# NOTICE OF SPECIAL MEETING OF THE SOUTH ORANGE COUNTY WASTEWATER AUTHORITY FINANCE COMMITTEE

February 20, 2024 10:30 a.m.

NOTICE IS HEREBY GIVEN that a Special Meeting of the South Orange County Wastewater Authority (SOCWA) Finance Committee was called to be held on **February 20**, **2024**, **at 10:30 a.m.** SOCWA staff will be present and conducting the meeting at the SOCWA Administrative Office located at 34156 Del Obispo Street, Dana Point, California.

THE SOCWA MEETING ROOM IS WHEELCHAIR ACCESSIBLE. IF YOU REQUIRE ANY SPECIAL DISABILITY RELATED ACCOMMODATIONS, PLEASE CONTACT THE SOUTH ORANGE COUNTY WASTEWATER AUTHORITY SECRETARY'S OFFICE AT (949) 234-5452 AT LEAST TWENTY-FOUR (24) HOURS PRIOR TO THE SCHEDULED MEETING TO REQUEST SUCH ACCOMMODATIONS. THIS AGENDA CAN BE OBTAINED IN ALTERNATE FORMAT UPON REQUEST TO THE SOUTH ORANGE COUNTY WASTEWATER AUTHORITY'S SECRETARY AT LEAST TWENTY-FOUR (24) HOURS PRIOR TO THE SCHEDULED MEETING. MEMBERS OF THE PUBLIC HAVE THE OPTION TO PARTICIPATE IN AND MAY JOIN THE MEETING REMOTELY VIA VIDEO CONFERENCE FOR VISUAL INFORMATION ONLY (USE ZOOM LINK BELOW) AND BY TELECONFERENCE FOR AUDIO PARTICIPATION (USE PHONE NUMBERS BELOW). THIS IS A PHONE-CALL MEETING AND NOT A WEB-CAST MEETING, SO PLEASE REFER TO AGENDA MATERIALS AS POSTED ON THE WEBSITE AT WWW.SOCWA.COM, ON YOUR REQUEST, EVERY EFFORT WILL BE MADE TO ACCOMMODATE PARTICIPATION. FOR PARTIES PARTICIPATING REMOTELY, PUBLIC COMMENTS WILL BE TAKEN DURING THE MEETING FOR ORAL COMMUNICATION IN ADDITION TO PUBLIC COMMENTS RECEIVED BY PARTIES PARTICIPATING IN PERSON. COMMENTS MAY BE SUBMITTED PRIOR TO THE MEETING VIA EMAIL TO ASSISTANT SECRETARY DANITA HIRSH AT DHIRSH@SOCWA.COM WITH THE SUBJECT LINE "REQUEST TO PROVIDE PUBLIC COMMENT." IN THE EMAIL, PLEASE INCLUDE YOUR NAME, THE ITEM YOU WISH TO SPEAK ABOUT, AND THE TELEPHONE NUMBER YOU WILL BE CALLING FROM SO THAT THE COORDINATOR CAN UN-MUTE YOUR LINE WHEN YOU ARE CALLED UPON TO SPEAK. THOSE MAKING PUBLIC COMMENT REQUESTS REMOTELY VIA TELEPHONE IN REAL-TIME WILL BE ASKED TO PROVIDE YOUR NAME, THE ITEM YOU WISH TO SPEAK ABOUT, AND THE TELEPHONE NUMBER THAT YOU ARE CALLING FROM SO THE COORDINATOR CAN UN-MUTE YOUR LINE WHEN YOU ARE CALLED UPON TO SPEAK. ONCE THE MEETING HAS COMMENCED. THE CHAIR WILL INVITE YOU TO SPEAK AND ASK THE COORDINATOR TO UN-MUTE YOUR LINE AT THE APPROPRIATE TIME.

AGENDA ATTACHMENTS AND OTHER WRITINGS THAT ARE DISCLOSABLE PUBLIC RECORDS DISTRIBUTED TO ALL, OR A MAJORITY OF, THE MEMBERS OF THE SOUTH ORANGE COUNTY WASTEWATER AUTHORITY FINANCE COMMITTEE IN CONNECTION WITH A MATTER SUBJECT FOR DISCUSSION OR CONSIDERATION AT AN OPEN MEETING OF THE FINANCE COMMITTEE ARE AVAILABLE FOR PUBLIC INSPECTION IN THE AUTHORITY ADMINISTRATIVE OFFICE LOCATED AT 34156 DEL OBISPO STREET, DANA POINT, CA ("AUTHORITY OFFICE") OR BY PHONE REQUEST MADE TO THE AUTHORITY OFFICE AT 949-234-5452. IF SUCH WRITINGS ARE DISTRIBUTED TO MEMBERS OF THE FINANCE COMMITTEE LESS THAN TWENTY-FOUR (24) HOURS PRIOR TO THE MEETING, THEY WILL BE AVAILABLE IN THE RECEPTION AREA OF THE AUTHORITY OFFICE AT THE SAME TIME AS THEY ARE DISTRIBUTED TO THE FINANCE COMMITTEE AND SENT TO ANY REMOTE PARTICIPANTS REQUESTING EMAIL DELIVERY OR POSTED ON SOCWA'S WEBSITE. IF SUCH WRITINGS ARE DISTRIBUTED IMMEDIATELY PRIOR TO, OR DURING, THE MEETING, THEY WILL BE AVAILABLE IN THE MEETING ROOM OR IMMEDIATELY UPON VERBAL REQUEST TO BE DELIVERED VIA EMAIL TO REQUESTING PARTIES PARTICIPATING REMOTELY.

## THE PUBLIC MAY PARTICIPATE REMOTELY BY VIRTUAL MEANS FOR AUDIO OF MEETING USE THE CALL IN PHONE NUMBERS BELOW AND FOR VIDEO USE THE ZOOM LINK BELOW.

Join Zoom Meeting https://socwa.zoom.us/

Meeting ID: 825 1095 6750 Passcode: 931309

Dial by your location:

+1 669 900 6833 US (San Jose) +1 253 215 8782 US (Tacoma) +1 346 248 7799 US (Houston) +1 312 626 6799 US (Chicago) Find your local number: https://socwa.zoom.us/u/kedP8GSNIj

## **AGENDA**

1. Call Meeting to Order

### 2. Public Comments

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THOSE WISHING TO ADDRESS THE FINANCE COMMITTEE ON ANY ITEM <u>LISTED</u> ON THE AGENDA WILL BE REQUESTED TO IDENTIFY AT THE OPENING OF THE MEETING AND PRIOR TO THE CLOSE OF THE MEETING. THE AUTHORITY REQUESTS THAT YOU STATE YOUR NAME WHEN MAKING THE REQUEST IN ORDER THAT YOUR NAME MAY BE CALLED TO SPEAK ON THE ITEM OF INTEREST. THE CHAIR OF THE MEETING WILL RECOGNIZE SPEAKERS FOR COMMENT AND GENERAL MEETING DECORUM SHOULD BE OBSERVED IN ORDER THAT SPEAKERS ARE NOT TALKING OVER EACH OTHER DURING THE CALL.

	PAGE NO
3.	Approval of Minutes
	Finance Committee Meeting of January 16, 2024
	<b>Recommended Action:</b> Staff recommends that the Finance Committee approve the subject minutes as submitted.
4.	Financial Reports for the Month of October and November 2023
	<ul> <li>The financial reports included are as follows: <ul> <li>a. Summary of Disbursements for October 2023 and November 2023 (Exhibit A);</li> <li>b. Schedule of Funds Available for Reinvestment (Exhibit B)</li> <li>&gt; Local Agency Investment Fund (LAIF)</li> <li>c. Schedule of Cash and Investments (Exhibit C)</li> <li>d. Capital Schedule (Exhibit D)</li> <li>&gt; Capital Projects – Graph (Exhibit D-1)</li> <li>e. Budget vs. Actual Expenses:</li> <li>&gt; Operations and Environmental Summary (Exhibit E-1)</li> <li>&gt; Operations and Environmental by PC (E-1.2)</li> <li>&gt; Residual Engineering, after transfer to Capital (Exhibit E-2)</li> <li>&gt; Administration (Exhibit E-3)</li> </ul> </li> </ul>

**Recommended Action:** Staff recommends that the Finance Committee recommend that the Board of Directors (i) receive and file the October and November 2023 Financial Reports, (ii) ratify the October 2023 disbursement for the period from October 1, 2023, through October 31, 2023, totaling \$2,317,317, (iii) ratify the November 2023 disbursement for the period from November 1, 2023, through November 30, 2023, totaling \$2,919,463.

