's & Depts.	40,652		40,652	31,963	8,689	78.6%
	Total Other Expenses	4,628,420	-	4,628,420	3,977,515	650,905	85.9%
	-	,		· · · · ·	. ,	- ,	
	Total Expenses	7,849,616	-	7,849,616	6,664,877	1,184,739	84.9%
	_						

### South Orange County Wastewater Authority

O&M Budget vs. Actual Comparison by PC

For the Period Ended May 31, 2018

		Budget	*Budget Increase	Adjusted Budget	Actual	(Over)/Under Budget	% Expended
21 - Effluent Transmission Salary and Fringe	on Main						
21-5000-01-14-00	Regular Salaries-O&M	-		-	320	(320)	0.0%
21-5401-01-00-00	Fringe Benefits IN to PC's & Depts.	-		-	238	(238)	0.0%
	Total Payroll Costs	-	-	-	558	(558)	0.0%
Other Expenses							
21-5014-02-**-**	Engineering - Misc.	62,496		62,496	2,904	59,592	4.6%
21-5019-02-00-00	Contract Services Misc 29	-		-	613	(613)	0.0%
21-5027-02-**-**	Insurance - Property/Liability	728		728	752	(24)	103.3%
	Total Other Expenses	63,224	-	63,224	4,269	58,955	6.8%
	Total Expenses	63,224	-	63,224	4,827	58,397	7.6%
23 - North Coast Interce	ptor						
Other Expenses 23-5017-01-00-00	Legal Fees	-	_	-	286	(286)	0.0%
	Total Other Expenses	-	-	-	286	(286)	0.0%
	Total Expenses	-	-	-	286	(286)	0.0%
24 - Aliso Creek Ocean (	Dutfall						
Salary and Fringe							
24-5000-01-**-**	Regular Salaries-O&M	6,696		6,696	600	6,096	9.0%
24-5000-02-**-**	Regular Salaries-O&M	85,624		85,624	80,158	5,466	93.6%
24-5001-01-**-**	Overtime Salaries-O&M	348		348	369	(21)	105.9% (3
24-5001-02-**-**	Overtime Salaries-O&M	196		196	123	73	63.0%
24-5306-01-**-**	Scheduled Holiday Work	104		104	-	104	0.0%
24-5306-02-**-**	Scheduled Holiday Work	3,112		3,112	133	2,979	4.3%
24-5401-01-**-**	Fringe Benefits IN to PC's & Depts.	4,960		4,960	445	4,515	9.0%
24-5401-02-**-**	Fringe Benefits IN to PC's & Depts. Total Payroll Costs	<u>63,528</u> 164,568		63,528 164,568	59,478 141,306	4,050	<u>93.6%</u> 85.9%
		101,000		101,000	111,000	20,202	
Other Expenses	<b>—</b> 1						0.00/
24-5002-01-**-**	Electricity	996		996	-	996	0.0%
24-5014-02-**-**	Engineering - Misc.	20,004		20,004	-	20,004	0.0%
24-5015-02-**-**	Management Support Services	27,504		27,504	5,748	21,756	20.9%
24-5017-02-**-** 24-5027-01-00-00	Legal Fees	2,004		2,004	- 891	2,004	0.0% 0.0%
24-5027-01-00-00	Insurance - Property/Liability Insurance - Property/Liability	- 5,364		- 5,364	3,995	<mark>(891)</mark> 1,369	0.0% 74.5%
24-5031-02-**-**	Safety Supplies	996		996	5,995	996	0.0%
24-5034-02-**-**	Travel Expense/Tech. Conferences	2,480		2,480	562	1,919	22.6%
24-5036-02-**-**	Laboratory Supplies	16,996		16,996	18,408	(1,412)	108.3% (
24-5038-02-**-**	Permits	131,992		131,992	138,513	(6,521)	104.9% (
24-5044-02-**-**	Offshore Monitoring	22,004		22,004	15,272	6,732	69.4%
24-5046-02-**-**	Effluent Chemistry	29,996		29,996	21,851	8,145	72.8%
24-5058-01-**-**	Maintenance Equip. & Facilities (Com	996		996	600	396	60.2%
24-5067-02-**-**	Port Cleaning	35,000		35,000	-	35,000	0.0%
24-5802-02-00-00	Shipping/Freight	-		-	210	(210)	0.0%
24-6500-01-**-**	IT Allocations in to PC's & Depts.	1,008		1,008	792	216	78.6%
24-6500-02-**-**	IT Allocations in to PC's & Depts.	12,288		12,288	9,662	2,626	78.6%
	Total Other Expenses	309,628	-	309,628	216,504	93,124	69.9%

Total Expenses	474,196	-	474,196	357,810	116,386	75.5%
SOCWA TOTAL	17,989,960	255,000	18,244,960	15,055,039	3,189,921	82.5%

\*Budget increase approved at Board Meeting.

- (1) Staff time to start up and set up the administrative procedures for the engine has been higher than anticipated for the project at JBL.
- (2) Overtime costs required due to nighttime and bypass construction activities for capital projects.
- (3) Staffing has been required for elevated holiday flows and loads.
- (4) Engine project timeframe affecting the electricity and gas budget line items.
- (5) Ferric chloride use has increased more than expected to comply with the new engine gas cleaning system requirements.
- (6) Elevated grit loading from the JBL sewers attributed to elevated dumping of grit in the Oso Trabuco sewers by the member agencies conducting projects.
- (7) No additional efforts are expected this FY.
- (8) Contract work on PC2 trunkline to clean sewers so that the ADS monitors would work properly.
- (9) Legal review of O&M contracts.
- (10) Tools and supplies needed for the new engines were higher than anticipated.
- (11) Older vehicles required repairs. No additional costs expected.
- (12) Additional trash was removed following the completion of several construction projects.
- (13) Safety work and training nearly complete for the Fiscal Year.
- (14) Training expenses due to hiring to replace retirements.
- (15) Planned purchases of samplers occurred at the beginning of the FY. Expenses are expected to level out for the FY.
- (16) Costs for engineering trailer replacement.
- (17) Permit costs are primarily incurred in July of each year. Expenses are expected to level out for the FY.
- (18) Membership costs are primarily incurred in July and December of each year. Expenses are expected to level out for the FY.
- (19) Generator maintenance is completed for the FY. Costs typically range from \$5,000 to \$15,000 per plant depending on services needed.
- (20) Janitorial expenses are lower than projected due to late start of new contractor with a higher rate.
- (21) Costs for engineering trailer replacement.
- (22) Elevated costs to due the unexpected need to replace a sampler.
- (23) Overtime costs required due to nighttime and bypass construction activities for capital projects.
- (24) Recycled water purchase required during a construction project to replace the process water controls system.
- (25) The RTP engine project impacting electricity and gas usage.
- (26) Elevated bleach usage occurred in the AWT at RTP due to debris in the clearwell. Staff worked with MNWD to find a period that the AWT could be shutdown and cleaned in March and May. The removal of the sand media from the AWT allowed staff to repair the failing under drain screens to minimize future debris build up. The inspection and repair information was provided to Engineering for incorporation into the upcoming AWT rehab project.
- (27) Ferric chloride use has increased to comply with the new engine gas cleaning system requirements.
- (28) Plant work station and conference room improvements.
- (29) Liquids system O&M opportunities during construction project shutdowns.
- (30) Substantial repairs were needed at RTP upon AWT shutdowns to perform detailed inspections for the upcoming AWT rehab project.
- (31) Staff investigated a potential leak of the outfall after hours. A reoccurring underground spring was determined to be the source of the water found.
- (32) Additional supplies needed for a toxicity event at the ACOO.

# South Orange County Wastewater Authority O & M & Environmental Safety Costs Summary

For the Period Ended May 31, 2018

		FY 2017-18 Budget	*Budget Increase	Adjusted Budget	Actual	(Over)/Under Budget	% Expended	
Salary and Fringe								
**-5000-**-**-**	Regular Salaries-O&M	4,371,300		4,371,300	3,747,582	623,718	85.7%	
**-5001-**-**- **-5306-**-**	Overtime Salaries-O&M Scheduled Holiday Work	74,992 39,904	60,000	134,992 39,904	130,214 40,717	4,778 (813)	96.5% 102.0%	• •
-5306 **-5315-**-**	Comp Time - O&M	- 39,904		- 39,904	40,717 9,507	(9,507)	0.0%	
**-5401-**-**	Fringe Benefits IN to PC's & Depts.	3,243,512		3,243,512	2,780,706	462,806	85.7%	
**-5700-**-**-**	Standby Pay	69,996	00.000	69,996	63,505	6,491	90.7%	
	Total Payroll Costs	7,799,704	60,000	7,859,704	6,772,231	1,087,473	86.2%	-
Other Expenses								
**-5002-**-**-**	Electricity	1,484,000	130,000	1,614,000	1,640,009	(26,009)	101.6%	. ,
**-5003-**-**-** **-5004-**-**	Natural Gas Potable & Reclaimed Water	209,512 62,008		209,512 62,008	103,927 68,154	105,585 (6,146)	49.6% 109.9%	
**-5005-**-**	Co-generation Power Credit	(250,000)		(250,000)	-	(250,000)	0.0%	
**-5006-**-**	Chlorine/Sodium Hypochlorite	478,000		478,000	477,176	824	99.8%	
**-5007-**-**- **-5008-**-**	Polymer Products Ferric Chloride	709,016 255,012	25,000	709,016 280,012	499,810 294,439	209,206 (14,427)	70.5% 105.2%	
**-5009-**-**-	Odor Control Chemicals	160,000	23,000	160,000	110,996	49,004	69.4%	(0)
**-5010-**-**-	Other Chemicals - Misc.	5,000		5,000	754	4,246	15.1%	
**-5011-**-**-** **-5012-**-**	Laboratory Services	36,500		36,500	26,405	10,095	72.3%	
**-5012	Grit Hauling Landscaping	122,008 183,004		122,008 183,004	113,652 116,971	8,356 66,033	93.2% 63.9%	
**-5014-**-**	Engineering - Misc.	392,508		392,508	50,399	342,109	12.8%	
**-5015-**-**	Management Support Services	128,008		128,008	70,339	57,669	54.9%	
**-5016-**-**- **-5017-**-**	Audit - Environmental Legal Fees	500 12,216		500 12,216	- 12,280	500	0.0% 100.5%	
**-5018-**-**	Public Notices/ Public Relations	500		500	320	<mark>(64)</mark> 180	64.0%	
**-5019-**-**	Contract Services Misc.	287,000		287,000	258,513	28,487	90.1%	
**-5020-**-**-**	Postage Expense	-		-	174	(174)		
**-5021-**-** **-5022-**-**	Small Vehicle Expense Miscellaneous Expense	20,900 18,492		20,900 18,492	18,689 12,932	2,211 5,560	89.4% 69.9%	
**-5023-**-**	Office Supplies - All	42,000		42,000	34,030	7,970	81.0%	
**-5024-**-**-	Petroleum Products	60,000		60,000	19,100	40,900	31.8%	
**-5025-**-**-** **-5026-**-**	Uniforms Small Vehicle Fuel	36,000		36,000	34,053	1,947	94.6%	
-5026 **-5027-**-**-	Insurance - Property/Liability	37,688 211,740		37,688 211,740	15,538 191,102	22,150 20,638	41.2% 90.3%	
**-5028-**-**-	Small Tools & Supplies	77,476		77,476	84,973	(7,497)	109.7%	
**-5030-**-**	Trash Disposal	5,000		5,000	6,243	(1,243)	124.9%	
**-5031-**-**-** **-5032-**-**-**	Safety Supplies Equipment Rental	86,872 7,004		86,872 7,004	93,455 2,024	(6,583) 4,980	107.6% 28.9%	
**-5033-**-**	Recruitment	1,000		1,000	5,201	(4,201)	520.1%	
**-5034-**-**	Travel Expense/Tech. Conferences	61,012		61,012	49,111	11,901	80.5%	
**-5035-**-**- **-5036-**-**	Training Expense	52,564 75,024		52,564 75,024	81,044	(28,480)	154.2% 98.6%	
**-5037-**-**	Laboratory Supplies Office Equipment	75,024 22,496		75,024 22,496	73,968 36,565	1,056 (14,069)	98.0% 162.5%	
**-5038-**-**-**	Permits	475,500		475,500	358,480	117,020	75.4%	• •
**-5039-**-**-**	Membership Dues/Fees	12,244		12,244	12,218	26	99.8%	
**-5040-**-**-** **-5041-**-**	Natural Gas - 11-EPS - PC 5 Electricity - 10-EPS - PC 5	-		-	-	0 0	0.0% 0.0%	
**-5042-**-**-	Contract Services - 29-EPS - PC 5	-		-	-	0	0.0%	
**-5044-**-**	Offshore Monitoring	42,008		42,008	30,545	11,463	72.7%	
**-5045-**-** **-5046-**-**	Offshore Biochemistry - 20B Effluent Chemistry	-		-	-	0	0.0% 80.2%	
-5046 **-5047-**-**	Access Road Expenses	45,996 46,996		45,996 46,996	36,884 25,648	9,112 21,348	54.6%	
**-5048-**-**-	Storm Damage	19,000		19,000		19,000	0.0%	
**-5049-**-**-**	Biosolids Disposal	1,541,004		1,541,004	1,211,142	329,862	78.6%	
**-5050-**-**-** **-5052-**-**	Contract Services Generators Janitorial Services	21,008 100,016		21,008 100,016	21,115 47,599	<mark>(107)</mark> 52,417	100.5% 47.6%	
**-5053-**-**	Contract Serv - Digester Cleaning - 29E	60,004		60,004	63,126	(3,122)	105.2%	
**-5054-**-**	Diesel Truck Maint	40,000		40,000	18,953	21,047	47.4%	
**-5055-**-**- **-5056-**-**	Diesel Truck Fuel Maintonanco Equip & Excilition (Solido)	13,996		13,996 328.004	4,249	9,747	30.4%	
**-5056-**-**	Maintenance Equip. & Facilities (Solids) Maintenance Equip. & Facilities (Liquids)	328,004 575,000		328,004 575,000	306,078 505,043	21,926 69,957	93.3% 87.8%	
**-5058-**-**-	Maintenance Equip. & Facilities (Common)	73,008		73,008	36,970	36,038	50.6%	
**-5059-**-**-**	Maintenance Equip. & Facilities (Co-Gen)	500,000	40,000	540,000	270,504	269,496	50.1%	
**-5060-**-**-** **-5061-**-**	Maintenance Equip. & Facilities (AWT) Mileage	70,000 5,688		70,000 5,688	89,583 1,682	(19,583) 4,006	128.0% 29.6%	. ,
**-5067-**-**	Port Cleaning	35,000		35,000	-	35,000	29.0 <i>%</i>	
**-5068-**-**	MNWD Potable Water Supplies & Svcs.	23,996		23,996	21,366	2,630	89.0%	
**-5069-**-**-** **-5077-**-**	Misc-Capital-Dilution & Metering Study	15,004		15,004	17,670	(2,666)	117.8%	
17-5101-01-00-00	IT Direct Employee Recognition	-		-	500 274	(500) (274)	0.0% 0.0%	
**-5105-**-**	Co-Generation Power Credit - Offset	250,000		250,000	-	250,000	0.0%	
**-5303-**-**	Group Insurance Waiver	10,796		10,796	10,004	792	92.7%	
**-5305-**-**-** **-5309-**-**-**	Medicare Tax Payments for Employees Operating Leases	11,044 12,000		11,044 12,000	7,740 40,028	3,304 (28,028)	70.1% 333.6%	
-5309 **-5705-**-**	Monthly Car Allowance	28,196		28,196	40,028 27,487	(28,028) 709	333.6% 97.5%	• •
**-5706-**-**	Effluent Pond Cleaning	90,004		90,004	-	90,004	0.0%	
**-5802-**-**- **-6500-**-**	Shipping/Freight IT Allocations in to PC's & Depts.	- 654,684		- 654,684	835 514,740	<mark>(835)</mark> 139,944	0.0% 78.6%	
	Total Other Expenses	10,190,256	195,000	10,385,256	8,282,808	2,102,448	79.8%	
	Total Function	47.000.000	255 000	40.044.000	15 055 000	2 4 00 004	00 50/	
	Total Expenses	17,989,960	255,000	18,244,960	15,055,039	3,189,921	82.5%	

\*Budget increase approved at Board Meeting.

(1) Overtime costs required due to night-time and bypass construction activities for capital projects.

(2) Engine projects timeframe affecting the electricity and gas budget line items.

(3) Recycled water purchases were required during a construction project to replace the process water controls system at CTP.

(4) The RTP engine project startup was delayed into the next fiscal year.

(5) Elevated bleach usage occurred in the AWT at RTP due to debris in the clearwell. Staff worked with MNWD to find a period that the AWT could be shutdown and cleaned in March and May. The removal of the sand media from the AWT allowed staff to repair the failing under drain screens to minimize future debris build up. The inspection and repair information was provided to Engineering for incorporation into the upcoming AWT rehab project.

(6) Ferric chloride use has increased more than expected to comply with both new engine gas cleaning system requirements.

(7) Tools and supplies needed for the new engines were higher than anticipated.

(8) Safety work and training nearly complete for the Fiscal Year.

(9) Recruitment costs related to a higher number of retirements than planned.

(10) Training expenses due to new hire costs related to retirements.

(11) Costs were incurred to replace the engineering trailer and modify the RTP lab staff work space. No additional costs expected.

(12) Substantial repairs were needed at RTP upon AWT shutdowns to perform detailed inspections for the upcoming AWT rehab project.

## South Orange County Wastewater Authority Budget vs. Actual Comparison - Engineering

For the Period Ended May 31, 2018

		FY 2017-18 Budget	Actual	(Over)/Under Budget	% Expended
Salary and Fringe					
**-5000-**-**-00	Regular Salaries-O&M	142,505	179,503	(36,998)	126.0%
01-5001-03-00-00	Overtime Salaries-O&M	-	202	(202)	0.0%
**-5306-**-**-00	Scheduled Holiday Work	-	53	(53)	0.0%
01-5401-03-00-00	Fringe Benefits IN to PC's & Depts.	105,743	133,191	(27,448)	126.0%
	Total Payroll Costs	248,248	312,950	(64,702)	126.1%
Other Expenses					
01-5015-03-00-00	Management Support Services	913	513	400	56.2%
01-5022-03-00-00	Miscellaneous Expense	2,750	1,586	1,164	57.7%
01-5023-03-00-00	Office Supplies - All	-	248	(248)	0.0%
01-5034-03-00-00	Travel Expense/Tech. Conferences	5,819	7,037	(1,218)	120.9%
01-5035-03-00-00	Training Expense	3,025	3,114	(89)	102.9%
01-5039-03-00-00	Membership Dues/Fees	1,628	810	818	49.8%
01-5061-03-00-00	Mileage	185	220	(35)	118.9%
01-5309-03-00-00	Operating Leases	15,125	8,237	6,888	54.5%
01-5705-03-00-00	Monthly Car Allowance	3,850	3,925	(75)	102.0%
01-5802-03-00-00	Shipping/Freight	275	-	275	0.0%
01-6500-03-00-00	IT Allocations in to PC's & Depts.	53,614	45,988	7,626	85.8%
	Total Other Expenses	87,184	71,678	15,506	82.2%
	Total Expenses	335,432	384,628	(49,196)	114.7%

The costs in this department will vary based on the amount of work required to support Capital Projects vs. Non-Capital Projects.

#### South Orange County Wastewater Authority Budget vs. Actual Comparison - Administration

Year-to-Date May 31, 2018

		FY 2017-18 Budget	*Budget Increase	Adjusted Budget	Actual	(Over)/Under Budget	% Expended	
Salary and Fringe								•
01-6000-04-00-00	Regular Salaries-Admin or IT	871,373	30,000	901,373	807,576	93,797	89.6%	
01-6001-04-00-00	Overtime Salaries-Admin or IT	10,000		10,000	29,605	(19,605)	296.1%	(1)
01-6315-04-00-00	Comp Time - Admin	-		-	10,718	(10,718)	0.0%	(1)
01-6401-04-00-00	Fringe Benefits IN to ADMIN or IT	646,559		646,559	599,222	47,337	92.7%	(1
	Total Payroll Costs	1,527,932	30,000	1,557,932	1,447,121	110,811	92.9%	-
Other Expenses								
01-5018-04-00-00	Public Notices/ Public Relations	1,400		1,400	-	1,400	0.0%	
01-5037-04-00-00	Office Equipment	8,000		8,000	-	8,000	0.0%	
01-6101-04-00-00	HR Recruitment & Employee Relations	10,104		10,104	44,040	(33,936)	435.9%	(2
01-6102-04-00-00	Subscriptions	1,008		1,008	2,401	(1,393)	238.2%	(3
01-6200-04-00-00	Management Support Services	112,500	147,500	260,000	182,346	77,654	70.1%	
01-6201-04-00-00	Audit	35,000	5,000	40,000	61,184	(21,184)	153.0%	
01-6202-04-00-00	Legal	90,000		90,000	252,830	(162,830)	280.9%	(1)
01-6203-04-00-00	Outside Services	2,016		2,016	-	2,016	0.0%	
01-6204-04-00-00	Postage	708		708	2,232	(1,524)	315.3%	
01-6223-04-00-00	Office Supplies - Admin	7,500		7,500	5,265	2,235	70.2%	
01-6224-04-00-00	Office Equipment Admin or IT	-		-	6,722	(6,722)	0.0%	
01-6234-04-00-00	Memberships & Trainings	84,827		84,827	71,655	13,172	84.5%	
01-6239-04-00-00	Travel & Conference	36,950		36,950	26,959	9,991	73.0%	
01-6240-04-00-00	Scholarship Sponsorship	1,000		1,000	-	1,000	0.0%	
01-6310-04-00-00	Miscellaneous	14,000		14,000	25,166	(11,166)	179.8%	(4
01-6311-04-00-00	Mileage	1,000		1,000	1,082	(82)	108.2%	
01-6317-04-00-00	Contract Services Misc	1,800		1,800	4,460	(2,660)	247.8%	
01-6500-04-00-00	IT Allocations in to PC's & Depts.	111,365		111,365	87,558	23,807	78.6%	
01-6601-04-00-00	Shipping/Freight	1,200		1,200	3,261	(2,061)	271.8%	
01-6705-04-00-00	Monthly Car Allowance	12,000		12,000	11,215	785	93.5%	_
	Total Other Expenses	532,378	152,500	684,878	788,376	(103,498)	115.1%	-
	Total Expenses	2,060,310	182,500	2,242,810	2,235,497	7,313	99.7%	]

\*Budget increase approved at Board Meeting.

(1) Additional requirements for Admin due to audits & contracting work; please note that the regular salaries are higher because the staff took less PTO time in order to meet work requirements.

(2) Recruiting fees relating to increased workload & staff additions.

(3) Subscription to OC Register

(4) Iron Mountain, pulling historical documents relating to audit

#### South Orange County Wastewater Authority

#### Exhibit E-4

### Budget vs. Actual Comparison-IT

For the Period Ended May 31, 2018

		FY 2017-18 Budget	Actual	(Over)/Under Budget	% Expended	
Salary & Fringe						
01-6000-05-00-00	Regular Salaries-Admin or IT	87,428	80,080	7,348	91.6%	
01-6001-05-00-00	Overtime Salaries-Admin or IT	2,076	7,007	(4,931)	337.5%	(1)
01-6315-05-00-00	Comp Time - IT	-	2,110	(2,110)	0.0%	(2)
01-6401-05-00-00	Fringe Benefits IN to ADMIN or IT	64,871	59,420	5,451	91.6%	• •
	Total Salary & Fringe	154,375	148,617	5,758	96.3%	-
Other Expenses						
01-5028-05-00-00	Small Tools & Supplies	1,250	-	1,250	0.0%	
01-5035-05-00-00	Training Expense	7,800	11,100	(3,300)	142.3%	(3)
01-5037-05-00-00	Office Equipment	1,270	-	1,270	0.0%	
01-5061-05-00-00	Mileage	1,008	-	1,008	0.0%	
01-6200-05-00-00	Management Support Services	-	4,350	(4,350)	0.0%	(4)
01-6234-05-00-00	Memberships & Trainings	-	226	(226)	0.0%	
01-6239-05-00-00	Travel & Conference	9,900	2,308	7,592	23.3%	
01-6300-05-00-00	Software Maintenance Agreements	170,893	57,416	113,477	33.6%	
01-6301-05-00-00	Hardware Maintenance Agreements	11,657	3,886	7,771	33.3%	
01-6302-05-00-00	Cloud Subscriptions (Internet)	45,300	45,247	53	99.9%	
01-6303-05-00-00	Telecommunications	134,300	109,969	24,331	81.9%	
01-6305-05-00-00	IT Professional Services	77,000	108,077	(31,077)	140.4%	(5)
01-6306-05-00-00	Small Hardware Purchases (< \$5k)	70,000	52,378	17,622	74.8%	
01-6307-05-00-00	Small Software Purchases & Licenses (<\$5k)	89,455	48,838	40,617	54.6%	
01-6308-05-00-00	IT Memberships	160	-	160	0.0%	
01-6309-05-00-00	Operating Leases	44,000	52,490	(8,490)	119.3%	(6)
01-6310-05-00-00	Miscellaneous	5,000	21	4,979	0.4%	
01-6312-05-00-00	Computer & Photocopy Supplies	900	3,364	(2,464)	373.7%	(7)
01-6601-05-00-00	Shipping/Freight	276	-	276	0.0%	_
	Total Other Expenses	670,169	499,669	170,500	74.6%	-
	Total Expenses before Allocation	824,544	648,286	176,258	78.6%	]
IT Allocations (Out) to	o PC's & Depts					
01-6400-05-00-00	IT Allocations (OUT) to PC's & Depts.	(824,544)	(648,286)	(176,258)	78.6%	
	Total IT Allocations (Out) to PC's & Depts	(824,544)	(648,286)	(176,258)	78.6%	-

(1) Security patch application after business hours to avoid business network interruption.