➤ Information Technology (IT) (Exhibit E-4)

5.	Financial Reports for the Month of December 2023
	<ul> <li>The financial reports included are as follows: <ul> <li>a. Summary of Disbursements for December 2023 (Exhibit A);</li> <li>b. Schedule of Funds Available for Reinvestment (Exhibit B)</li> <li>➤ Local Agency Investment Fund (LAIF)</li> <li>c. Schedule of Cash and Investments (Exhibit C)</li> <li>d. Capital Schedule (Exhibit D)</li> <li>➤ Capital Projects – Graph (Exhibit D-1)</li> <li>e. Budget vs. Actual Expenses:</li> <li>➤ Operations and Environmental Summary (Exhibit E-1)</li> <li>➤ Operations and Environmental by PC (E-1.2)</li> <li>➤ Residual Engineering, after transfer to Capital (Exhibit E-2)</li> <li>➤ Administration (Exhibit E-3)</li> <li>➤ Information Technology (IT) (Exhibit E-4)</li> <li>f. Cash Roll Forward Q2 FY 2023-24</li> <li>➤ Cash Roll Forward Notes</li> <li>➤ Large Capital Cash Reconciliation to the General Ledger</li> <li>➤ Large Capital Cash Roll Forward Balance by PC, Member Agency, and Project</li> <li>➤ Small Capital Cash Roll Forward Balance by PC, Member Agency, and Project</li> <li>➤ Non-Capital Cash Roll Forward Balance by PC, Member Agency, and Project</li> </ul> </li> </ul>
	<b>Recommended Action:</b> Staff recommends that the Finance Committee recommend that the Board of Directors (i) receive and file the December 2023 Financial Reports, (ii) ratify the December 2023 disbursement for the period from December 1, 2023, through December 31, 2023, totaling \$2,505,237, (iii) receive and file the Fiscal Year 2023-24 Q2 Cash Roll Forward as submitted.
6.	FY 2024-25 Budget Update 55
	<ul> <li>Presentation</li> <li>Budget Review Schedule</li> <li>Memo Environmental Compliance Laboratory FTE</li> <li>Memo Administration Labor Charges</li> <li>CIP Verbal Update</li> </ul>
	Recommended Action: Committee Discussion/Direction/Action
7.	PARS Change to US Bank – Verbal Report
	Recommended Action: Information Item.
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### <u>Adjournment</u>

I hereby certify that the foregoing Notice was personally emailed or mailed to each member of the SOCWA Finance Committee at least 24 hours prior to the scheduled time of the Special Meeting referred to above.

I hereby certify that the foregoing Notice was posted at least 24 hours prior to the time of the above-referenced Finance Committee meeting at the usual agenda posting location of the South Orange County Wastewater Authority and at <a href="https://www.socwa.com">www.socwa.com</a>.

Dated this 16th day of February 2024.

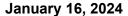
Danita Hirsh, Assistant Secretary

SOUTH ORANGE COUNTY WASTEWATER AUTHORITY

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# MINUTES OF SPECIAL MEETING OF THE SOUTH ORANGE COUNTY WASTEWATER AUTHORITY

#### **Finance Committee**





The Special Meeting of the South Orange County Wastewater Authority (SOCWA) Finance Committee Meeting was held on January 16, 2024, at 10:30 a.m. in-person and via teleconference from the Administrative Offices located at 34156 Del Obispo Street, Dana Point, California. The following members of the Finance Committee were present via Zoom Meeting:

GAVIN CURRAN	City of Laguna Beach	Alternate Director
DENNIS CAFFERTY	El Toro Water District	Alternate Director
ERICA CASTILLO	Santa Margarita Water District	Alternate Director
PAM ARENDS-KING	South Coast Water District	Alternate Director

Absent:

MATT COLLINGS Moulton Niguel Water District Director

Staff Participation:

JIM BURROR Acting General Manager
MARY CAREY Finance Controller
JACK BECK Staff Accountant
ANNA SUTHERLAND Accounts Payable
DINA ASH HR Administrator
MATT CLARKE IT Administrator

Also Participating:

ADRIANA OCHOA Procopio Law

RICK SHINTAKU South Coast Water District
MARC SERNA South Coast Water District
KATHRYN FRESHLEY EI Toro Water District

SHERRY WANNINGER Moulton Niguel Water District
KELSEY DECASAS Moulton Niguel Water District

1. Call Meeting to Order

Chairperson Castillo called the meeting to order at 10:30 a.m.

2. Public Comments

None.

### 3. Approval of Minutes

• Finance Committee Meeting of December 1, 2023.

## **ACTION TAKEN**

A motion was made by Director Cafferty and seconded by Director Arends-King to approve the Minutes for December 1, 2023, as corrected.

Motion carried: Aye 3, Nay 0, Abstained 1, Absent 1

Director Castillo Aye
Director Curran Abstain
Director Cafferty Aye
Director Collings Absent
Director Arends-King Aye

### 4. Financial Reports for the Month of October and November 2023

Ms. Carey, Finance Controller, pulled agenda item 4 to be brought back to the Committee in February.

No action was taken.

### 5. Key Budget Assumption for Preparing the Draft FY 2024-25 Budget

An open discussion ensued on the proposed key budget assumptions staff is proposing in preparation for the Draft FY 2024-25 budget.

This was an information item; no action was taken.

### Adjournment

There being no further business, Chairperson Jacobs adjourned the meeting at 11:45 a.m.

I HEREBY CERTIFY that the foregoing Minutes are a true and accurate copy of the Minutes of the Special Meeting of the South Orange County Wastewater Authority Finance Committee of January 16, 2024, and approved by the Finance Committee and received and filed by the Board of Directors of the South Orange County Wastewater Authority.

Danita Hirsh / Assistant Secretary
SOUTH ORANGE COUNTY WASTEWATER AUTHORITY

## Agenda Item

4

**Finance Committee Meeting** 

Meeting Date: February 20, 2024

**TO:** Finance Committee

**FROM:** Jim Burror, General Manager/Director of Operations

**STAFF CONTACT:** Mary Carey, Finance Controller

**SUBJECT:** Financial Reports for the Month of October and November 2023

### **Summary/Discussion**

The following selected financial reports are routinely provided monthly to the Finance Committee for recommendation to the Board of Directors to ratify Cash Disbursements and receive and file the remaining documents.

The reports included are as follows:

- a. Summary of Disbursements for October 2023 and November 2023 (Exhibit A)
- b. Schedule of Funds Available for Reinvestment (Exhibit B)
  - Local Agency Investment Fund (LAIF)
- c. Schedule of Cash and Investments (Exhibit C)
- d. Capital Schedule (Exhibit D)
  - Capital Projects Graph (Exhibit D-1)
- e. Budget vs. Actual Expenses:
  - > Operations and Environmental Summary (Exhibit E-1)
  - Operations and Environmental by PC (E-1.2)
  - Residual Engineering, after transfer to Capital (Exhibit E-2)
  - Administration (Exhibit E-3)
  - ➤ Information Technology (IT) (Exhibit E-4)

### **Fiscal Impact**

October 2023 cash disbursements were \$2,317,317. November 2023 cash disbursements were \$2,919,463.

- Monthly disbursements are summarized in the attached Exhibit A.2.
- The attached Exhibits B, C, D, and E are informational reports only.

**Recommended Action:** Staff recommends that the Finance Committee recommend that the Board of Directors (i) receive and file the October and November 2023 Financial Reports, (ii) ratify the October 2023 disbursement for the period from October 1, 2023, through October 31, 2023, totaling \$2,317,317, (iii) ratify the November 2023 disbursement for the period from November 1, 2023, through November 30, 2023, totaling \$2,919,463.

## Exhibit A.1

## South Orange County Wastewater Authority Summary of Disbursements for October 2023 Staff Recommendation of Fiscal Matters

	 Actual
General Fund	\$ (961,750)
PC 2 - Jay B. Latham Plant	(523,093)
PC 5 - San Juan Creek Ocean Outfall	(23,221)
PC 8 - Pretreatment Program	(5,115)
PC 12 SO - Water Reclamation Permits	(1,764)
PC 15 - Coastal Treatment Plant/AWT	(244,831)
PC 17 - Joint Regional Wastewater Reclamation	(526,698)
PC 21 - Effluent Transmission Main	-
PC 23 - North Coast Interceptor	-
PC 24 - Aliso Creek Ocean Outfall	(30,844)
Total	\$ (2,317,317)

## Exhibit A.2

## South Orange County Wastewater Authority Summary of Disbursements for November 2023 Staff Recommendation of Fiscal Matters

	Actual
General Fund	\$ (884,297)
PC 2 - Jay B. Latham Plant	(357,403)
PC 5 - San Juan Creek Ocean Outfall	(310,421)
PC 8 - Pretreatment Program	(1,618)
PC 12 SO - Water Reclamation Permits	(26,807.85)
PC 15 - Coastal Treatment Plant/AWT	(231,669)
PC 17 - Joint Regional Wastewater Reclamation	(558,843)
PC 21 - Effluent Transmission Main	(10,558)
PC 23 - North Coast Interceptor	(3,277)
PC 24 - Aliso Creek Ocean Outfall	 (534,570)
Total	\$ (2,919,463)

## Exhibit B.1

268,013

# SOUTH ORANGE COUNTY WASTEWATER AUTHORITY SCHEDULE OF FUNDS AVAILABLE FOR REINVESTMENT as of October 31, 2023

CASH IN BANK: (BEGINNING BAL.) \$ 943,401 L.A.I.F. FUNDS: (BEGINNING BAL.) 12,121,674

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FUND REQUIREMENTS:

**DEPOSITS, TRANSFERS & ADJUSTMENTS:** 

BILLS FOR CONSIDERATION<sup>1</sup> (2,317,317)

TOTAL CASH IN BANK \$ 11,015,771

In accordance with Government Code 53646(c), since all funds are placed in the State LAIF, staff has included in the Financial Packet, the most current statement from the State LAIF, in lieu of the report required by Government Code 53646(b)(1).

In accordance with requirements of the Government Code and the "SOCWA Investment Policy", I hereby certify that:

- 1). All investment actions executed since the last report have been made in full compliance with the Investment Policy.
- 2). SOCWA does not have sufficient funds currently on hand to meet its expenditure obligations for the next six months (see note) due to the fact that SOCWA bills and receives operational funds on a quarterly basis only.

## Jim Burror

## Acting General Manager/Director of Operations

<u>Note:</u> Operational funds are collected on a quarterly basis at the beginning of the quarter. Capital funds are collected on a quarterly basis in connection with projected needs. Member agencies have pledged to have funds available to meet all obligations.

<sup>&</sup>lt;sup>1</sup> GL postings.