(2) Software application updates due to software integration projects.

(3) Unexpected training expenses due to new security threats of public utilities.

(4) Temporary IT staffing unexpected in FY.

(5) Additional training for new employees on finance software.

(6) Exceedance of printing contract due to copying needs within SOCWA.

(7) Unanticipated supply costs associated with new employees.

# Agenda Item

7

Legal Counsel Review: N/A

Meeting Date: August 10, 2018

TO: Board of Directors

FROM: Betty Burnett, General Manager

STAFF CONTACT: Mary Carey, Finance Controller

**SUBJECT:** Financial Matters – Month of June 2018 (Preliminary Budget vs. Actual expenses and Capital expenditures)

#### Summary/Discussion

The following selected financial reports are routinely provided monthly to the Board of Directors. This information is presented, including the Monthly Financial Report, to the Finance Committee and could include a request for the Board to approve recommendations of the Finance Committee. The reports included are as follows:

- a) Summary of Preliminary Disbursements
  - > June 2018 (Exhibit A)
- b) Schedule of Funds Available for Reinvestment (Exhibit B)
- c) Schedule of Cash and Investments (Exhibit C)
- d) Capital Schedule (Exhibit D)
  - Capital Projects Graph (Exhibit D-1)
- e) Budget vs. Actual Expenses:
  - > Operations and Environmental Summary (Exhibit E-1)
  - Residual Engineering, after transfer to Capital (Exhibit E-2)
  - Administration (Exhibit E-3)
  - Information Technology (IT) (Exhibit E-4)
- f) Preliminary FY 2018-19 Actual Fringe Pool and Fringe Rate

#### **Fiscal impact**

During the month of June 2018, disbursements totaled \$2,432,134 and are summarized in the attached Exhibit A. The attached Exhibits B, C, D and E are informational reports only.

Finance Committee Meeting August 10, 2018 Page 2 of 2

#### Recommendation

Staff recommends that the Finance Committee recommends to the Board of Directors to:

- 1) Ratify the Summary of Disbursements for the period from June 1, 2018 through June 30, 2018, totaling \$2,432,134 (attached as Exhibit A).
- 2) Receive and file the following as information items:
  - Schedule of Funds Available for Reinvestment (Exhibit B)
  - Schedule of Cash and Investments (Exhibit C)
  - Capital Schedule (Exhibit D)
  - Capital Projects Graph (Exhibit D-1)
  - Budget vs. Actual Expenses:
    - a. Operations and Environmental Summary (Exhibit E-1)
    - b. Residual Engineering, after transfer to Capital (Exhibit E-2)
    - c. Administration (Exhibit E-3)
    - d. Information Technology (IT) (Exhibit E-4)
  - > Preliminary FY 2018-19 Actual Fringe Pool and Fringe Rate

### Exhibit A

# South Orange County Wastewater Authority Summary of Disbursements for June 2018 Staff Recommendation of Fiscal Matters

	Actual
General Fund	(468,710)
PC 2 - Jay B. Latham Plant	(674,925)
PC 3 - SOCWA Plant/PCA AWT	-
PC 5 - San Juan Creek Ocean Outfall	(10,343)
PC 8 - Pretreatment Program	(3,289)
PC 12 SO - Water Reclamation Permits	(4,240)
PC 15 - Coastal Treatment Plant/AWT	(286,132)
PC 17 - Joint Regional Wastewater Reclamation	(948,342)
PC 21 - Effluent Transmission Main	(20,949)
PC 24 - Aliso Creek Ocean Outfall	(15,204)
Total	(\$2,432,134)

#### Exhibit **B**

### SOUTH ORANGE COUNTY WASTEWATER AUTHORITY SCHEDULE OF FUNDS AVAILABLE FOR REINVESTMENT as of June 30, 2018

CASH IN BANK: (BEGINNING BAL.)	2,547,148
L.A.I.F. FUNDS: (BEGINNING BAL.)	13,675,961
DEPOSITS, TRANSFERS & ADJUSTMENTS:	(240,265)
FUND REQUIREMENTS: BILLS FOR CONSIDERATION	(2,432,134)
	\$ 13,550,709

In accordance with Government Code 53646(c), since all funds are placed in the State LAIF, staff has included in the Financial Packet, the most current statement from the State LAIF, in lieu of the report required by Government Code 53646(b)(1).

In accordance with requirements of the Government Code and the "SOCWA Investment Policy", I hereby certify that:

- 1). All investment actions executed since the last report have been made in full compliance with the Investment Policy.
- SOCWA does not have sufficient funds currently on hand to meet its expenditure obligations for the next six months (see note) due to the fact that SOCWA bills and receives operational funds on a quarterly basis only.

#### Betty Burnett General Manager

<u>Note:</u> Operational funds are collected on a quarterly basis at the beginning of the quarter. Capital funds are collected on a quarterly basis in connection with projected needs. Member agencies have pledged to have funds available to meet all obligations.

#### Exhibit C

#### South Orange County Wastewater Authority Schedule of Cash and Investments as of June 30, 2018

MVA A/P Checking Payroll Checking State LAIF <b>Total Cash in Bank</b>	\$ \$ \$	47,077 1,158,603 169,068 12,175,961 <b>13,550,709</b>	(A) (B) (C) (D)
Petty Cash Total Operating Cash	\$	1,600 <b>13,552,309</b>	(E)
OPEB Trust	\$	4,817,830	(F)
Total Cash and Investments	\$	18,370,140	

Notes:

- (A) Interest bearing account; all cash receipts are deposited in this account.
- (B) Accounts Payable Checks are drawn against this account; money is transferred to this account from the LAIF account.
- (C) Payroll including payroll taxes and related liabilities are drawn against this account; money is transferred to this account from the LAIF account.
- (D) LAIF balance.
- (E) Cash on hand with GM's office and held by Chief Operators at each Treatment facility.
- (F) OPEB Trust Fund; these funds can only be used for Retiree Health Benefits.

#### Exhibit D

#### South Orange County Wastewater Authority PRELIMINARY Capital Projects Summaries as of June 30, 2018

		FY	2017-18 Bud	get vs. Actual	Spending				Past Due by Fiscal Y		
Description	Capital Budget	Fiscal Year Spending	(Over)/ Under Budget	% Expended	Member Agency Billed	FY 17/18 Member Agency Collections	FY 16/17 & FY 17/18 Past Due Amount		FY 17/18 Unpaid Amounts	FY 16/17 Unpaid Amounts	Total Past Due Amount
PC 2-JB Latham	3,743,470	1,412,564	2,330,906	37.7%	2,554,334	2,554,334					
PC 3A PC 5-San Juan Creek Outfall PC 15-Coastal PC 17-Regional PC 21 Effluent Transmission PC 24 Aliso Creek Outfall	195,510 6,637,145 3,196,068 236,607 25,001	1,440 2,026,336 3,309,795 34,481 -	194,070 4,610,809 (113,727) 202,126 25,001	0.7% 30.5% 103.6% 14.6% 0.0%	15,382 2,813,392 1,661,060 164,502 -	15,382 2,080,514 1,661,060 164,502	1,382,368 -	(1)	732,878	649,490	1,382,368
Total Large Capital	14,033,801	6,784,617	7,249,184	48.3%	7,208,670	6,475,792	1,382,368				
Non-Capital Engineering Small Internal Capital	158,952 1,946,997	411,406 1,709,557	<mark>(252,454)</mark> 237,440	258.8% 87.8%	158,952 1,947,046	158,367 1,777,398	22,416 254,198	``	585 169,648	21,831 84,550	22,416 254,198
Total Capital	16,139,750	8,905,580	7,234,170	55.2%	9,314,668	8,411,557	1,658,982		903,111	755,871	1,658,982

#### (1) Schedule for Past Due Amounts as of May 31, 2018

Description	Past Due Amount MNWD	Past Due Amount TOTAL	
PC 15-Coastal	1,382,368	1,382,368	(1)
Total Large Capital	1,382,368	1,382,368	
Non-Capital Engineering	22,416	22,416	(2)
Small Internal Capital	254,198	254,198	(2)
Total Capital	1,658,982	1,658,982	

(2) Balances due are for PC 15 Coastal Treatement Plant.