## Exhibit B.2

# SOUTH ORANGE COUNTY WASTEWATER AUTHORITY SCHEDULE OF FUNDS AVAILABLE FOR REINVESTMENT as of November 30, 2023

CASH IN BANK: (BEGINNING BAL.) \$ 1,434,855 L.A.I.F. FUNDS: (BEGINNING BAL.) 9,580,916

DEPOSITS, TRANSFERS & ADJUSTMENTS: 6,605,563

**FUND REQUIREMENTS:** 

BILLS FOR CONSIDERATION<sup>1</sup> (2,919,463)

**TOTAL CASH IN BANK** \$ 14,701,871

In accordance with Government Code 53646(c), since all funds are placed in the State LAIF, staff has included in the Financial Packet, the most current statement from the State LAIF, in lieu of the report required by Government Code 53646(b)(1).

In accordance with requirements of the Government Code and the "SOCWA Investment Policy", I hereby certify that:

- 1). All investment actions executed since the last report have been made in full compliance with the Investment Policy.
- 2). SOCWA does not have sufficient funds currently on hand to meet its expenditure obligations for the next six months (see note) due to the fact that SOCWA bills and receives operational funds on a quarterly basis only.

## Jim Burror

## Acting General Manager/Director of Operations

<u>Note:</u> Operational funds are collected on a quarterly basis at the beginning of the quarter. Capital funds are collected on a quarterly basis in connection with projected needs. Member agencies have pledged to have funds available to meet all obligations.

<sup>&</sup>lt;sup>1</sup> GL postings.



## PMIA/LAIF Performance Report as of 12/20/23



**PMIA Average Monthly** 

## Quarterly Performance Quarter Ended 09/30/23

## ter Ended 09/30/23 Effective Yields<sup>(1)</sup>

LAIF Apportionment Rate <sup>(2)</sup> :	3.59	November	3.843
LAIF Earnings Ratio <sup>(2)</sup> :	0.00009812538629360	October	3.670
LAIF Administrative Cost (1)*:	0.29	September	3.534
LAIF Fair Value Factor <sup>(1)</sup> :	0.986307739	August	3.434
PMIA Daily <sup>(1)</sup> :	3.48	July	3.305**
PMIA Quarter to Date <sup>(1)</sup> :	3.42	June	3.167
PMIA Average Life <sup>(1)</sup> :	256		

## Pooled Money Investment Account Monthly Portfolio Composition <sup>(1)</sup> 11/30/23 \$159.4 billion

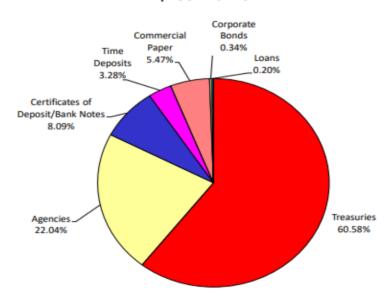


Chart does not include \$2,218,000.00 in mortgages, which equates to 0.001%. Percentages may not total 100% due to rounding.

#### Exhibit C.1

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## South Orange County Wastewater Authority Schedule of Cash and Investments as of October 31, 2023

MVA	\$ 193,042	(A)
A/P Checking	1,133,502	(B)
Payroll Checking	108,311	(C)
State LAIF	9,580,916	(D)
Total Cash in Bank <sup>1</sup>	\$ 11,015,771	
Petty Cash	1,600	(E)
Total Operating Cash	\$ 11,017,371	
OPEB Trust	5,883,842	(F)
OI ED Hust	3,003,042	(1")
Total Cash and Investments	\$ 16,901,213	
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<sup>&</sup>lt;sup>1</sup>Bank balance at the end of a month may differ from an accounting closing balance as there may be in-transit items that haven't cleared the bank.

### Notes:

B 43 / A

- (A) Interest bearing account; all cash receipts are deposited in this account and later moved to the LAIF account.
- (B) Accounts Payable Checks are drawn against this account; money is transferred to this account, as needed, from the LAIF account.
  - Payroll including payroll taxes and related liabilities are drawn against
- (C) this account; money is transferred into this account, as needed, from the LAIF account.
- (D) California State Local Agency Investment Fund (LAIF) balance.
- (E) Cash on hand with GM's office and held by Chief Operators at each Treatment facility.
- (F) OPEB Trust Fund; these funds can only be used for Retiree Health Benefits.

#### Exhibit C.2

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## South Orange County Wastewater Authority Schedule of Cash and Investments as of November 30, 2023

\$ 5,525	(A)
1,921,516	(B)
128,913	(C)
12,645,916	(D)
\$ 14,701,871	
1.600	(E)
\$ 14,703,471	
6,310,392	(F)
\$ 21,013,862	
\$	1,921,516 128,913 12,645,916 \$ 14,701,871 1,600 \$ 14,703,471 6,310,392

<sup>&</sup>lt;sup>1</sup>Bank balance at the end of a month may differ from an accounting closing balance as there may be in-transit items that haven't cleared the bank.

### Notes:

B 43 / A

- (A) Interest bearing account; all cash receipts are deposited in this account and later moved to the LAIF account.
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- (C) this account; money is transferred into this account, as needed, from the LAIF account.
- (D) California State Local Agency Investment Fund (LAIF) balance.
- (E) Cash on hand with GM's office and held by Chief Operators at each Treatment facility.
- (F) OPEB Trust Fund; these funds can only be used for Retiree Health Benefits.

## South Orange County Wastewater Authority Capital Projects Summaries For the Period Ended November 30, 2023 (in dollars)

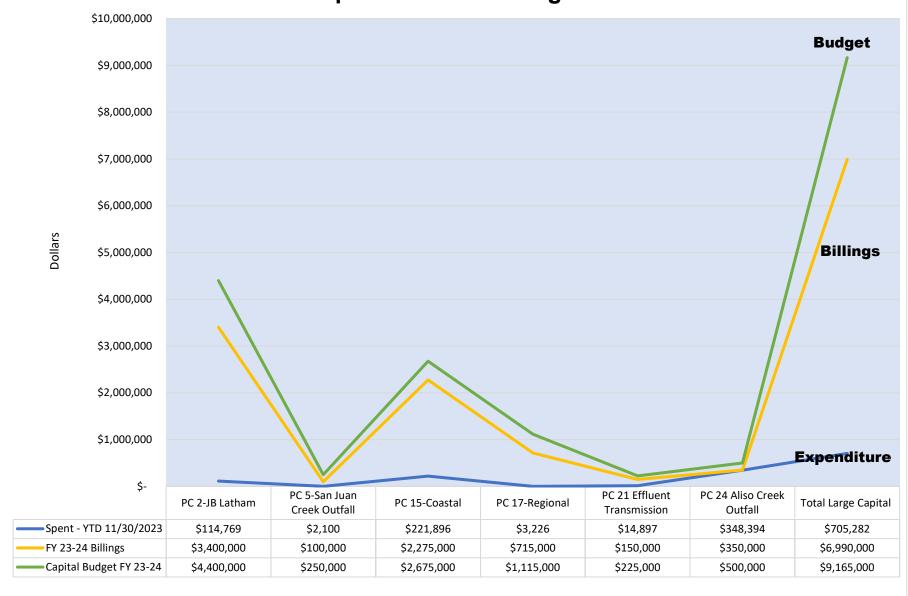
<u>Description</u>					
PC 2-JB Latham					
PC 5-San Juan Creek Outfall					
PC 15-Coastal					
PC 17-Regional					
PC 21 Effluent Transmission					
PC 24 Aliso Creek Outfall					
Total Large Capital					

Non-Capital Engineering Non-Capital Misc Engineering Small Internal Capital

**Total Capital** 

Ī	FY 2023-24 Budget vs. Actual Spending													
	Capital	Budget		scal Year pending	(0	ver)/ Under Budget	% Expended		Member ency Billed		Member Agency ollections	Re	Open ceivables	% Expended vs. Billed
	\$ 4	,400,000	\$	114,769	\$	4,285,231	2.6%	\$	3,400,000	\$	3,400,000	\$	-	3.4%
		250,000		2,100		247,900	0.8%		100,000		100,000		-	2.1%
	2	,675,000		221,896		2,453,104	8.3%		2,275,000		2,275,000		-	9.8%
	1	,115,000		3,226		1,111,774	0.3%		715,000		715,000		-	0.5%
		225,000		14,897		210,103	6.6%		150,000		150,000		_	9.9%
		500,000		348,394		151,606	69.7%		350,000		350,000		-	99.5%
	\$ 9	,165,000	\$	705,282	\$	8,459,718	7.7%	\$	6,990,000	\$	6,990,000	\$	-	10.1%
		905,000		13,960		891,040	1.5%		427,500		427,500			3.3%
9	2	,013,000		612,977		1,400,023	30.5%		1,006,500		1,006,500		-	60.9%
	\$ 12	,083,000	\$	1,332,219	\$	10,750,781	11.0%	\$	8,424,000	\$	8,424,000	\$	-	15.8%

# Large Capital Projects Fiscal Year 2023-24 Budget vs. Exhibit D-1 Year-to-Date Expenditures & Billings as of 11/30/2023



## **South Orange County Wastewater Authority** O & M & Environmental Safety Costs Summary<sup>1</sup> For the Period Ended November 30, 2023

(in dollars)