		Budget	*Budget Increase	Adjusted Budget	Actual	(Over)/Under Budget	% Expended
Jay B. Latham Plant	L		Increase	Budget		Buuget	Expended
Salary and Fringe 02-5000-01-**-**	Regular Salaries-O&M	1,228,504		1,228,504	1,255,896	(27,392)	102.2%
02-5000-01	Regular Salaries-O&M	163,196		163,196	149,982	13,214	91.9%
02-5001-01-**-**	Overtime Salaries-O&M	21,908	60,000	81,908	44,809	37,099	54.7%
02-5001-02-**-**	Overtime Salaries-O&M	21,000	00,000	204	838	(634)	410.7%
02-5302-01-01-00	Performance Based Merit Pay	-		-	6,573	(6,573)	0.0%
02-5306-01-**-**	Scheduled Holiday Work	11,992		11,992	15,524	(3,532)	129.4%
02-5306-02-**-**	Scheduled Holiday Work	1,804		1,804	2,277	(473)	126.2%
02-5315-01-00-00	Comp Time - O&M	-		-	4,935	(4,935)	0.0%
02-5315-02-00-00	Comp Time - O&M	-		-	618	(618)	0.0%
02-5401-01-**-**	Fringe Benefits IN to PC's & Depts.	911,556		911,556	932,854	(21,298)	102.3%
02-5401-02-**-**	Fringe Benefits IN to PC's & Depts.	121,096		121,096	111,403	9,693	92.0%
02-5700-01-**-**	Standby Pay	23,328		23,328	25,838	(2,510)	110.8%
	Total Payroll Costs	2,483,588	60,000	2,543,588	2,551,547	(7,959)	100.3%
Other Expenses							
02-5002-01-**-**	Electricity	524,000	130,000	654,000	775,269	(121,269)	
02-5003-01-**-**	Natural Gas	65,012		65,012	69,016	(4,004)	106.2%
02-5004-01-**-**	Potable & Reclaimed Water	15,004		15,004	19,257	(4,253)	128.3%
02-5006-01-**-**	Chlorine/Sodium Hypochlorite	28,000		28,000	22,756	5,244	81.3%
02-5007-01-**-**	Polymer Products	301,004	05 000	301,004	190,184	110,820	63.2%
02-5008-01-**-**	Ferric Chloride	100,004	25,000	125,004	129,185	(4,181)	103.3%
02-5009-01-**-**	Odor Control Chemicals	25,000		25,000	21,136	3,864	84.5%
02-5010-01-**-**	Other Chemicals - Misc.	1,000		1,000	8	992	0.8%
02-5011-02-**-**	Laboratory Services	10,500		10,500	7,034	3,466	67.0%
02-5012-01-**-**	Grit Hauling	40,000		40,000	49,304	(9,304)	123.3%
02-5013-01-**-** 02-5014-01-**-**	Landscaping	48,000		48,000	33,084 17 565	14,916	68.9% 351.6%
02-5014-01-**-** 02-5014-02-**-**	Engineering - Misc. Engineering - Misc.	4,996 100,004		4,996 100,004	17,565 12,320	<mark>(12,569)</mark> 87,684	351.6% 12.3%
02-5014-02	8 8	4,996			8,640		
02-5015-02-**-**	Management Support Services Management Support Services	4,998		4,996 13,000	31,228	(3,644) (18,228)	172.9% 240.2%
02-5017-01-**-**	Legal Fees	1,200		1,200	7,395	(10,220) (6,195)	616.3%
02-5019-01-**-**	Contract Services Misc.	95,000		95,000	105,030	(10,030)	110.6%
02-5020-01-00-00	Postage Expense	-		-	167	(10,000)	0.0%
02-5021-01-**-**	Small Vehicle Expense	8,004		8,004	9,208	(1,204)	115.0%
02-5022-01-**-**	Miscellaneous Expense	8,004		8,004	9,208 6,805	1,199	85.0%
02-5023-01-**-**	Office Supplies - All	25,008		25,004	19,092	5,916	76.3%
02-5023-01-**-**	Petroleum Products	16,004		16,004	648	15,356	4.0%
02-5025-01-**-**	Uniforms	12,996		12,996	14,484	(1,488)	
02-5026-01-**-**	Small Vehicle Fuel	15,000		15,000	9,432	5,568	62.9%
02-5027-01-**-**	Insurance - Property/Liability	70,448		70,448	73,546	(3,098)	
02-5028-01-**-**	Small Tools & Supplies	40,004		40,004	52,691	(12,687)	
02-5030-01-**-**	Trash Disposal	1,000		1,000	2,051	(1,051)	205.1%
02-5031-02-**-**	Safety Program & Supplies	30,396		30,396	35,121	(4,725)	115.5%
02-5032-01-**-**	Equipment Rental	3,000		3,000	2	2,998	0.1%
02-5033-01-**-**	Recruitment	1,000		1,000	1,245	(245)	124.5%
02-5034-01-**-**	Travel Expense/Tech. Conferences	13,836		13,836	10,564	3,272	76.4%
02-5034-02-**-**	Travel Expense/Tech. Conferences	3,140		3,140	2,268	872	72.2%
02-5035-01-**-**	Training Expense	15,904		15,904	35,582	(19,678)	223.7%
02-5035-02-**-**	Training Expense	1,116		1,116	976	140	87.5%
02-5036-02-**-**	Laboratory Supplies	13,004		13,004	13,081	(77)	100.6%
02-5037-01-**-**	Office Equipment	15,500		15,500	17,424	(1,924)	
02-5038-02-**-**	Permits	22,000		22,000	19,616	2,384	89.2%
02-5039-01-**-**	Membership Dues/Fees	3,044		3,044	3,184	(140)	104.6%
02-5039-02-**-**	Membership Dues/Fees	800		800	960	(160)	120.1%
02-5049-01-**-**	Biosolids Disposal	550,004		550,004	491,660	58,344	89.4%
02-5050-01-**-**	Contract Services Generators	9,004		9,004	11,666	(2,662)	129.6%
02-5052-01-**-**	Janitorial Services	40,004		40,004	23,114	16,890	57.8%
02-5054-01-**-**	Diesel Truck Maint	20,004		20,004	7,644	12,360	38.2%
02-5055-01-**-**	Diesel Truck Fuel	6,000		6,000	1,576	4,424	26.3%
02-5056-01-**-**	Maintenance Equip. & Facilities (Solid	138,000		138,000	150,048	(12,048)	
02-5057-01-**-**	Maintenance Equip. & Facilities (Liqui	240,000		240,000	229,354	10,646	95.6%
02-5058-01-**-**	Maintenance Equip. & Facilities (Com	26,000		26,000	16,240	9,760	62.5%
02-5059-01-**-**	Maintenance Equip. & Facilities (Co-G	250,000	40,000	290,000	280,726	9,274	96.8%
02-5061-01-**-**	Mileage	1,000		1,000	172	828	17.2%
02-5061-02-**-**	Mileage	492		492	285	207	57.9%
02-5303-01-**-**	Group Insurance Waiver	3,604		3,604	3,413	191	94.7%
02-5303-02-00-00	Group Insurance Waiver	-		-	969	(969)	0.0%
02-5305-01-**-**	Medicare Tax Payments for Employee	3,812		3,812	4,019	(207)	105.4%
02-5309-01-**-**	Operating Leases	6,000		6,000	41,285	(35,285)	688.1%
02-5705-01-**-**	Monthly Car Allowance	7,196		7,196	11,146	(3,950)	154.9%
02-5705-02-00-00	Monthly Car Allowance	-		-	1,858	(1,858)	0.0%
02-5802-01-00-00	Shipping/Freight	-		-	592	(592)	0.0%
02-6500-01-**-**	IT Allocations in to PC's & Depts.	184,880		184,880	172,563	12,317	93.3%
02-6500-02-**-**	IT Allocations in to PC's & Depts.	24,040		24,040	22,436	1,604	93.3%
	Total Other Expenses	3,205,968	195,000	3,400,968	3,297,325	103,643	97.0%
	Total Other Expenses	0,200,000	,		= ) = )= =	,	
		0,200,000					

	[	Budget	*Budget Increase	Adjusted Budget	Actual	(Over)/Under Budget	% Expended
95 - San Juan Creek Oc	ean Outfall						<u> </u>
Salary and Fringe							
05-5000-01-**-**	Regular Salaries-O&M	11,252		11,252	600	10,652	5.3%
05-5000-02-**-**	Regular Salaries-O&M	90,480		90,480	92,250	(1,770)	
05-5001-01-**-** 05-5001-02-**-**	Overtime Salaries-O&M Overtime Salaries-O&M	376 96		376 96	- 210	376 (114)	0.0% 219.2%
05-5306-01-**-**	Scheduled Holiday Work	96		90 96	-	96	0.0%
05-5306-02-**-**	Scheduled Holiday Work	2,404		2,404	411	1,993	17.1%
05-5401-01-**-**	Fringe Benefits IN to PC's & Depts.	8,348		8,348	446	7,902	5.3%
05-5401-02-**-**	Fringe Benefits IN to PC's & Depts.	67,136		67,136	68,521	(1,385)	102.1%
o	Total Payroll Costs	180,188	-	180,188	162,439	17,749	90.1%
Other Expenses		4 000		4 000	50	0.40	F 00/
05-5002-01-**-** 05-5003-01-**-**	Electricity Natural Gas	1,000 500		1,000 500	58	942 500	5.8% 0.0%
05-5014-02-**-**	Engineering - Misc.	20,004		20,004	-	20,004	0.0%
05-5015-02-**-**	Management Support Services	27,500		27,500	7,404	20,096	26.9%
05-5017-02-**-**	Legal Fees	2,004		2,004	-	2,004	0.0%
05-5026-01-**-**	Small Vehicle Fuel - 37A	2,496		2,496	-	2,496	0.0%
05-5027-01-**-**	Insurance - Property/Liability	5,372		5,372	5,230	142	97.4%
05-5031-02-**-**	Safety Supplies	128		128	-	128	0.0%
05-5034-02-**-**	Travel Expense/Tech. Conferences	2,484		2,484	2,452	32	98.7%
05-5036-02-**-**	Laboratory Supplies	16,000		16,000	19,518	(3,518)	
05-5038-02-**-**	Permits	145,000		145,000	156,592	(11,592)	
05-5044-02-**-**	Offshore Monitoring	20,004		20,004	16,378	3,626	81.9%
05-5046-02-**-** 05-5058-01-**-**	Effluent Chemistry	16,000 1,004		16,000 1,004	15,053 38	947 967	94.1% 3.7%
05-5069-02-**-**	Maintenance Equip. & Facilities (Com Misc-Capital-Dilution & Metering Study	15,004		15,004	30 19,225	(4,221)	
05-5305-02-**-**	Medicare Tax Payments for Employee	2,352		2,352	-	2,352	0.0%
05-5705-02-**-**	Monthly Car Allowance	4,200		4,200	646	3,554	15.4%
05-6500-01-**-**	IT Allocations in to PC's & Depts.	1,692		1,692	1,579	113	93.3%
05-6500-02-**-**	IT Allocations in to PC's & Depts.	12,952		12,952	12,091	861	93.4%
	Total Other Expenses	295,696	-	295,696	256,264	39,432	86.7%
	Total Expenses	475,884	-	475,884	418,702	57,182	88.0%
3 - Pre Treatment							
Salary and Fringe							
08-5000-02-**-**	Regular Salaries-O&M	83,504			73,779	9,725	88.4%
08-5001-02-**-**	Overtime Salaries-O&M	1,412			-	1,412	0.0%
08-5306-02-**-**	Scheduled Holiday Work	200			-	200	0.0%
08-5315-02-00-00	Comp Time - O&M	-			529	(529)	
08-5401-02-**-**	Fringe Benefits IN to PC's & Depts. Total Payroll Costs	<u>61,956</u> 147,072	-	147,072	<u>54,802</u> 129,111	<u>6,474</u> 17,281	<u> </u>
	_						
Other Expenses	Laborations Ormitana	0 500			000	0.010	44.00/
08-5011-02-**-** 08-5015-02-**-**	Laboratory Services	2,500			290	2,210	11.6%
08-5016-02-**-**	Management Support Services Audit - Environmental	2,008 500			518	1,490 500	25.8% 0.0%
08-5017-02-**-**	Legal Fees	2,008			921	1,087	45.9%
08-5018-02-**-**	Public Notices/ Public Relations	500			320	180	64.0%
08-5021-02-**-**	Small Vehicle Expense	900			18	882	2.0%
08-5022-02-**-**	Miscellaneous Expense	1,496			-	1,496	0.0%
08-5026-02-**-**	Small Vehicle Fuel - 37A	1,200			-	1,200	0.0%
08-5027-02-**-**	Insurance - Property/Liability	2,196			1,982	204	90.3%
08-5028-02-**-**	Small Tools & Supplies	3,472			1,721	1,751	49.6%
08-5034-02-**-**	Travel Expense/Tech. Conferences	3,504			2,527	977	72.1%
08-5035-02-**-** 08-5038-02-**-**	Training Expense Permits and Fines	1,496 10,008			1,500 -	<mark>(4)</mark> 10,008	100.3% 0.0%
08-5039-02-**-**	Membership Dues/Fees	796			- 534	262	67.1%
08-6500-02-**-**	IT Allocations in to PC's & Depts.	12,568			11,730	2,687	93.3%
	Total Other Expenses	45,152	-	45,152	22,061	24,930	48.9%
	Total Expenses	192,224	-	192,224	151,172	41,052	78.6%
2 - Water Reclamation	Permits						
Salary and Fringe							
12-5000-02-**-**	Regular Salaries-O&M	50,192			29,078	21,114	57.9%
12-5306-02-**-**	Scheduled Holiday Work	392			-	392	0.0%
12-5401-02-**-**	Fringe Benefits IN to PC's & Depts. Total Payroll Costs	<u> </u>	-	87,824	21,598 50,676	<u>15,374</u> 36,880	<u>58.0%</u> 57.7%
		, <b></b> -		- 1	, <i>J</i> . <b>J</b>	, <b>~~~</b>	
Other Expenses							
12-5015-02-**-**	Management Support Services	15,992			4,110	11,882	25.7%
12-5017-02-**-**	Legal Fees	5,000			- 	5,000	0.0%
12-5027-02-**-**	Insurance - Property/Liability	2,740			1,571	1,164	57.3% 01.5%
12-5034-02-**-** 12-5038-02-**-**	Travel Expense/Tech. Conferences Permits	1,256 124,996			1,149 16,067	107 108,929	91.5% 12.9%
12-5038-02-	IT Allocations in to PC's & Depts.	7,064			6,599	1,505	12.9% 93.4%
12 0000 0Z	Total Other Expenses	157,048	-	157,048	29,496	128,587	18.8%
				·			
	Total Expenses	244,872	-	244,872	80,172	164,700	32.7%

		Budget	*Budget Increase	Adjusted Budget	Actual	(Over)/Under Budget	% Expended
- Coastal Treatment P	Plant						
Salary and Fringe 15-5000-01-**-**	Regular Salaries-O&M	697,360			648,632	48,728	93.0%
15-5000-02-**-**	Regular Salaries-O&M	149,952			117,951	32,001	78.7%
15-5001-01-**-**	Overtime Salaries-O&M	10,920			21,344	(10,424)	
15-5001-02-**-**	Overtime Salaries-O&M	188			941	(753)	•
15-5306-01-**-**	Scheduled Holiday Work	3,004			5,407	(2,403)	. ,
15-5306-02-**-**	Scheduled Holiday Work	1,800			2,142	(342)	. ,
15-5315-01-00-00	Comp Time - O&M	-			130	(130)	
15-5401-01-**-** 15-5401-02-**-**	Fringe Benefits IN to PC's & Depts. Fringe Benefits IN to PC's & Depts.	517,440 111,268			481,791 87,612	29,669 22,569	93.1% 78.7%
15-5700-01-**-**	Standby Pay	23,336			17,225	6,111	73.8%
	Total Payroll Costs	1,515,268	-	1,515,268	1,383,175	125,026	91.3%
Other Expenses							
15-5002-01-**-**	Electricity	283,004			223,284	59,720	78.9%
15-5003-01-**-**	Natural Gas	3,000			1,741	1,263	58.0%
15-5004-01-**-**	Potable & Reclaimed Water	13,000			23,418	(9,018)	•
15-5006-01-**-**	Chlorine/Sodium Hypochlorite	99,996			62,049	37,947	62.1%
15-5007-01-**-**	Polymer Products	2,004			347	1,657	17.3%
15-5008-01-**-**	Ferric Chloride	30,004			32,882	(2,878)	
15-5009-01-**-** 15-5011-02-**-**	Odor Control Chemicals	85,000 9,500			54,339 8,839	30,661 661	63.9% 93.0%
15-5011-02-**-**	Laboratory Services Grit Hauling	9,500 30,004			8,839 21,514	8,490	93.0% 71.7%
15-5012-01	Landscaping	30,004 60,008			21,514 38,116	8,490 31,292	63.5%
15-5014-01-**-**	Engineering - Misc.	5,000			7,238	(2,238)	
15-5014-02-**-**	Engineering - Misc.	50,000				50,000	0.0%
15-5015-01-**-**	Management Support Services	5,000			306	4,694	6.1%
15-5015-02-**-**	Management Support Services	4,500			2,467	2,033	54.8%
15-5017-01-**-**	Legal Fees	-			1,071	(1,071)	
15-5019-01-**-**	Contract Services Misc.	67,000			71,117	(4,117)	
15-5021-01-**-**	Small Vehicle Expense	5,996			3,519	2,477	58.7%
15-5022-01-**-**	Miscellaneous Expense	2,996			1,379	1,617	46.0%
15-5023-01-**-**	Office Supplies - All	6,996			5,054	1,942	72.2%
15-5024-01-**-**	Petroleum Products	2,000			1,232	768	61.6%
15-5025-01-**-**	Uniforms	5,996			5,379	617	89.7%
15-5026-01-**-**	Small Vehicle Fuel	5,996			1,286	4,710	21.4%
15-5027-01-**-**	Insurance - Property/Liability	34,640			30,774	3,868	88.8%
15-5028-01-**-**	Small Tools & Supplies	9,000			9,285	(285)	
15-5030-01-**-** 15-5031-01-00-00	Trash Disposal Safety Supplies	2,996			2,513 (796)	483 796	83.9% 0.0%
15-5031-02-**-**	Safety Program & Supplies	24,000			(790) 25,495	(1,495)	
15-5032-01-**-**	Equipment Rental	1,000			744	256	74.4%
15-5033-01-00-00	Recruitment	-			500	(500)	
15-5034-01-**-**	Travel Expense/Tech. Conferences	13,832			9,050	4,782	65.4%
15-5034-02-**-**	Travel Expense/Tech. Conferences	3,324			1,785	1,539	53.7%
15-5035-01-**-**	Training Expense	15,904			14,377	1,860	90.4%
15-5035-02-**-**	Training Expense	1,116			484	632	43.4%
15-5036-02-**-**	Laboratory Supplies	10,004			10,209	(205)	102.0%
15-5037-01-**-**	Office Equipment	1,000			1,471	(471)	
15-5038-02-**-**	Permits	6,504			6,625	(121)	
15-5039-01-**-**	Membership Dues/Fees	2,996			1,656	1,340	55.3%
15-5039-02-**-**	Membership Dues/Fees	804			603	201	75.0%
15-5047-01-**-**	Access Road Expenses	46,996			28,848	21,348	61.4%
15-5048-01-**-**	Storm Damage	19,000			-	19,000	0.0%
15-5049-01-**-**	Biosolids Disposal - 21B	125,000			-	125,000	0.0%
15-5050-01-**-** 15 5052 01 ** **	Contract Services Generators	4,004			4,512	(508) 0.326	
15-5052-01-**-** 15-5054-01-**-**	Janitorial Services Diesel Truck Maint	20,008 996			10,682 332	9,326 664	53.4% 33.4%
15-5055-01-**-**	Diesel Truck Fuel - 37B	996			-	996	0.0%
15-5057-01-**-**	Maintenance Equip. & Facilities (Liqui	170,004			91,303	82,082	53.7%
15-5058-01-**-**	Maintenance Equip. & Facilities (Com	20,008			4,310	15,698	21.5%
15-5060-01-**-**	Maintenance Equip. & Facilities (AWT	35,000			30,247	4,753	86.4%
15-5061-01-**-**	Mileage	1,196			80	1,116	6.7%
15-5303-01-**-**	Group Insurance Waiver	3,596			3,863	(267)	
15-5305-01-**-**	Medicare Tax Payments for Employee	2,964			3,312	(348)	
15-5705-01-**-**	Monthly Car Allowance	4,200			4,927	(727)	117.3%
15-5802-01-00-00	Shipping/Freight	-			49	(49)	
15-6500-01-**-**	IT Allocations in to PC's & Depts.	104,820			97,835	22,407	93.3%
15-6500-02-**-**	IT Allocations in to PC's & Depts.	22,212		4 405 400	20,735	4,746	93.4%
	Total Other Expenses	1,485,120	-	1,485,120	982,384	539,145	66.1%
	Total Expenses	3,000,388	-	3,000,388	2,365,558	634,830	78.8%

oint Regional Was	tewater Reclamation and Sludge Hand	Budget	*Budget Increase	Adjusted Budget	Actual	(Over)/Under Budget	% Expended
ary and Fringe	lewater Neclamation and Sludge Hand	anng					
17-5000-01-**-**	Regular Salaries-O&M	1,531,652			1,383,814	147,838	90.3%
17-5000-02-**-**	Regular Salaries-O&M	272,888			253,215	19,673	92.8%
17-5000-02	Overtime Salaries-O&M	39,148			253,215 75,138	(35,990)	92.8% 191.9%
					•		
17-5001-02-**-**	Overtime Salaries-O&M	196			2,801	(2,605)	1428.9%
17-5306-01-**-**	Scheduled Holiday Work	-			5,285	(5,285)	0.0%
17-5306-02-**-**	Scheduled Holiday Work	12,004			16,448	(4,444)	137.0%
17-5315-01-00-00	Comp Time - O&M	2,992			3,992	(1,000)	133.4%
17-5315-02-00-00	Comp Time - O&M	-			1,153	(1,153)	0.0%
17-5401-01-**-**	Fringe Benefits IN to PC's & Depts.	-			1,872	(1,872)	0.0%
17-5401-02-**-**	Fringe Benefits IN to PC's & Depts.	1,136,496			1,027,869	95,868	90.4%
	•						
17-5700-01-**-**	Standby Pay	202,488			188,083	12,071	92.9%
	Total Payroll Costs	23,332			26,163	(2,831)	112.1%
	-	3,221,196	-	3,221,196	2,985,831	220,272	92.7%
er Expenses 17-5002-01-**-**	Electricity	675,000			786,940	(111,940)	116.6%
17-5003-01-**-**	Natural Gas	141,000			48,351	94,710	34.3%
17-5004-01-**-**	Potable & Reclaimed Water	34,004			34,650	(560)	101.9%
17-5005-01-**-**	Co-generation Power Credit	(250,000)			-	(250,000)	0.0%
17-5006-01-**-**	Chlorine/Sodium Hypochlorite	350,004			452,098	(102,094)	129.2%
17-5007-01-**-**	Polymer Products	406,008			313,431	92,577	77.2%
17-5008-01-**-**	Ferric Chloride	125,004			155,475	(30,471)	124.4%
17-5009-01-**-**	Odor Control Chemicals	50,000			43,735	6,265	87.5%
17-5010-01-**-**	Other Chemicals - Misc.	4,000			747	3,253	18.7%
17-5011-02-**-**	Laboratory Services	14,000			11,067	2,933	79.0%
	-				•		
17-5012-01-**-**	Grit Hauling - 21A	52,004			50,325	1,679	96.8%
17-5013-01-**-**	Landscaping	74,996			64,200	10,796	85.6%
17-5014-01-**-**	Engineering - Misc.	5,004			5,612	(608)	112.2%
17-5014-02-**-**	Engineering - Misc.	125,000			4,760	120,240	3.8%
	• •						
17-5015-01-**-**	Management Support Services	5,004			5,500	(496)	109.9%
17-5015-02-**-**	Management Support Services	22,504			5,917	16,587	26.3%
17-5017-01-00-00	Legal Fees	-			2,607	(2,607)	0.0%
17-5019-01-**-**	Contract Services Misc.	125,000			105,216	19,784	84.2%
17-5020-01-00-00	Postage Expense				7	(7)	0.0%
	÷ .	- 0.000			-		
17-5021-01-**-**	Small Vehicle Expense	6,000			6,887	(751)	114.8%
17-5022-01-**-**	Miscellaneous Expense	5,996			5,418	578	90.4%
17-5023-01-**-**	Office Supplies - All	9,996			13,130	(3,134)	131.4%
17-5024-01-**-**	Petroleum Products	41,996			18,865	23,131	44.9%
17-5025-01-**-**	Uniforms	17,008			15,290	1,718	89.9%
17-5026-01-**-**	Small Vehicle Fuel	12,996			6,755	6,241	52.0%
17-5027-01-**-**	Insurance - Property/Liability	90,252			89,771	179	99.5%
17-5028-01-**-**	Small Tools & Supplies	25,000			26,529	(1,529)	106.1%
17-5030-01-**-**	Trash Disposal	1,004			2,700	(1,696)	268.9%
	•						
17-5031-02-**-**	Safety Program & Supplies	31,352			36,324	(4,972)	115.9%
17-5032-01-**-**	Equipment Rental	3,004			1,278	1,726	42.5%
17-5033-01-00-00	Recruitment	-			3,457	(3,457)	0.0%
17-5034-01-**-**	Travel Expense/Tech. Conferences	13,832			17,655	(3,823)	127.6%
17-5034-02-**-**	Travel Expense/Tech. Conferences	3,324			3,004	320	90.4%
	•						
17-5035-01-**-**	Training Expense	15,904			39,236	(22,999)	246.7%
17-5035-02-**-**	Training Expense	1,124			1,197	(73)	106.5%
17-5036-02-**-**	Laboratory Supplies	19,020			14,896	4,124	78.3%
17-5037-01-**-**	Office Equipment	5,996			19,844	(13,848)	331.0%
17-5038-02-**-**	Permits	35,000			22,165	12,835	63.3%
17-5039-01-**-**	Membership Dues/Fees	3,004			5,529	(2,525)	184.1%
17-5039-02-**-**	Membership Dues/Fees	800			1,026	(226)	128.2%
17-5049-01-**-**	Biosolids Disposal	866,000			831,144	34,856	96.0%
	•						
17-5050-01-**-**	Contract Services Generators	8,000			4,936	3,064	61.7%
17-5052-01-**-**	Janitorial Services	40,004			19,403	20,601	48.5%
17-5053-01-**-**	Contract Serv - Digester Cleaning - 29	60,004			63,126	(3,122)	105.2%
17-5054-01-**-**	Diesel Truck Maint	19,000			10,977	8,023	57.8%
17-5055-01-**-**	Diesel Truck Fuel	7,000			2,904	4,096	41.5%
17-5056-01-**-**	Maintenance Equip. & Facilities (Solid	190,004			199,657	(9,653)	105.1%
17-5057-01-**-**	Maintenance Equip. & Facilities (Liquid	164,996			227,263	(62,079)	137.7%
17-5058-01-**-**	Maintenance Equip. & Facilities (Com	25,000			26,754	(1,754)	107.0%
	•••						
17-5059-01-**-**	Maintenance Equip. & Facilities (Co-G	250,000			83,601	166,399	33.4%
17-5060-01-**-**	Maintenance Equip. & Facilities (AWT	35,000			75,672	(40,672)	216.2%
17-5061-01-**-**	Mileage	3,000			1,360	1,640	45.3%
17-5061-02-00-00	Mileage	-			52	(52)	0.0%
17-5068-02-**-**	•	22.000					
	MNWD Potable Water Supplies & Svc	23,996			22,462	1,534	93.6%
17-5077-01-00-00	IT Direct	-			500	(500)	0.0%
	Employee Recognition	-			274	(274)	0.0%
17-5101-01-00-00		250,000			-	250,000	0.0%
					-		
17-5105-01-**-**	Co-Generation Power Credit - Offset				623	(591)	1947.1%
17-5105-01-**-** 17-5303-01-**-**	Group Insurance Waiver	32			2,492	1,072	69.9%
17-5105-01-**-**		32 3,564				797	55.3%
17-5105-01-**-** 17-5303-01-**-** 17-5303-02-**-**	Group Insurance Waiver Group Insurance Waiver	3,564			427	1.711	JJ.J /0
17-5105-01-**-** 17-5303-01-**-** 17-5303-02-**-** 17-5305-01-**-**	Group Insurance Waiver Group Insurance Waiver Medicare Tax Payments for Employee	3,564 1,784			987		0.00/
17-5105-01-**-** 17-5303-01-**-** 17-5303-02-**-** 17-5305-01-**-** 17-5305-02-**-**	Group Insurance Waiver Group Insurance Waiver Medicare Tax Payments for Employee Medicare Tax Payments for Employee	3,564 1,784 132			- 987	132	
17-5105-01-**-** 17-5303-01-**-** 17-5303-02-**-** 17-5305-01-**-**	Group Insurance Waiver Group Insurance Waiver Medicare Tax Payments for Employee	3,564 1,784					0.0% 0.0%
17-5105-01-**-** 17-5303-01-**-** 17-5303-02-**-** 17-5305-01-**-** 17-5305-02-**-** 17-5309-01-**-**	Group Insurance Waiver Group Insurance Waiver Medicare Tax Payments for Employee Medicare Tax Payments for Employee Operating Leases	3,564 1,784 132 6,000			-	132 6,000	0.0%
17-5105-01-**-** 17-5303-01-**-** 17-5303-02-**-** 17-5305-01-**-** 17-5305-02-**-** 17-5309-01-**-** 17-5705-01-**-**	Group Insurance Waiver Group Insurance Waiver Medicare Tax Payments for Employee Medicare Tax Payments for Employee Operating Leases Monthly Car Allowance	3,564 1,784 132 6,000 8,396			- - 9,843	132 6,000 (1,447)	0.0% 117.2%
17-5105-01-**-** 17-5303-01-**-** 17-5303-02-**-** 17-5305-01-**-** 17-5305-02-**-** 17-5309-01-**-** 17-5705-01-**-**	Group Insurance Waiver Group Insurance Waiver Medicare Tax Payments for Employee Medicare Tax Payments for Employee Operating Leases Monthly Car Allowance Monthly Car Allowance	3,564 1,784 132 6,000 8,396 4,204			-	132 6,000 (1,447) 2,346	0.0% 117.2% 44.2%
17-5105-01-**-** 17-5303-01-**-** 17-5303-02-**-** 17-5305-01-**-** 17-5305-02-**-** 17-5309-01-**-** 17-5705-01-**-**	Group Insurance Waiver Group Insurance Waiver Medicare Tax Payments for Employee Medicare Tax Payments for Employee Operating Leases Monthly Car Allowance	3,564 1,784 132 6,000 8,396			- - 9,843	132 6,000 (1,447)	0.0% 117.2%
17-5105-01-**-** 17-5303-01-**-** 17-5303-02-**-** 17-5305-01-**-** 17-5305-02-**-** 17-5309-01-**-** 17-5705-01-**-**	Group Insurance Waiver Group Insurance Waiver Medicare Tax Payments for Employee Medicare Tax Payments for Employee Operating Leases Monthly Car Allowance Monthly Car Allowance	3,564 1,784 132 6,000 8,396 4,204			- - 9,843	132 6,000 (1,447) 2,346	0.0% 117.2% 44.2%
17-5105-01-**-** 17-5303-01-**-** 17-5305-01-**-** 17-5305-02-**-** 17-5309-01-**-** 17-5705-01-**-** 17-5705-02-**-** 17-5706-01-**-** 17-5802-01-00-00	Group Insurance Waiver Group Insurance Waiver Medicare Tax Payments for Employee Medicare Tax Payments for Employee Operating Leases Monthly Car Allowance Effluent Pond Cleaning Shipping/Freight	3,564 1,784 132 6,000 8,396 4,204 90,004			- 9,843 1,858 - 68	132 6,000 (1,447) 2,346 90,004 (68)	0.0% 117.2% 44.2% 0.0% 0.0%
17-5105-01-**-** 17-5303-02-**-** 17-5305-01-**-** 17-5305-02-**-** 17-5309-01-**-** 17-5705-01-**-** 17-5705-02-**-** 17-5706-01-**-** 17-5802-01-00-00 17-6500-01-**-**	Group Insurance Waiver Group Insurance Waiver Medicare Tax Payments for Employee Medicare Tax Payments for Employee Operating Leases Monthly Car Allowance Monthly Car Allowance Effluent Pond Cleaning Shipping/Freight IT Allocations in to PC's & Depts.	3,564 1,784 132 6,000 8,396 4,204 90,004 - 230,508			- 9,843 1,858 - 68 215,144	132 6,000 (1,447) 2,346 90,004 (68) 49,279	0.0% 117.2% 44.2% 0.0% 0.0% 93.3%
17-5105-01-**-** 17-5303-02-**-** 17-5305-01-**-** 17-5305-02-**-** 17-5305-02-**-** 17-5309-01-**-** 17-5705-01-**-** 17-5705-02-**-**	Group Insurance Waiver Group Insurance Waiver Medicare Tax Payments for Employee Medicare Tax Payments for Employee Operating Leases Monthly Car Allowance Monthly Car Allowance Effluent Pond Cleaning Shipping/Freight IT Allocations in to PC's & Depts. IT Allocations in to PC's & Depts.	3,564 1,784 132 6,000 8,396 4,204 90,004 - 230,508 40,652			- 9,843 1,858 - 68 215,144 37,944	132 6,000 (1,447) 2,346 90,004 (68) 49,279 8,689	0.0% 117.2% 44.2% 0.0% 0.0% 93.3% 93.3%
17-5105-01-**-** 17-5303-02-**-** 17-5305-01-**-** 17-5305-02-**-** 17-5309-01-**-** 17-5705-01-**-** 17-5705-02-**-** 17-5706-01-**-** 17-5802-01-00-00 17-6500-01-**-**	Group Insurance Waiver Group Insurance Waiver Medicare Tax Payments for Employee Medicare Tax Payments for Employee Operating Leases Monthly Car Allowance Monthly Car Allowance Effluent Pond Cleaning Shipping/Freight IT Allocations in to PC's & Depts.	3,564 1,784 132 6,000 8,396 4,204 90,004 - 230,508		4,628,420	- 9,843 1,858 - 68 215,144	132 6,000 (1,447) 2,346 90,004 (68) 49,279	0.0% 117.2% 44.2% 0.0% 0.0% 93.3%
17-5105-01-**-** 17-5303-02-**-** 17-5305-01-**-** 17-5305-02-**-** 17-5309-01-**-** 17-5705-01-**-** 17-5705-02-**-** 17-5706-01-**-** 17-5802-01-00-00 17-6500-01-**-**	Group Insurance Waiver Group Insurance Waiver Medicare Tax Payments for Employee Medicare Tax Payments for Employee Operating Leases Monthly Car Allowance Monthly Car Allowance Effluent Pond Cleaning Shipping/Freight IT Allocations in to PC's & Depts. IT Allocations in to PC's & Depts.	3,564 1,784 132 6,000 8,396 4,204 90,004 - 230,508 40,652		4,628,420	- 9,843 1,858 - 68 215,144 37,944	132 6,000 (1,447) 2,346 90,004 (68) 49,279 8,689	0.0% 117.2% 44.2% 0.0% 0.0% 93.3% 93.3%