		FY 2023-24 Budget	Actual	(Over)/Under Budget	% Expended	
Salary and Fringe						
**-5000-**-**	Regular Salaries-O&M	5,065,446	1,999,356	3,066,090	39.5%	
**-5000	Overtime Salaries-O&M	82,008	72,692	9,316	88.6%	(1)
**-5306-**-**	Scheduled Holiday Work	68,376	41,434	26,942	60.6%	(1)
**-5315-**-**	Comp Time - O&M	17,628	18,212	(584)	103.3%	
**-5401-**-**	Fringe Benefits IN to PC's & Depts.	2,731,721	1,199,614	1,532,108	43.9%	
**-5700-**-**	Standby Pay	104,000	43,300	60,700	41.6%	
-5700	Total Payroll Costs	8,069,179	3,374,608	4,694,572	41.8%	
	rotal rayion docto	0,000,110	0,01 1,000	1,001,012	11.070	
Other Expenses						
**-5002-**-**	Electricity	1,260,000	682,801	577,199	54.2%	(2)
**-5003-**-**	Natural Gas	490,500	162,182	328,318	33.1%	( )
**-5004-**-**	Potable & Reclaimed Water	78,000	33,833	44,167	43.4%	
**-5005-**-**	Co-generation Power Credit	(1,302,000)	(644,114)	(657,886)	49.5%	
**-5006-**-**	Chlorine/Sodium Hypochlorite	181,000	115,363	65,637	63.7%	(3)
**-5007-**-**	Polymer Products	1,040,000	516,876	523,124	49.7%	` ,
**-5008-**-**	Ferric Chloride	880,000	491,598	388,402	55.9%	
**-5009-**-**	Odor Control Chemicals	155,000	98,898	56,102	63.8%	
**-5010-**-**	Other Chemicals - Misc.	2,000	-	2,000	0.0%	
**-5011-**-**	Laboratory Services	56,632	30,520	26,112	53.9%	
**-5012-**-**	Grit Hauling	132,500	61,994	70,507	46.8%	
**-5013-**-**	Landscaping	211,000	90,633	120,367	43.0%	
**-5015-**-**	Management Support Services	527,000	31,895	495,105	6.1%	
**-5016-**-**	Audit - Environmental	1,304	-	1,304	0.0%	
**-5017-**-**	Legal Fees	30,672	2,158	28,515	7.0%	
**-5018-**-**	Public Notices/ Public Relations	1,500	-	1,500	0.0%	
**-5019-**-**	Contract Services Misc.	372,996	141,765	231,231	38.0%	
**-5021-**-**	Small Vehicle Expense	24,128	24,023	105	99.6%	
**-5022-**-**	Miscellaneous Expense	16,032	1,950	14,082	12.2%	
**-5023-**-**	Office Supplies - All	48,000	15,638	32,362	32.6%	
**-5024-**-**	Petroleum Products	27,000	11,081	15,919	41.0%	
**-5025-**-**	Uniforms	78,000	37,676	40,324	48.3%	
**-5026-**-**	Small Vehicle Fuel	20,272	9,952	10,320	49.1%	
**-5027-**-**	Insurance - Property/Liability	535,873	386,949	148,923	72.2%	(4)
**-5028-**-**	Small Tools & Supplies	77,668	35,496	42,172	45.7%	
**-5030-**-**	Trash Disposal	9,000	4,463	4,537	49.6%	
**-5031-**-**	Safety Program & Supplies	114,956	66,705	48,251	58.0%	
**-5032-**-**	Equipment Rental	7,000	3,496	3,504	49.9%	
**-5033-**-**	Recruitment	2,300	-	2,300	0.0%	
**-5034-**-**	Travel Expense/Tech. Conferences	75,078	11,487	63,591	15.3%	
**-5035-**-**	Training Expense	50,479	46,722	3,757	92.6%	(4)
**-5036-**-**	Laboratory Supplies	127,092	63,569	63,523	50.0%	
**-5037-**-**	Office Equipment	27,000	4,340	22,660	16.1%	
**-5038-**-**	Permits	635,836	591,440	44,397	93.0%	(4)
**-5039-**-**	Membership Dues/Fees	13,153	19,714	(6,560)	149.9%	
**-5044-**-**	Offshore Monitoring	81,604	45,576	36,028	55.9%	
**-5045-**-**	Offshore Biochemistry - 20B	22,500	40 -00	22,500	0.0%	
**-5046-**-**	Effluent Chemistry	50,948	16,599	34,349	32.6%	
**-5047-**-**	Access Road Expenses	45,000	2,460	42,540	5.5%	
**-5048-**-** **-5049-**-**	Storm Damage	20,000	704 470	20,000	0.0%	(5)
^^-5049-^^-^^ **-5050-**-**	Biosolids Disposal	1,747,500	734,470	1,013,030	42.0%	(5)
-5050	Contract Services Generators - 29A	23,000	7,437	15,563	32.3%	

## **South Orange County Wastewater Authority** O & M & Environmental Safety Costs Summary<sup>1</sup> For the Period Ended November 30, 2023

(in dollars)

		FY 2023-24 Budget	Actual	(Over)/Under Budget	% Expended	
**-5052-**-**	Janitorial Services	95,000	38,660	56,340	40.7%	
**-5053-**-**	Contract Serv - Digester Cleaning - 29E	80,000	-	80,000	0.0%	
**-5054-**-**	Diesel Truck Maint	43,000	36,386	6,614	84.6%	(6)
**-5055-**-**	Diesel Truck Fuel	11,800	4,414	7,386	37.4%	
**-5056-**-**	Maintenance Equip. & Facilities (Solids)	300,000	112,276	187,724	37.4%	
**-5057-**-**	Maintenance Equip. & Facilities (Liquids)	510,000	323,108	186,892	63.4%	(7)
**-5058-**-**	Maintenance Equip. & Facilities (Common)	92,008	24,305	67,703	26.4%	
**-5059-**-**	Maintenance Equip. & Facilities (Co-Gen)	836,700	346,626	490,074	41.4%	
**-5060-**-**	Maintenance Equip. & Facilities (AWT)	39,000	4,584	34,416	11.8%	
**-5061-**-**	Mileage	2,900	814	2,086	28.1%	
**-5068-**-**	MNWD Potable Water Supplies & Svcs.	44,880	13,078	31,802	29.1%	

## South Orange County Wastewater Authority O & M & Environmental Safety Costs Summary<sup>1</sup>

For the Period Ended November 30, 2023 (in dollars)

		FY 2023-24 Budget	Actual	(Over)/Under Budget	% Expended
**-5076-**-**	SCADA Infrastructure	93,600	-	93,600	0.0%
**-5077-**-**	IT Direct	45,000	2,875	42,125	6.4%
**-5105-**-**	Co-Generation Power Credit - Offset	1,302,000	644,114	657,886	49.5%
**-5303-**-**	Group Insurance Waiver	14,400	7,546	6,854	52.4%
**-5305-**-**	Medicare Tax Payments for Employees	152	-	152	0.0%
**-5309-**-**	Operating Leases	20,000	7,679	12,321	38.4%
**-5705-**-**	Monthly Car Allowance	31,200	10,565	20,635	33.9%
**-5797-**-**	Verily Stipends - WastewaterSCAN Monitoring	-	(22,950)	22,950	0.0%
**-5799-**-**	Zephyr Wall Costs Share-O&M	(14,000)	-	(14,000)	0.0%
**-6500-**-**	IT Allocations in to PC's & Depts.	620,553	280,523	340,030	45.2%
	Total Other Expenses	12,165,718	5,792,244	6,373,475	47.6%
	Total O&M Expenses	20,234,898	9,166,851	11,068,047	45.3%

<sup>&</sup>lt;sup>1</sup> This report intends to monitor the Annual Budget % Expended at the Project Committee and Functional Department levels.

The financial information contained in this report, in some cases, is based on the full accrual basis of accounting, whereby expenses are recognized in the period in which the liability is incurred, i.e., payroll and fringe benefits.

There are instances where we will include the total expense for the entire accounting fiscal year if the information is available, i.e., property and liability insurance premiums.

The audited financial statements for the fiscal year recognize all expenses on the full accrual basis of accounting.

- (1) Staff over was elevated due to three (3) nighttime shutdowns to support the ACOO internal repair project and two (2) projects at JBL.
- (2) Increases in power costs approved by the CPUC are above assumed increased rates.
- (3) Bleach usage elevated during the initial months of the Fiscal Year for summer AWT production at CTP.
- (4) Annual charges incurred at the beginning of the Fiscal Year and at the end of the calendar year.
- (5) Biosolids costs are increased due to landfill closures on hotter days. This new type of closure was instituted in May 2023 at the landfill to help mitigate odor complaints at the landfill and was not anticipated with the preparation of the Budget.
- (6) Both large Deisel vehicles had unplanned and significant emissions control system repairs.
- (7) Several larger O&M projects were completed prior to the rainy season.

## **South Orange County Wastewater Authority** O&M Budget vs. Actual Comparison by PC<sup>1</sup> For the Period Ended November 30, 2023 (in dollars)