#### Exhibit E-1

# South Orange County Wastewater Authority PRELIMINARY O&M Budget vs. Actual Comparison by PC

For the Period Ended June 30, 2018

		Budget	*Budget Increase	Adjusted Budget	Actual	(Over)/Under Budget	% Expended
21 - Effluent Transmissio	on Main		Increase	Duuget		Duuget	Expended
Other Expenses							
21-5014-02-**-**	Engineering - Misc.	62,496			-	62,496	0.0%
21-5019-02-00-00	Contract Services Misc 29	-			735	(735)	0.0%
21-5027-02-**-**	Insurance - Property/Liability	728			266	462	36.5%
	Total Other Expenses	63,224	-	63,224	1,001	62,223	1.6%
	Total Expenses	63,224	-	63,224	1,001	62,223	1.6%
23 - North Coast Interce	ptor						
Other Expenses							
23-5017-01-00-00	Legal Fees	-			286	(286)	0.0%
	Total Other Expenses	-	-	-	286	(286)	0.0%
	Total Expenses	-	-	-	286	(286)	0.0%
24 - Aliso Creek Ocean C	Dutfall						
Salary and Fringe							
24-5000-01-**-**	Regular Salaries-O&M	6,696			600	6,096	9.0%
24-5000-02-**-**	Regular Salaries-O&M	85,624			90,407	(4,783)	105.6%
24-5001-01-**-**	Overtime Salaries-O&M	348			369	(21)	105.9% (3
24-5001-02-**-**	Overtime Salaries-O&M	196			123	73	63.0%
24-5306-01-**-**	Scheduled Holiday Work	104			-	104	0.0%
24-5306-02-**-**	Scheduled Holiday Work	3,112			133	2,979	4.3%
24-5401-01-**-**	Fringe Benefits IN to PC's & Depts.	4,960			446	4,509	9.0%
24-5401-02-**-**	Fringe Benefits IN to PC's & Depts.	63,528			67,153	(4,458)	105.7%
	Total Payroll Costs	164,568	-	164,568	159,231	4,498	96.8%
Other Expenses							
24-5002-01-**-**	Electricity	996			-	996	0.0%
24-5014-02-**-**	Engineering - Misc.	20,004			-	20,004	0.0%
24-5015-02-**-**	Management Support Services	27,504			5,884	21,620	21.4%
24-5017-02-**-**	Legal Fees	2,004			-	2,004	0.0%
24-5027-01-00-00	Insurance - Property/Liability	-			957	(975)	0.0%
24-5027-02-**-**	Insurance - Property/Liability	5,364			3,995	1,369	74.5%
24-5031-02-**-**	Safety Supplies	996			-	996	0.0%
24-5034-02-**-**	Travel Expense/Tech. Conferences	2,480			588	1,892	23.7%
24-5036-02-**-**	Laboratory Supplies	16,996			18,460	(1,464)	108.6% (3
24-5038-02-**-**	Permits	131,992			138,513	(6,521)	104.9% (1
24-5044-02-**-**	Offshore Monitoring	22,004			16,378	5,626	74.4%
24-5046-02-**-** 24-5058-01-**-**	Effluent Chemistry	29,996			28,839	1,157	96.1%
	Maintenance Equip. & Facilities (Com	996 25 000			600	396	60.2%
24-5067-02-**-** 24-5802-02-00-00	Port Cleaning	35,000			- 210	35,000	0.0% 0.0%
24-5802-02-00-00 24-6500-01-**-**	Shipping/Freight IT Allocations in to PC's & Depts.	-			210 940	<mark>(210)</mark> 216	0.0% 93.3%
24-6500-02-**-**	IT Allocations in to PC's & Depts.	1,008 12,288			940 11,470	216	93.3% 93.3%
24-0000-02	Total Other Expenses	309,628		309,628	226,834	84,732	<u>93.3%</u> 73.3%
		000,020	-	000,020	220,004	0-1,7 02	10.070
	Total Expenses	474,196	-	474,196	386,065	88,131	81.4%
	SOCWA TOTAL	17,989,960	255,000	18,244,960	16,518,297	1,726,663	90.5%

\*Budget increase approved at Board Meeting.

(1) Staff time to start up and set up the administrative procedures for the engine has been higher than anticipated for the project at JBL.