02 - Jay B. Latham Plant Salary and Fringe 02-5000-**-*** 02-5001-**-*** 02-5306-**-*** 02-5315-**-*** 02-5401-**-** 02-5700-**-**  Other Expenses 02-5002-**-** 02-5003-**-*** 02-5003-**-*** 02-5006-**-*** 02-5006-**-***	Regular Salaries-O&M Overtime Salaries-O&M Scheduled Holiday Work Comp Time - O&M Fringe Benefits IN to PC's & Depts. Standby Pay Total Payroll Costs  Electricity Natural Gas Potable & Reclaimed Water Chlorine/Sodium Hypochlorite Polymer Products Ferric Chloride Odor Control Chemicals Other Chemicals - Misc. Laboratory Services Grif Hauling Landscaping Management Support Services	1,785,000 27,208 30,000 8,604 962,625 37,846 2,851,283 660,000 252,000 27,000 21,000 390,000 380,000 1,000 20,108 70,500	672,996 29,951 16,852 6,087 403,798 16,650 1,146,334 364,319 59,442 10,917 22,475 183,602 153,740 18,309	1,112,004 (2,743) 13,148 2,517 558,827 21,196 1,704,948 295,681 192,558 16,083 (1,475) 206,398 146,260 19,691	37.7% 110.1% 56.2% 70.7% 41.9% 44.0% 40.2% 55.2% 23.6% 40.4% 107.0% 47.1% 51.2%
02-5000-**-*** 02-5001-**-*** 02-5306-**-*** 02-5315-*-*-* 02-5401-**-** 02-5700-**-*-**  Other Expenses 02-5002-**-** 02-5003-**-*** 02-5004-**-*** 02-5004-**-***	Overtime Salaries-O&M Scheduled Holiday Work Comp Time - O&M Fringe Benefits IN to PC's & Depts. Standby Pay Total Payroll Costs  Electricity Natural Gas Potable & Reclaimed Water Chlorine/Sodium Hypochlorite Polymer Products Ferric Chloride Odor Control Chemicals Other Chemicals - Misc. Laboratory Services Grit Hauling Landscaping	27,208 30,000 8,604 962,625 37,846 2,851,283  660,000 252,000 27,000 21,000 390,000 390,000 38,000 1,000 20,108	29,951 16,852 6,087 403,798 16,650 1,146,334 364,319 59,442 10,917 22,475 183,602 153,740 18,309	(2,743) 13,148 2,517 558,827 21,196 1,704,948 295,681 192,558 16,083 (1,475) 206,398 146,260	110.1% 56.2% 70.7% 41.9% 44.0% 40.2% 55.2% 23.6% 40.4% 107.0% 47.1% 51.2%
02-5001-*-*-* 02-5306-*-*-* 02-5315-** 02-5401-*-** 02-5700-***  Other Expenses 02-5002-**-* 02-5003-**-** 02-5004-** 02-5006-*-*** 02-5007-*-**	Overtime Salaries-O&M Scheduled Holiday Work Comp Time - O&M Fringe Benefits IN to PC's & Depts. Standby Pay Total Payroll Costs  Electricity Natural Gas Potable & Reclaimed Water Chlorine/Sodium Hypochlorite Polymer Products Ferric Chloride Odor Control Chemicals Other Chemicals - Misc. Laboratory Services Grit Hauling Landscaping	27,208 30,000 8,604 962,625 37,846 2,851,283  660,000 252,000 27,000 21,000 390,000 390,000 38,000 1,000 20,108	29,951 16,852 6,087 403,798 16,650 1,146,334 364,319 59,442 10,917 22,475 183,602 153,740 18,309	(2,743) 13,148 2,517 558,827 21,196 1,704,948 295,681 192,558 16,083 (1,475) 206,398 146,260	110.1% 56.2% 70.7% 41.9% 44.0% 40.2% 55.2% 23.6% 40.4% 107.0% 47.1% 51.2%
02-5306-**-* 02-5315-*** 02-5401-*** 02-5700-***  Other Expenses 02-5002-*** 02-5003-*** 02-5004-*** 02-5006-***	Scheduled Holiday Work Comp Time - O&M Fringe Benefits IN to PC's & Depts. Standby Pay Total Payroll Costs  Electricity Natural Gas Potable & Reclaimed Water Chlorine/Sodium Hypochlorite Polymer Products Ferric Chloride Odor Control Chemicals Other Chemicals - Misc. Laboratory Services Grit Hauling Landscaping	30,000 8,604 962,625 37,846 2,851,283 660,000 252,000 27,000 21,000 390,000 300,000 38,000 1,000 20,108	16,852 6,087 403,798 16,650 1,146,334 364,319 59,442 10,917 22,475 183,602 153,740 18,309	13,148 2,517 558,827 21,196 1,704,948 295,681 192,558 16,083 (1,475) 206,398 146,260	56.2% 70.7% 41.9% 44.0% 40.2% 55.2% 23.6% 40.4% 107.0% 47.1% 51.2%
02-5401-*-*-* 02-5700-*-*-*  Other Expenses 02-5002-*-*-* 02-5003-*** 02-5004-** 02-5006-*** 02-5007-*-*-*	Comp Time - O&M Fringe Benefits IN to PC's & Depts. Standby Pay Total Payroll Costs  Electricity Natural Gas Potable & Reclaimed Water Chlorine/Sodium Hypochlorite Polymer Products Ferric Chloride Odor Control Chemicals Other Chemicals - Misc. Laboratory Services Grit Hauling Landscaping	962,625 37,846 2,851,283 660,000 252,000 27,000 21,000 390,000 300,000 38,000 1,000 20,108	6,087 403,798 16,650 1,146,334 364,319 59,442 10,917 22,475 183,602 153,740 18,309	2,517 558,827 21,196 1,704,948 295,681 192,558 16,083 (1,475) 206,398 146,260	70.7% 41.9% 44.0% 40.2% 55.2% 23.6% 40.4% 107.0% 47.1% 51.2%
02-5700-**-**  Other Expenses 02-5002-**-**-* 02-5003-**-*** 02-5006-**-*** 02-5006-**-*** 02-5007-**-**	Standby Pay Total Payroll Costs  Electricity Natural Gas Potable & Reclaimed Water Chlorine/Sodium Hypochlorite Polymer Products Ferric Chloride Odor Control Chemicals Other Chemicals - Misc. Laboratory Services Grit Hauling Landscaping	37,846 2,851,283 660,000 252,000 27,000 21,000 390,000 300,000 38,000 1,000 20,108	16,650 1,146,334 364,319 59,442 10,917 22,475 183,602 153,740 18,309	21,196 1,704,948 295,681 192,558 16,083 (1,475) 206,398 146,260	41.9% 44.0% 40.2% 55.2% 23.6% 40.4% 107.0% 47.1% 51.2%
Other Expenses 02-5002-**-*** 02-5003-**-*** 02-5004-**-*** 02-5006-**-*** 02-5007-**-**	Total Payroll Costs  Electricity Natural Gas Potable & Reclaimed Water Chlorine/Sodium Hypochlorite Polymer Products Ferric Chloride Odor Control Chemicals Other Chemicals - Misc. Laboratory Services Grit Hauling Landscaping	2,851,283 660,000 252,000 27,000 21,000 390,000 300,000 38,000 1,000 20,108	1,146,334 364,319 59,442 10,917 22,475 183,602 153,740	1,704,948 295,681 192,558 16,083 (1,475) 206,398 146,260	40.2% 55.2% 23.6% 40.4% 107.0% 47.1% 51.2%
02-5002-**-**-** 02-5003-**-** 02-5004-**-** 02-5006-**-** 02-5007-**-**	Electricity Natural Gas Potable & Reclaimed Water Chlorine/Sodium Hypochlorite Polymer Products Ferric Chloride Odor Control Chemicals Other Chemicals - Misc. Laboratory Services Grit Hauling Landscaping	660,000 252,000 27,000 21,000 390,000 300,000 38,000 1,000 20,108	364,319 59,442 10,917 22,475 183,602 153,740 18,309	295,681 192,558 16,083 (1,475) 206,398 146,260	55.2% 23.6% 40.4% 107.0% 47.1% 51.2%
02-5002-**-**-** 02-5003-**-** 02-5004-**-** 02-5006-**-** 02-5007-**-**	Natural Gas Potable & Reclaimed Water Chlorine/Sodium Hypochlorite Polymer Products Ferric Chloride Odor Control Chemicals Other Chemicals - Misc. Laboratory Services Grit Hauling Landscaping	252,000 27,000 21,000 390,000 300,000 38,000 1,000 20,108	59,442 10,917 22,475 183,602 153,740 18,309	192,558 16,083 (1,475) 206,398 146,260	23.6% 40.4% 107.0% 47.1% 51.2%
02-5002-**_**-** 02-5003-**_** 02-5004-**_** 02-5006-**_** 02-5007-**_**	Natural Gas Potable & Reclaimed Water Chlorine/Sodium Hypochlorite Polymer Products Ferric Chloride Odor Control Chemicals Other Chemicals - Misc. Laboratory Services Grit Hauling Landscaping	252,000 27,000 21,000 390,000 300,000 38,000 1,000 20,108	59,442 10,917 22,475 183,602 153,740 18,309	192,558 16,083 (1,475) 206,398 146,260	23.6% 40.4% 107.0% 47.1% 51.2%
02-5003-**-*** 02-5004-**-** 02-5006-**-**-** 02-5007-**-**-**	Natural Gas Potable & Reclaimed Water Chlorine/Sodium Hypochlorite Polymer Products Ferric Chloride Odor Control Chemicals Other Chemicals - Misc. Laboratory Services Grit Hauling Landscaping	252,000 27,000 21,000 390,000 300,000 38,000 1,000 20,108	59,442 10,917 22,475 183,602 153,740 18,309	192,558 16,083 (1,475) 206,398 146,260	23.6% 40.4% 107.0% 47.1% 51.2%
02-5004-**-** 02-5006-**-** 02-5007-**-**	Potable & Reclaimed Water Chlorine/Sodium Hypochlorite Polymer Products Ferric Chloride Odor Control Chemicals Other Chemicals - Misc. Laboratory Services Grit Hauling Landscaping	27,000 21,000 390,000 300,000 38,000 1,000 20,108	10,917 22,475 183,602 153,740 18,309	16,083 (1,475) 206,398 146,260	40.4% 107.0% 47.1% 51.2%
02-5006-**-** 02-5007-**-**	Chlorine/Sodium Hypochlorite Polymer Products Ferric Chloride Odor Control Chemicals Other Chemicals - Misc. Laboratory Services Grit Hauling Landscaping	21,000 390,000 300,000 38,000 1,000 20,108	22,475 183,602 153,740 18,309	(1,475) 206,398 146,260	107.0% 47.1% 51.2%
02-5007-**-**	Polymer Products Ferric Chloride Odor Control Chemicals Other Chemicals - Misc. Laboratory Services Grit Hauling Landscaping	390,000 300,000 38,000 1,000 20,108	183,602 153,740 18,309	206,398 146,260	47.1% 51.2%
	Ferric Chloride Odor Control Chemicals Other Chemicals - Misc. Laboratory Services Grit Hauling Landscaping	300,000 38,000 1,000 20,108	153,740 18,309	146,260	51.2%
02-5008-**-**	Other Chemicals - Misc. Laboratory Services Grit Hauling Landscaping	1,000 20,108	-	19,691	40.007
02-5009-**-**	Laboratory Services Grit Hauling Landscaping	1,000 20,108	- 5.882		48.2%
02-5010-**-**	Grit Hauling Landscaping		5 882	1,000	0.0%
02-5011-**-**	Landscaping	70,500	0,002	14,226	29.3%
02-5012-**-**			38,776	31,724	55.0%
02-5013-**-**	Management Support Services	68,000	31,303	36,697	46.0%
02-5015-**-**		16,500	7,556	8,944	45.8%
02-5017-**-**	Legal Fees	5,000	472	4,528	9.4%
02-5019-**-**	Contract Services Misc.	129,000	52,075	76,925	40.4%
02-5021-**-** 02-5022-**-**	Small Vehicle Expense	11,000	13,511 905	(2,511)	122.8%
02-5022 02-5023-**-**	Miscellaneous Expense Office Supplies - All	8,000 30,000	7,887	7,095 22,113	11.3% 26.3%
02-5023 02-5024-**-**	Petroleum Products	11,000	647	10,353	5.9%
02-5025-**-**	Uniforms	36,000	16,644	19,356	46.2%
02-5026-**-**	Small Vehicle Fuel	8,000	3,487	4,513	43.6%
02-5027-**-**	Insurance - Property/Liability	188,606	140,158	48,448	74.3%
02-5028-**-**	Small Tools & Supplies	35,000	9,107	25,893	26.0%
02-5030-**-**	Trash Disposal	3,000	871	2,129	29.0%
02-5031-**-**	Safety Program & Supplies	40,032	22,811	17,221	57.0%
02-5032-**-**	Equipment Rental	3,000	-	3,000	0.0%
02-5033-**-**	Recruitment	1,000	-	1,000	0.0%
02-5034-**-**	Travel Expense/Tech. Conferences	18,163	5,037	13,126	27.7%
02-5035-**-**	Training Expense	15,420	15,378	43	99.7%
02-5036-**-**	Laboratory Supplies	21,412	9,334	12,078	43.6%
02-5037-**-**	Office Equipment	14,000	4,317	9,683	30.8%
02-5038-**-**	Permits	27,032	21,274	5,758	78.7%
02-5039-**-** 02-5049-**-**	Membership Dues/Fees Biosolids Disposal	3,423 750,000	6,724 263,948	(3,301) 486,052	196.4%
02-5050-**-**	Contract Services Generators - 29A	10,000	203,940	10,000	35.2% 0.0%
02-5052-**-**	Janitorial Services	43,000	16,830	26,170	39.1%
02-5053-**-**	Contract Serv - Digester Cleaning - 29E	15,000	10,030	15,000	0.0%
02-5054-**-**	Diesel Truck Maint	23,000	18,250	4,750	79.3%
02-5055-**-**	Diesel Truck Fuel	3,300	2.625	675	79.5%
02-5056-**-**	Maintenance Equip. & Facilities (Solids)	125,000	29,024	95,976	23.2%
02-5057-**-**	Maintenance Equip. & Facilities (Liquids)	200,000	111,511	88,489	55.8%
02-5058-**-**	Maintenance Equip. & Facilities (Common)	30,000	14,876	15,124	49.6%
02-5059-**-**	Maintenance Equip. & Facilities (Co-Gen)	297,000	146,124	150,876	49.2%
02-5061-**-**	Mileage	1,400	419	981	30.0%
02-5076-**-**	SCADA Infrastructure	31,200	-	31,200	0.0%
02-5077-**-**	IT Direct	15,000	-	15,000	0.0%
02-5303-**-**	Group Insurance Waiver	3,600	415	3,185	11.5%
02-5309-**-**	Operating Leases	20,000	7,679	12,321	38.4%
02-5705-**-** 02-5797-**-**	Monthly Car Allowance	18,600	5,444	13,156	29.3%
02-5797-^^-^^	Verily Stipends - WastewaterSCAN Monitoring Zephyr Wall Costs Share-O&M	(14,000)	(7,650)	7,650	100.0%
02-6500-**-**	IT Allocations in to PC's & Depts.	(14,000) 218,718	98,872	(14,000) 119,846	0.0% 45.2%
02-0300	Total Other Expenses	4,263,015	1,935,327	2,327,688	45.4%
	Total Expenses	7,114,298	3,081,661	4,032,637	43.3%

## **South Orange County Wastewater Authority** O&M Budget vs. Actual Comparison by PC<sup>1</sup> For the Period Ended November 30, 2023

(in dollars)
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		FY 2023-24 Budget	Actual	(Over)/Under Budget	% Expended
05 - San Juan Creek Oce	ean Outfall				
Salary and Fringe					
05-5000-**-**	Regular Salaries-O&M	145,529	47,123	98,406	32.4%
05-5001-**-**	Overtime Salaries-O&M	72	489	(417)	678.5%
05-5306-**-**	Scheduled Holiday Work	468	95	373	20.4%
05-5315-**-** 05-5401-**-**	Comp Time - O&M Fringe Benefits IN to PC's & Depts.	78,482	28,274	50.208	100.0% 36.0%
00-3401	Total Payroll Costs	224,551	75,981	148,570	33.8%
	rotain ayron coole		70,001	1.10,010	00.070
Other Expenses					
05-5015-**-**	Management Support Services	110,000	3,896	106,104	3.5%
05-5017-**-**	Legal Fees	7,000	-	7,000	0.0%
05-5022-**-**	Miscellaneous Expense	- 04 000	45 400	- 0.400	100.0%
05-5027-**-** 05-5031-**-**	Insurance - Property/Liability Safety Supplies	21,282 1,020	15,182	6,100 1,020	71.3% (3) 0.0%
05-5034-**-**	Travel Expense/Tech. Conferences	5,696	1,466	4,230	25.7%
05-5035-**-**	Training Expense	1,087	39	1,048	3.6%
05-5036-**-**	Laboratory Supplies	33,500	15,727	17,773	46.9%
05-5038-**-**	Permits	302,496	295,322	7,174	97.6% (3)
05-5039-**-**	Membership Dues/Fees	1,000	59	941	5.9%
05-5044-**-**	Offshore Monitoring	40,800	22,788	18,012	55.9%
05-5045-**-**	Offshore Biochemistry - 20B	7,500	9 707	7,500	0.0%
05-5046-**-** 05-5058-**-**	Effluent Chemistry Maintenance Equip. & Facilities (Common)	28,000 1,004	8,707	19,293 1.004	31.1% 0.0%
05-6500-**-**	IT Allocations in to PC's & Depts.	17,832	8,061	9,771	45.2%
	Total Other Expenses	578,218	371,247	206,971	64.2%
	Total Expenses	802,768	447,228	355,541	55.7%
	Total Exponess	002,100	111,220	000,011	
08 - Pre Treatment					
Salary and Fringe					
08-5000-**-**	Regular Salaries-O&M	132,256	47,133	85,122	35.6%
08-5401-**-**	Fringe Benefits IN to PC's & Depts.	71,324 203,579	28,280 75,413	43,044 128,166	39.7% 37.0%
	Total Payroll Costs	203,579	75,413	120,100	37.0%
Other Expenses					
08-5011-**-**	Laboratory Services	3,064	1,965	1,099	64.1%
08-5015-**-**	Management Support Services	20,000	-	20,000	0.0%
08-5016-**-**	Audit - Environmental	1,304	-	1,304	0.0%
08-5017-**-**	Legal Fees	2,672	-	2,672	0.0%
08-5018-**-** 08-5021-**-**	Public Notices/ Public Relations Small Vehicle Expense - 31A	1,500 1,128	-	1,500 1,128	0.0% 0.0%
08-5022-**-**	Miscellaneous Expense	2,032	-	2,032	0.0%
08-5026-**-**	Small Vehicle Fuel - 37A	1,272	-	1,272	0.0%
08-5027-**-**	Insurance - Property/Liability	7,170	5,115	2,055	71.3% (3)
08-5028-**-**	Small Tools & Supplies	3,668	-	3,668	0.0%
08-5034-**-**	Travel Expense/Tech. Conferences	3,500	-	3,500	0.0%
08-5035-**-**	Training Expense	2,044	1,384	660	0.0%
08-5038-**-** 08-5039-**-**	Permits and Fines Membership Dues/Fees	508 816	456	508 360	0.0% 55.9%
08-6500-**-**	IT Allocations in to PC's & Depts.	16.205	7,326	8,880	45.2%
00-0300	Total Other Expenses	66,883	16,246	50,638	24.3%
	Total Expenses	270,462	91,659	178,804	33.9%
12 - Water Reclamation F	Permits				
Salary and Fringe					
12-5000-**-**	Regular Salaries-O&M	13,572	26,211	(12,638)	193.1% (7)
12-5401-**-**	Fringe Benefits IN to PC's & Depts.	7,319	15,726	(8,407)	214.9% (7) 200.7%
	Total Payroll Costs	20,892	41,937	(21,045)	200.7%
Other Expenses					
12-5015-**-**	Management Support Services	35,000	294	34,706	0.8%
12-5017-**-**	Legal Fees	2,000	-	2,000	0.0%
12-5027-**-**	Insurance - Property/Liability	2,473	1,764	709	71.3% (3)
12-5034-**-**	Travel Expense/Tech. Conferences	5,696	-	5,696	0.0%
12-5038-**-**	Permits	25,500	26,710	(1,210)	104.7% (3)
12-5039-**-** 12-6500-**-**	Membership Dues/Fees IT Allocations in to PC's & Depts.	68 1,663	- 752	68 911	0.0% 45.2%
12-0000	Total Other Expenses	72,401	29,520	42,881	40.8%
	. Stat. State. Expended	12,701	20,020	72,001	40.070
	Total Expenses	93,293	71,457	21,835	76.6%