- (2) Overtime costs required due to nighttime and bypass construction activities for capital projects.
- (3) Staffing has been required for elevated holiday flows and loads.
- (4) Engine project timeframe affecting the electricity and gas budget line items.
- (5) Ferric chloride use has increased more than expected to comply with the new engine gas cleaning system requirements.
- (6) Elevated grit loading from the JBL sewers attributed to elevated dumping of grit in the Oso Trabuco sewers by the member agencies conducting projects.
- (7) SOCWA staff required additional support services to comply with the new engine permit conditions at JBL and RTP. CTP had elevated costs from copying historic O&M manuals.
- (8) Contract work on PC2 trunkline to clean sewers so that the ADS monitors would work properly.
- (9) Legal review of O&M contracts.
- (10) Tools and supplies needed for the new engines were higher than anticipated.
- (11) Older vehicles required repairs.
- (12) Additional trash was removed following the completion of several construction projects.
- (13) Additional safety training for new employees.
- (14) Training expenses due to hiring to replace retirements.
- (15) Planned purchases of samplers occurred at the beginning of the FY. Expenses leveled out as expected.
- (16) Costs for engineering trailer replacement.
- (17) Permit costs are primarily incurred in July of each year. Additional unexpected costs due to RWQCB fines.
- (18) Increased membership costs for new employees. SOCWA had higher levels of membership in CWEA and new operator certifications than originally planned
- (19) Generator maintenance costs typically range from \$5,000 to \$15,000 per plant depending on services needed.
- (20) Janitorial expenses are lower than projected due to late start of new contractor with a higher rate.
- (21) Costs for engineering trailer replacement.
- (22) Elevated costs due to the unexpected need to replace a sampler.
- (23) Overtime costs required due to nighttime and bypass construction activities for capital projects.
- (24) Recycled water purchase required during a construction project to replace the process water controls system.
- (25) The RTP engine project impacted electricity and gas usage.
- (26) Elevated bleach usage occurred in the AWT at RTP due to debris in the clearwell. Staff worked with MNWD to find a period that the AWT could be shutdown and cleaned in March and May. The removal of the sand media from the AWT allowed staff to repair the failing under drain screens to minimize future debris build up. The inspection and repair information was provided to Engineering for incorporation into the upcoming AWT rehab project.
- (27) Ferric chloride use has increased to comply with the new engine gas cleaning system requirements.
- (28) Plant work station and conference room improvements.
- (29) Additional Liquids system O&M opportunities/repairs identified during construction project shutdowns.
- (30) Substantial repairs were needed at RTP upon AWT shutdowns to perform detailed inspections for the upcoming AWT rehab project.
- (31) Staff investigated a potential leak of the outfall after hours. A reoccurring underground spring was determined to be the source of the water found.
- (32) Additional supplies needed for a toxicity event at the ACOO.
- (33) Additional work in the solids area was performed during the extending outages associated with the engine projects during the year. These repairs would be more difficult and/or more costly to perform without the planned extended outages (i.e. flare repairs, gas line repairs, etc.).
- (34) Several emergency repairs were made on the hot water pipelines serving the digesters in June 2018.
- (35) Pond cleaning could not be completed this FY due to conflicts with other ongoing work and will be scheduled for FY18-19.

# South Orange County Wastewater Authority PRELIMINARY O & M & Environmental Safety Costs Summary

For the Period Ended June 30, 2018

		FY 2017-18 Budget	*Budget Increase	Adjusted Budget	Actual	(Over)/Under Budget	% Expended	]
Salary and Fringe								
**-5000-**-**	Regular Salaries-O&M	4,371,300		4,371,300	4,096,203	275,097	93.7%	
**-5001-**-**-	Overtime Salaries-O&M	74,992	60,000	134,992	146,573	(11,581)	108.6%	• •
**-5302-**-**	Performance Based Merit Pay	-		-	11,858	(11,858)	0.0%	
**-5306-**-** **-5315-**-**	Scheduled Holiday Work Comp Time - O&M	39,904		39,904	46,334 9,237	(6,430)	116.1% 0.0%	
**-5401-**-**	Fringe Benefits IN to PC's & Depts.	- 3,243,512		- 3,243,512	3,042,578	(9,237) 200,934	93.8%	
**-5700-**-**-**	Standby Pay	69,996		69,996	69,225	771	98.9%	
	Total Payroll Costs	7,799,704	60,000	7,859,704	7,422,009	437,695	94.4%	-
Other Expenses		4 404 000	100.000				440.004	
**-5002-**-**-** **-5003-**-**-**	Electricity Natural Gas	1,484,000	130,000	1,614,000	1,785,552	(171,552)	110.6%	• •
-5003 **-5004-**-**	Potable & Reclaimed Water	209,512 62,008		209,512 62,008	119,108 77,325	90,404 (15,317)	56.8% 124.7%	• • •
**-5005-**-**	Co-generation Power Credit	(250,000)		(250,000)	-	(250,000)	0.0%	• •
**-5006-**-**-	Chlorine/Sodium Hypochlorite	478,000		478,000	536,903	(58,903)	112.3%	
**-5007-**-**	Polymer Products	709,016		709,016	503,962	205,054	71.1%	
**-5008-**-**	Ferric Chloride	255,012	25,000	280,012	317,541	(37,529)	113.4%	
**-5009-**-**	Odor Control Chemicals	160,000		160,000	119,211	40,789	74.5%	
**-5010-**-**-** **-5011-**-**	Other Chemicals - Misc.	5,000		5,000	754	4,246	15.1%	
**-5012-**-**	Laboratory Services Grit Hauling	36,500 122,008		36,500 122,008	27,230 121,142	9,270 866	74.6% 99.3%	
**-5013-**-**	Landscaping	183,004		183,004	135,400	47,604	55.5 <i>%</i> 74.0%	
**-5014-**-**-	Engineering - Misc.	392,508		392,508	47,495	345,013	12.1%	
**-5015-**-**	Management Support Services	128,008		128,008	71,974	56,034	56.2%	
**-5016-**-**-**	Audit - Environmental	500		500	-	500	0.0%	
**-5017-**-**	Legal Fees	12,216		12,216	12,280	(64)	100.5%	
**-5018-**-**	Public Notices/ Public Relations	500		500	320	180	64.0%	
**-5019-**-**-**	Contract Services Misc.	287,000		287,000	282,098	4,902	98.3%	
**-5020-**-**-** **-5021-**-**-**	Postage Expense Small Vehicle Expense	- 20,900		- 20,900	174 19,633	<mark>(174)</mark> 1,267	0.0% 93.9%	
**-5022-**-**-	Miscellaneous Expense	18,492		18,492	13,602	4,890	93.9 <i>%</i> 73.6%	
**-5023-**-**	Office Supplies - All	42,000		42,000	37,276	4,724	88.8%	
**-5024-**-**	Petroleum Products	60,000		60,000	20,744	39,256	34.6%	
**-5025-**-**	Uniforms	36,000		36,000	35,153	847	97.6%	
**-5026-**-**	Small Vehicle Fuel	37,688		37,688	17,473	20,215	46.4%	
**-5027-**-**	Insurance - Property/Liability	211,740		211,740	208,092	3,648	98.3%	
**-5028-**-**-**	Small Tools & Supplies	77,476		77,476	90,225	(12,749)	116.5%	
**-5030-**-**-** **-5031-**-**	Trash Disposal Safety Supplies	5,000 86,872		5,000 86,872	7,263 96,144	(2,263) (9,272)	145.3% 110.7%	
**-5032-**-**	Equipment Rental	7,004		7,004	2,024	4,980	28.9%	
**-5033-**-**	Recruitment	1,000		1,000	5,201	(4,201)	520.1%	
**-5034-**-**	Travel Expense/Tech. Conferences	61,012		61,012	51,043	9,969	83.7%	
**-5035-**-**	Training Expense	52,564		52,564	93,351	(40,787)	177.6%	(10
**-5036-**-**	Laboratory Supplies	75,024		75,024	76,163	(1,139)	101.5%	
**-5037-**-**	Office Equipment	22,496		22,496	38,739	(16,243)	172.2%	•
**-5038-**-**-**	Permits	475,500		475,500	359,577	115,923	75.6%	
**-5039-**-**-** **-5040-**-**-**	Membership Dues/Fees Natural Gas - 11-EPS - PC 5	12,244		12,244	13,493	(1,249) 0	110.2% 0.0%	
**-5041-**-**	Electricity - 10-EPS - PC 5	-		-	-	0	0.0%	
**-5042-**-**-	Contract Services - 29-EPS - PC 5	-		-	-	0	0.0%	
**-5044-**-**	Offshore Monitoring	42,008		42,008	32,757	9,251	78.0%	
**-5045-**-**	Offshore Biochemistry - 20B	-		-	-	0	0.0%	
**-5046-**-**	Effluent Chemistry	45,996		45,996	43,892	2,104	95.4%	
**-5047-**-**	Access Road Expenses	46,996		46,996	28,848	18,148	61.4%	
**-5048-**-**-** **-5049-**-**-**	Storm Damage	19,000		19,000	-	19,000	0.0%	
**-5050-**-**	Biosolids Disposal Contract Services Generators	1,541,004 21,008		1,541,004 21,008	1,322,804 21,115	218,200 (107)	85.8% 100.5%	
**-5052-**-**	Janitorial Services	100,016		100,016	53,199	46,817	53.2%	
**-5053-**-**	Contract Serv - Digester Cleaning - 29E	60,004		60,004	63,126	(3,122)	105.2%	
**-5054-**-**	Diesel Truck Maint	40,000		40,000	18,953	21,047	47.4%	
**-5055-**-**	Diesel Truck Fuel	13,996		13,996	4,480	9,516	32.0%	
**-5056-**-**	Maintenance Equip. & Facilities (Solids)	328,004		328,004	349,705	(21,701)	106.6%	
**-5057-**-**	Maintenance Equip. & Facilities (Liquids)	575,000		575,000	547,920	27,080	95.3%	
**-5058-**-** **-5059-**-**	Maintenance Equip. & Facilities (Common)	73,008	40.000	73,008	47,941	25,067 175 673	65.7% 67.5%	
^^-5059-^^-^^ **-5060-**-**-**	Maintenance Equip. & Facilities (Co-Gen) Maintenance Equip. & Facilities (AWT)	500,000 70,000	40,000	540,000 70,000	364,327 105,919	175,673 (35,919)	67.5% 151.3%	
-5060 **-5061-**-**	Maintenance Equip. & Facilities (AWT) Mileage	5,688		5,688	1,949	(35,919) 3,739	34.3%	
**-5067-**-**	Port Cleaning	35,000		35,000	-	35,000	0.0%	
**-5068-**-**	MNWD Potable Water Supplies & Svcs.	23,996		23,996	22,462	1,534	93.6%	
**-5069-**-**-**	Misc-Capital-Dilution & Metering Study	15,004		15,004	19,225	(4,221)	128.1%	
**-5077-**-**	IT Direct	-		-	500	(500)	0.0%	
17-5101-01-00-00	Employee Recognition	-		-	274	(274)	0.0%	
**-5105-**-** ** 5202 ** ** **	Co-Generation Power Credit - Offset	250,000		250,000	-	250,000	0.0%	
**-5303-**-**-** **-5305-**-**-**	Group Insurance Waiver Medicare Tax Payments for Employees	10,796 11,044		10,796 11,044	11,361 8,319	(565) 2 725	105.2% 75.3%	
**-5309-**-**	Operating Leases	11,044		12,000	41,285	2,725 (29,285)	75.3% 344.0%	
**-5705-**-**	Monthly Car Allowance	28,196		28,196	30,277	(29,285) (2,081)	107.4%	``
**-5706-**-**	Effluent Pond Cleaning	90,004		90,004	-	90,004	0.0%	
**-5802-**-**-	Shipping/Freight	-		-	920	(920)	0.0%	
**-6500-**-**	IT Allocations in to PC's & Depts. Total Other Expenses	<u>654,684</u> 10,190,256	195,000	<u>654,684</u> 10,385,256	<u>611,066</u> 9,096,288	<u>43,618</u> 1,288,968	<u>93.3%</u> 87.6%	
								_
	Total Expenses	17,989,960	255,000	18,244,960	16,518,297	1,726,663	90.5%	]

\*Budget increase approved at Board Meeting.

(1) Overtime costs required due to night-time and bypass construction activities for capital projects.

(2) Engine projects timeframe affecting the electricity and gas budget line items.

- (3) Recycled water purchases were required during a construction project to replace the process water controls system at CTP.
- (4) The RTP engine project startup was delayed into the next fiscal year.
- (5) Elevated bleach usage occurred in the AWT at RTP due to debris in the clearwell. Staff worked with MNWD to find a period that the AWT could be shutdown and cleaned in March and May. The removal of the sand media from the AWT allowed staff to repair the failing under drain screens to minimize future debris build up. The inspection and repair information was provided to Engineering for incorporation into the upcoming AWT rehab project.
- (6) Ferric chloride use has increased more than expected to comply with both new engine gas cleaning system requirements.
- (7) Tools and supplies needed for the new engines were higher than anticipated.
- (8) Safety work and training nearly complete for the Fiscal Year.
- (9) Recruitment costs related to a higher number of retirements than planned.
- (10) Training expenses due to new hire costs related to retirements.
- (11) Costs were incurred to replace the engineering trailer and modify the RTP lab staff work space. No additional costs expected.
- (12) Substantial repairs were needed at RTP upon AWT shutdowns to perform detailed inspections for the upcoming AWT rehab project.

# South Orange County Wastewater Authority PRELIMINARY Budget vs. Actual Comparison - Engineering

For the Period Ended June 30, 2018

		FY 2017-18 Budget	Actual	(Over)/Under Budget	% Expended
Salary and Fringe					
**-5000-**-**-00	Regular Salaries-O&M	142,505	188,860	(46,355)	132.5%
01-5001-03-00-00	Overtime Salaries-O&M	-	202	(202)	0.0%
**-5306-**-**-00	Scheduled Holiday Work	-	48	(48)	0.0%
01-5401-03-00-00	Fringe Benefits IN to PC's & Depts.	105,743	140,281	(34,538)	132.7%
	Total Payroll Costs	248,248	329,392	(81,144)	132.7%
Other Expenses					
01-5015-03-00-00	Management Support Services	913	513	400	56.2%
01-5022-03-00-00	Miscellaneous Expense	2,750	1,586	1,164	57.7%
01-5023-03-00-00	Office Supplies - All	-	248	(248)	0.0%
01-5034-03-00-00	Travel Expense/Tech. Conferences	5,819	7,817	(1,998)	134.3%
01-5035-03-00-00	Training Expense	3,025	3,708	(683)	122.6%
01-5039-03-00-00	Membership Dues/Fees	1,628	930	698	57.1%
01-5061-03-00-00	Mileage	185	220	(35)	118.9%
01-5309-03-00-00	Operating Leases	15,125	8,706	6,419	57.6%
01-5705-03-00-00	Monthly Car Allowance	3,850	4,281	(431)	111.2%
01-5802-03-00-00	Shipping/Freight	275	-	275	0.0%
01-6500-03-00-00	IT Allocations in to PC's & Depts.	53,614	54,594	(980)	101.8%
	Total Other Expenses	87,184	82,603	4,581	94.7%
	-				
	Total Expenses	335,432	411,995	(76,563)	122.8%

The costs in this department will vary based on the amount of work required to support Capital Projects vs. Non-Capital Projects.

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#### South Orange County Wastewater Authority PRELIMINARY Budget vs. Actual Comparison - Administration

Year-to-Date June 30, 2018

		FY 2017-18	*Budget	Adjusted	Actual	(Over)/Under	%	]
		Budget	Increase	Budget	Actual	Budget	Expended	
Salary and Fringe								
01-6000-04-00-00	Regular Salaries-Admin or IT	871,373	30,000	901,373	877,004	24,369	97.3%	
01-6001-04-00-00	Overtime Salaries-Admin or IT	10,000		10,000	31,325	(21,325)	313.2%	(1)
01-6315-04-00-00	Comp Time - Admin	-		-	10,691	(10,691)	0.0%	(1)
01-6401-04-00-00	Fringe Benefits IN to ADMIN or IT	646,559		646,559	651,421	(4,862)	100.8%	(1)
	Total Payroll Costs	1,527,932	30,000	1,557,932	1,570,441	(12,509)	100.8%	-
Other Expenses								
01-5018-04-00-00	Public Notices/ Public Relations	1,400		1,400	-	1,400	0.0%	
01-5037-04-00-00	Office Equipment	8,000		8,000	-	8,000	0.0%	
01-6101-04-00-00	HR Recruitment & Employee Relations	10,104		10,104	45,075	(34,971)	446.1%	(2)
01-6102-04-00-00	Subscriptions	1,008		1,008	2,677	(1,669)	265.6%	(3)
01-6200-04-00-00	Management Support Services	112,500	147,500	260,000	219,478	40,522	84.4%	
01-6201-04-00-00	Audit	35,000	5,000	40,000	61,184	(21,184)	153.0%	
01-6202-04-00-00	Legal	90,000		90,000	288,440	(198,440)	320.5%	(1)
01-6203-04-00-00	Outside Services	2,016		2,016	-	2,016	0.0%	
01-6204-04-00-00	Postage	708		708	2,348	(1,640)	331.7%	
01-6223-04-00-00	Office Supplies - Admin	7,500		7,500	5,561	1,939	74.1%	
01-6224-04-00-00	Office Equipment Admin or IT	-		-	6,722	(6,722)	0.0%	
01-6234-04-00-00	Memberships & Trainings	84,827		84,827	71,655	13,172	84.5%	
01-6239-04-00-00	Travel & Conference	36,950		36,950	27,680	9,270	74.9%	
01-6240-04-00-00	Scholarship Sponsorship	1,000		1,000	-	1,000	0.0%	
01-6310-04-00-00	Miscellaneous	14,000		14,000	26,983	(12,983)	192.7%	(4)
01-6311-04-00-00	Mileage	1,000		1,000	1,164	(164)	116.4%	
01-6317-04-00-00	Contract Services Misc	1,800		1,800	4,855	(3,055)	269.7%	
01-6500-04-00-00	IT Allocations in to PC's & Depts.	111,365		111,365	103,944	7,421	93.3%	
01-6601-04-00-00	Shipping/Freight	1,200		1,200	3,595	(2,395)	299.6%	
01-6705-04-00-00	Monthly Car Allowance	12,000		12,000	12,231	(231)	101.9%	_
	Total Other Expenses	532,378	152,500	684,878	883,592	(198,714)	129.0%	-
	Total Expenses	2,060,310	182,500	2,242,810	2,454,033	(211,223)	109.4%	1
		2,000,010	102,500	2,272,010	2,737,033	(211,223)	103.4/0	J

\*Budget increase approved at Board Meeting.

- (2) Recruiting fees relating to increased workload & staff additions.
- (3) Subscription to OC Register
- (4) Iron Mountain, pulling historical documents relating to audit

<sup>(1)</sup> Additional requirements for Admin due to audits & contracting work; please note that the regular salaries are higher because the staff took less PTO time in order to meet work requirements.

#### South Orange County Wastewater Authority PRELIMINARY Budget vs. Actual Comparison-IT

Exhibit E-4

For the Period Ended June 30, 2018

		FY 2017-18 Budget	Actual	(Over)/Under	% Expended	
Salary & Fringe						
01-6000-05-00-00	Regular Salaries-Admin or IT	87,428	87,195	233	99.7%	
01-6001-05-00-00	Overtime Salaries-Admin or IT	2,076	7,574	(5,498)	364.8%	
01-6315-05-00-00	Comp Time - IT	-	2,110	(2,110)	0.0%	
01-6401-05-00-00	Fringe Benefits IN to ADMIN or IT	64,871	64,767	104	99.8%	• •
	Total Salary & Fringe	154,375	161,646	(7,271)	104.7%	_
Other Expenses						
01-5028-05-00-00	Small Tools & Supplies	1,250	-	1,250	0.0%	
01-5035-05-00-00	Training Expense	7,800	11,100	(3,300)	142.3%	(3)
01-5037-05-00-00	Office Equipment	1,270	-	1,270	0.0%	
01-5061-05-00-00	Mileage	1,008	-	1,008	0.0%	
01-6200-05-00-00	Management Support Services	-	4,350	(4,350)	0.0%	(4)
01-6234-05-00-00	Memberships & Trainings	-	336	(336)	0.0%	
01-6239-05-00-00	Travel & Conference	9,900	2,608	7,292	26.3%	
01-6300-05-00-00	Software Maintenance Agreements	170,893	128,792	42,101	75.4%	
01-6301-05-00-00	Hardware Maintenance Agreements	11,657	5,529	6,128	47.4%	
01-6302-05-00-00	Cloud Subscriptions (Internet)	45,300	45,251	49	99.9%	
01-6303-05-00-00	Telecommunications	134,300	119,986	14,314	89.3%	
01-6305-05-00-00	IT Professional Services	77,000	119,628	(42,628)	155.4%	(5)
01-6306-05-00-00	Small Hardware Purchases (< \$5k)	70,000	59,166	10,834	84.5%	
01-6307-05-00-00	Small Software Purchases & Licenses (<\$5k)	89,455	48,838	40,617	54.6%	
01-6308-05-00-00	IT Memberships	160	1,138	(978)	711.4%	
01-6309-05-00-00	Operating Leases	44,000	56,935	(12,935)	129.4%	(6)
01-6310-05-00-00	Miscellaneous	5,000	279	4,721	5.6%	
01-6312-05-00-00	Computer & Photocopy Supplies	900	4,023	(3,123)	447.0%	(7)
01-6601-05-00-00	Shipping/Freight	276	-	276	0.0%	
	Total Other Expenses	670,169	607,958	62,211	90.7%	_
	Total Expenses before Allocation	824,544	769,604	54,940	93.3%	]
IT Allocations (Out) to	o PC's & Depts					
· · · ·	IT Allocations (OUT) to PC's & Depts.	(824,544)	(769,605)	(54,939)	93.3%	
	Total IT Allocations (Out) to PC's & Depts	(824,544)	(769,605)	(54,939)	93.3%	-

(1) Security patch application after business hours to avoid business network interruption.

(2) Software application updates due to software integration projects.

(3) Unexpected training expenses due to new security threats of public utilities.

(4) Temporary IT staffing unexpected in FY.

(5) Additional training for new employees on finance software.

(6) Exceedance of printing contract due to copying needs within SOCWA.

(7) Unanticipated supply costs associated with new employees.

#### South Orange County Wastewater Authority FY 2017-18 Preliminary Actual Fringe Pool and Fringe Rate (Slight Change from Budgeted Rate)

	FY 2015-16	FY 2016-17	FY 2017-18	FY 2017-18	FY 2017-18	FY 2018-19	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23
	Actual	Actual	Budget	Forecast	Actual	Budget	Budget	Budget	Budget	Budget
457 Plan - Employer Contribution	13,821	83,925	85,000	85,000	76,705	85,000	85,000	85,000	85,000	85,000
Accrued Administrative Leave	34,879	30,478	21,622	22,000	23,361	25,114	26,669	28,319	30,072	31,934
Accrued Holiday	221,783	220,371	247,435	248,279	234,247	257,161	273,079	289,983	307,933	326,994
Accrued Personal Leave	74,238	76,638	84,288	85,000	83,205	90,895	96,521	102,496	108,841	115,578
Accrued Sick Pay	242,262	262,987	278,890	278,890	236,965	299,485	318,023	337,709	358,613	380,811
Accrued Vacation	372,526	416,343	409,536	409,536	415,976	391,291	415,512	441,232	468,544	497,547
Bereavement Pay	1,345	8,088	1,398	7,856	10,903	8,000	8,000	8,000	8,000	8,000
Jury Duty					5,817					
Disability Insurance - Private	51,728	56,122	59,307	57,534	57,924	58,373	59,540	60,731	61,945	63,184
Group Life Insurance > \$50,000 (taxable)	7,233	-		-	-	-	-	-	-	-
Group Medical Insurance	941,108	1,017,679	967,541	973,516	885,378	1,005,463	1,038,644	1,072,919	1,108,325	1,144,900
Medicare Tax - Employer	94,167	94,550	95,922	94,128	97,891	101,154	105,671	110,180	116,714	123,391
Pension Benefit in Excess of Cap	2,824	2,199	2,937	-	4,685	-	-	-	-	-
Retiree Health PARS Investment	500,000	504,000	250,000	250,000	210,000		250,000	250,000	250,000	250,000
Retiree Health Benefits	281,389	384,936	308,402	384,038	364,395	413,056	444,448	478,226	514,571	553,679
Retirement - PERS Normal Costs	517,823	500,175	609,905	513,873	504,975	581,590	631,356	713,220	755,877	799,409
Retirement - PERS Unfunded Liability	429,804	497,705	595,685	595,685	595,164	743,842	908,700	1,038,700	1,203,000	1,346,400
Unemployment Ins./Reimbursement	1,378	1,234	1,433	1,500		2,000	2,000	2,000	2,000	2,000
Workers Compensation Ins.	76,883	212,990	223,717	254,523	233,538	260,000	260,000	260,000	260,000	260,000
Total O&M Budget Fringe Benefits Pool	3,865,192	4,370,418	4,243,018	4,261,357	4,041,130	4,322,424	4,923,163	5,278,716	5,639,435	5,988,826
	_					7.0%	13.9%	7.2%	6.8%	6.2%
Pay for Time Worked Labor										
Base(Regular Salaries)										
O&M	_	3,184,417	3,475,459	3,475,459	3,289,542	3,627,186	3,750,941	3,988,310	4,237,065	4,486,041
Environmental		815,299	895,840	895,840	806,662	883,205	937,034	989,274	1,044,426	1,102,600
Engineering including CIP Labor		305,422	388,651	388,651	380,121	417,610	443,042	467,742	493,819	521,349
Admin		695,744	871,373	871,373	877,004	985,352	1,045,360	989,444	1,044,606	1,102,843
IT		44,447	87,428	87,428	87,195	93,378	99,065	104,579	110,410	116,559
Total Pay for Time Worked Labor Base	4,976,917	5,045,329	5,718,751	5,718,751	5,440,524	6,006,731	6,275,442	6,539,350	6,930,325	7,329,392
Fringe Rate	78%	86.6%	74.2%	74.5%	74.3%	72.0%	78.5%	80.7%	81.4%	81.7%