## **South Orange County Wastewater Authority** O&M Budget vs. Actual Comparison by PC<sup>1</sup> For the Period Ended November 30, 2023 (in dollars)

	`				
		FY 2023-24 Budget	Actual	(Over)/Under Budget	% Expended
15 - Coastal Treatment P	Nant				
Salary and Fringe	iant				
15-5000-**-**	Regular Salaries-O&M	971,637	374,742	596,896	38.6%
15-5001-**-**	Overtime Salaries-O&M	13,732	7,470	6,262	54.4% (8)
15-5306-**-**	Scheduled Holiday Work	10,260	4,776	5,484	46.6%
15-5315-**-**	Comp Time - O&M	2,000	3,488	(1,488)	174.4% (8)
15-5401-**-**	Fringe Benefits IN to PC's & Depts.	523,990	224,845	299,145	42.9%
15-5700-**-**	Standby Pay	18,462	7,425	11,037	40.2%
	Total Payroll Costs	1,540,081	622,746	917,335	40.4%
Other Expenses					
15-5002-**-**	Electricity	300,000	184,045	115,955	61.3% (2)
15-5003-**-**	Natural Gas	3,500	352	3,148	10.1%
15-5004-**-**	Potable & Reclaimed Water	24,000	9,337	14,663	38.9%
15-5006-**-**	Chlorine/Sodium Hypochlorite	100,000	65,654	34,346	65.7% (9)
15-5007-**-**	Polymer Products	-	-	-	0.0%
15-5008-**-**	Ferric Chloride	105,000	93,946	11,054	89.5% (10
15-5009-**-**	Odor Control Chemicals	50,000	44,781	5,219	89.6% (10
15-5011-**-**	Laboratory Services	10,000	7,830	2,170	78.3%
15-5012-**-**	Grit Hauling	22,000	7,928	14,072	36.0%
15-5013-**-**	Landscaping	63,000	25,524	37,476	40.5%
15-5015-**-**	Management Support Services	13,000	4,316	8,684	33.2%
15-5017-**-**	Legal Fees	5,000	40.070	5,000	0.0%
15-5019-**-** 15-5021-**-**	Contract Services Misc.	110,000	42,970	67,030 708	39.1%
15-5021	Small Vehicle Expense - 31A Miscellaneous Expense	4,000 1,000	3,292 311	689	82.3% 31.1%
15-5023-**-**	Office Supplies - All	5,000	2,495	2,505	49.9%
15-5024-**-**	Petroleum Products	4,000	2,400	4,000	0.0%
15-5025-**-**	Uniforms	10,000	4.902	5,098	49.0%
15-5026-**-**	Small Vehicle Fuel	2,000	1,972	28	98.6%
15-5027-**-**	Insurance - Property/Liability	79,422	56,656	22,766	71.3% (3)
15-5028-**-**	Small Tools & Supplies	9,000	7,048	1,952	78.3%
15-5030-**-**	Trash Disposal	3,000	1,024	1,976	34.1%
15-5031-**-**	Safety Supplies	33,456	7,835	25,621	23.4%
15-5032-**-**	Equipment Rental	1,000	-	1,000	0.0%
15-5033-**-**	Recruitment	300	-	300	0.0%
15-5034-**-**	Travel Expense/Tech. Conferences	18,163	1,778	16,385	9.8%
15-5035-**-**	Training Expense	15,420	14,912	508	96.7% (3)
15-5036-**-**	Laboratory Supplies	20,000	10,956	9,044	54.8%
15-5037-**-**	Office Equipment	3,000	23	2,977	0.8%
15-5038-**-** 15-5039-**-**	Permits Membership Dues/Fees	5,000 3,423	1,861 5,898	3,139 (2,475)	37.2% 172.3% (3)
15-5039-**-**	Access Road Expenses	3,423 45,000	2,460	(2,475) 42,540	172.3% (3) 5.5%
15-5048-**-**	Storm Damage	20,000	2,400	20,000	0.0%
15-5050-**-**	Contract Services Generators	5.000	5.111	(111)	102.2% (3)
15-5052-**-**	Janitorial Services	15,000	6,403	8,597	42.7%
15-5054-**-**	Diesel Truck Maint - 31B	1,000	-	1,000	0.0%
15-5055-**-**	Diesel Truck Fuel - 37B	500	_	500	0.0%
15-5057-**-**	Maintenance Equip. & Facilities (Liquids)	110,000	54,284	55,716	49.3% (6)
15-5058-**-**	Maintenance Equip. & Facilities (Common)	24,000	1,096	22,904	4.6%
15-5060-**-**	Maintenance Equip. & Facilities (AWT)	39,000	4,584	34,416	11.8%
15-5061-**-**	Mileage	500	279	221	55.9%
15-5076-**-**	SCADA Infrastructure	31,200	-	31,200	0.0%
15-5077-**-**	IT Direct	15,000	-	15,000	0.0%
15-5303-**-**	Group Insurance Waiver	3,600	1,509	2,091	41.9%
15-5705-**-**	Monthly Car Allowance	4,200	1,761	2,439	41.9%
15-5797-**-**	Verily Stipends - WastewaterSCAN Monitoring	-	(7,650)	7,650	100.0%
15-6500-**-**	IT Allocations in to PC's & Depts.  Total Other Expenses	119,057 1,455,741	53,820 731,303	65,237 724,438	45.2% 50.2%
	Total Other Expenses	1,733,741	101,000	124,430	30.2 /0
	Total Expenses	2,995,822	1,354,049	1,641,773	45.2%

## **South Orange County Wastewater Authority** O&M Budget vs. Actual Comparison by PC<sup>1</sup> For the Period Ended November 30, 2023

/in	401	lars)
UIII	uoi	iais)

		FY 2023-24 Budget	Actual	(Over)/Under Budget	% Expended
	ewater Reclamation and Sludge Handling				
Salary and Fringe 17-5000-**-**	Regular Salaries-O&M	1,884,409	783,400	1,101,010	41.6%
17-5001-**-**	Overtime Salaries-O&M	40,492	30,126	10,366	74.4%
17-5306-**-**	Scheduled Holiday Work	27,356	19,710	7,646	72.1%
17-5315-**-**	Comp Time - O&M	7,024	7,412	(388)	105.5%
17-5401-**-**	Fringe Benefits IN to PC's & Depts.	1,016,234	470,040	546,195	46.3%
17-5700-**-**	Standby Pay	47,692	19,225	28,467	40.3%
	Total Payroll Costs	3,023,208	1,329,913	1,693,295	44.0%
Other Evenence					
Other Expenses 17-5002-**-**	Electricity	300,000	134,436	165.564	44.8% (2)
17-5002	Natural Gas	235,000	102,388	132,612	43.6%
17-5004-**-**	Potable & Reclaimed Water	27,000	13,578	13,422	50.3%
17-5005-**-**	Co-generation Power Credit	(1,302,000)	(644,114)	(657,886)	49.5%
17-5006-**-**	Chlorine/Sodium Hypochlorite	60,000	27,234	32,766	45.4%
17-5007-**-**	Polymer Products	650,000	333,274	316,726	51.3%
17-5008-**-**	Ferric Chloride	475,000	243,912	231,088	51.3%
17-5009-**-**	Odor Control Chemicals	67,000	35,808	31,192	53.4%
17-5010-**-**	Other Chemicals - Misc.	1,000	· -	1,000	0.0%
17-5011-**-**	Laboratory Services	23,460	14,842	8,618	63.3%
17-5012-**-**	Grit Hauling - 21A	40,000	15,290	24,710	38.2%
17-5013-**-**	Landscaping	80,000	33,805	46,195	42.3%
17-5015-**-**	Management Support Services	17,500	7,867	9,633	45.0%
17-5017-**-**	Legal Fees	5,000	1,686	3,314	33.7%
17-5019-**-**	Contract Services Misc.	115,000	46,720	68,280	40.6%
17-5021-**-**	Small Vehicle Expense	8,000	7,220	780	90.3%
17-5022-**-**	Miscellaneous Expense	5,000	734	4,266	14.7%
17-5023-**-**	Office Supplies - All	13,000	5,257	7,743	40.4%
17-5024-**-**	Petroleum Products	12,000	10,434	1,566	87.0%
17-5025-**-**	Uniforms	32,000	16,129	15,871	50.4%
17-5026-**-**	Small Vehicle Fuel	9,000	4,493	4,507	49.9%
17-5027-**-**	Insurance - Property/Liability	212,048	150,332	61,716	70.9% (3)
17-5028-**-**	Small Tools & Supplies	30,000	19,341	10,659	64.5%
17-5030-**-**	Trash Disposal	3,000	2,568	432	85.6%
17-5031-**-**	Safety Supplies	39,428	36,059	3,369	91.5% (3)
17-5032-**-**	Equipment Rental	3,000	3,496	(496)	116.5%
17-5033-**-**	Recruitment	1,000	4.070	1,000	0.0%
17-5034-**-**	Travel Expense/Tech. Conferences	18,163	1,878	16,285	10.3%
17-5035-**-** 17-5036-**-**	Training Expense	15,420	14,970	451	97.1% (3)
17-5036-**-**	Laboratory Supplies	25,660	12,757	12,903	49.7% 0.0%
17-5037 17-5038-**-**	Office Equipment Permits	10,000 15,300	450	10,000 14,850	2.9%
17-5039-**-**	Membership Dues/Fees	3,423	6,517	(3,094)	190.4%
17-5049-**-**	Biosolids Disposal	997,500	470,523	526,977	47.2% (4)
17-5050-**-**	Contract Services Generators - 29A	8,000	2,327	5,673	29.1%
17-5052-**-**	Janitorial Services	37,000	15,427	21,573	41.7%
17-5053-**-**	Contract Serv - Digester Cleaning - 29E	65,000	.0, .2.	65,000	0.0%
17-5054-**-**	Diesel Truck Maint	19,000	18,136	864	95.5% (5)
17-5055-**-**	Diesel Truck Fuel	8.000	1.789	6.211	22.4%
17-5056-**-**	Maintenance Equip. & Facilities (Solids)	175,000	83,252	91,748	47.6%
17-5057-**-**	Maintenance Equip. & Facilities (Liquids)	200,000	157,314	42,686	78.7% (6)
17-5058-**-**	Maintenance Equip. & Facilities (Common)	36,000	7,670	28,330	21.3%
17-5059-**-**	Maintenance Equip. & Facilities (Co-Gen)	539,700	200,502	339,198	37.2%
17-5060-**-**	Maintenance Equip. & Facilities (AWT)	0	-	-	0.0%
17-5061-**-**	Mileage	1,000	115	885	11.5%
17-5068-**-**	MNWD Potable Water Supplies & Svcs.	44,880	13,078	31,802	29.1%
17-5076-**-**	SCADA Infrastructure	31,200	-	31,200	0.0%
17-5077-**-**	IT Direct	15,000	2,875	12,125	19.2%
17-5105-**-**	Co-Generation Power Credit - Offset	1,302,000	644,114	657,886	49.5%
17-5303-**-**	Group Insurance Waiver	7,200	5,621	1,578	78.1%
17-5305-**-**	Medicare Tax Payments for Employees	152	-	152	0.0%
17-5705-**-**	Monthly Car Allowance	8,400	3,360	5,040	40.0%
17-5797-**-**	Verily Stipends - WastewaterSCAN Monitoring		(7,650)	7,650	100.0%
17-6500-**-**	IT Allocations in to PC's & Depts.  Total Other Expenses	230,899 4,975,334	104,379 2,382,192	126,520 2,593,142	45.2% 47.9%
	Total Expenses	7,998,542	3,712,105	4,286,437	46.4%
	. I Expenses	.,550,072	5,7 12,100	.,200,407	70.770

#### **South Orange County Wastewater Authority** O&M Budget vs. Actual Comparison by PC1

For the Period Ended November 30, 2023 (in dollars)

		FY 2023-24		(Over)/Under	%
		Budget	Actual	Budget	Expended
21 - Effluent Transmissio	on Main				
Other Expenses	ni mani				
21-5017-**-**	Legal Fees	500	_	500	0.0%
21-5019-**-**	Contract Services Misc.	18,996	_	18.996	0.0%
	Total Other Expenses	19,496	-	19,496	0.0%
	Total Expenses	19,496	-	19,496	0.0%
23 - North Coast Intercep	otor				
Salary and Fringe					
23-5000-**-**		1,000	-	1,000	0.0%
23-5401-**-**		539	-	539	0.0%
	Total Payroll Costs	1,539	-	1,539	0.0%
Other Expenses					
23-5017-**-**	Legal Fees	500	-	500	0.0%
	Management Support Services  Total Other Expenses	500	-	500	0.0%
	· -				
	Total Expenses	2,039	-	2,039	0.0%
24 - Aliso Creek Ocean C	Dutfall				
Salary and Fringe					
24-5000-**-**	Regular Salaries-O&M	132,042	47,752	84,290	36.2%
24-5001-**-** 24-5306-**-**	Overtime Salaries-O&M	504 292	4,655	(4,151)	923.7% (8
24-5315-**-**	Scheduled Holiday Work Comp Time - O&M	292	1,225	292 (1,225)	0.0% 100.0% (8
24-5401-**-**	Fringe Benefits IN to PC's & Depts.	71,209	28,651	42,557	40.2%
24-3401	Total Payroll Costs	204,047	82,284	121,763	40.3%
Other Expenses					
24-5015-**-**	Management Support Services	315,000	7.966	307,034	2.5%
24-5017-**-**	Legal Fees	3,000	-	3,000	0.0%
24-5027-**-**	Insurance - Property/Liability	24,872	17,743	7,129	71.3% (3
24-5031-**-**	Safety Supplies	1,020		1,020	0.0%
24-5034-**-**	Travel Expense/Tech. Conferences	5,696	1,327	4,369	23.3%
24-5035-**-**	Training Expense	1,087	39	1,048	3.6%
24-5036-**-**	Laboratory Supplies	26,520	14,795	11,725	55.8%
24-5038-**-**	Permits	260,000	245,823	14,177	94.5% (3
24-5039-**-**	Membership Dues/Fees	1,000	59	941	5.9%
24-5044-**-**	Offshore Monitoring	40,804	22,788	18,016	55.8%
24-5045-**-**	Offshore Biochemistry - 20B	15,000	-	15,000	0.0%
24-5046-**-**	Effluent Chemistry	22,948	7,892	15,056	34.4%
24-5058-**-**	Maintenance Equip. & Facilities (Common) 41-C	1,004	663	341	66.0%
24-6500-**-**	IT Allocations in to PC's & Depts.	16,179	7,314	8,865	45.2%
	Total Other Expenses	734,131	326,409	407,721	44.5%
	Total Expenses	938,178	408,693	529,485	43.6%
	Total OOM Evpanson	00.004.000	0.400.054	44 000 040	45 20/ 1
	Total O&M Expenses	20,234,898	9,166,851	11,068,046	45.3%

<sup>&</sup>lt;sup>1</sup> This report intends to monitor the Annual Budget % Expended at the Project Committee and Functional Department levels.

The financial information contained in this report, in some cases, is based on the full accrual basis of accounting, whereby expenses are recognized in the period in which the liability is incurred, i.e., payroll and fringe benefits.

There are instances where we will include the total expense for the entire accounting fiscal year if the information is available, i.e., property and liability insurance premiums.

The audited financial statements for the fiscal year recognize all expenses on the full accrual basis of accounting.

## South Orange County Wastewater Authority O&M Budget vs. Actual Comparison by PC

For the Period Ended November 30, 2023

- (1) Overtime for two (2) nighttime shutdowns to repair critical equipment during low flow hours.
- (2) Increases in power costs approved by the CPUC are above assumed increased rates.
- (3) Annual charges incurred at the beginning of the Fiscal Year and at the end of the calendar year.
- (4) Biosolids costs are increased due to landfill closures on hotter days. This new type of closure was instituted in May 2023 at the landfill to help mitigate odor complaints at the landfill.
- (5) Both large Diesel vehicles had unplanned and significant emissions control system repairs.
- (6) Several larger O&M projects were completed prior to the rainy season.
- (7) Salt and Nutrient Management Plan (SNMP) work effort is nearly complete for the year.
- (8) Staff overtime was elevated due to three (3) nighttime shutdowns to support the ACOO internal repair project.
- (9) Bleach usage elevated during the initial months of the Fiscal for summer AWT production at CTP.
- (10) O&M staff is evaluating elevated odor control needs at CTP following the completion of the recent Facilities

  Improvement Project that modified the Ferric Chloride system and dosing location.

# South Orange County Wastewater Authority Budget vs. Actual Comparison - Engineering For the Period Ended November 30, 2023 (in dollars)

		FY 2023-24 Budget	Actual	(Over)/Under Budget	% Expended
Salary and Fringe					
01-5000-03-00-00	Regular Salaries-O&M	194,546	29,905	164,641	15.4%
01-5401-03-00-00	Fringe Benefits IN to PC's & Depts.	104,916	17,943	86,973	17.1%
0.0.0.00000	Total Payroll Costs	299,462	47,848	251,614	16.0%
Other Expenses					
01-5022-03-00-00	Miscellaneous Expense	2,000	417	1,583	20.8%
01-5034-03-00-00	Travel Expense/Tech. Conferences	8,500	-	8,500	0.0%
01-5035-03-00-00	Training Expense	1,300	-	1,300	0.0%
01-5037-03-00-00	Office Equipment	150	-	150	0.0%
01-5039-03-00-00	Membership Dues/Fees	1,775	139	1,636	7.8%
01-5061-03-00-00	Mileage	250	-	250	0.0%
01-5077-03-00-00	IT Direct	250	-	250	0.0%
01-5309-03-00-00	Operating Leases	30,000	9,000	21,001	30.0%
01-5705-03-00-00	Monthly Car Allowance	4,200	646	3,554	15.4%
01-5802-03-00-00	Shipping/Freight	100	-	100	0.0%
01-6500-03-00-00	IT Allocations in to PC's & Depts.	54,993	25,980	29,014	47.2%
	Total Other Expenses	103,518	36,181	67,337	35.0%
	Total Engineering Expenses	402,980	84,029	318,952	20.9%

## Exhibit E-3

## **South Orange County Wastewater Authority** Budget vs. Actual Comparison- Administration For the Period Ended November 30, 2023

(in dollars)

		FY 2023-24 Budget	Actual	(Over)/Under Budget	% Expended
				•	·
01-6000-04-00-00	Regular Salaries-Admin or IT	1,006,210	436,578	569,632	43.4%
01-6001-04-00-00	Overtime Salaries-Admin or IT	7,000	7,253	(253)	103.6%
01-6315-04-00-00	Comp Time - Admin	4,000	598	3,402	14.9%
01-6401-04-00-00	Fringe Benefits IN to ADMIN or IT	542,634	261,947	280,687	48.3%
	Total Payroll Costs	1,559,845	706,376	853,469	45.3%
Other Expenses					
01-6101-04-00-00	HR Recruitment & Employee Relations	48,100	9,154	38,946	19.0%
01-6102-04-00-00	Subscriptions	1,400	867	533	61.9%
01-6103-04-00-00	Contract Labor	30,000	25,872	4,128	86.2%
01-6200-04-00-00	Management Support Services	55,000	32,254	22,746	58.6%
01-6201-04-00-00	Audit	46,000	28,780	17,220	62.6%
01-6202-04-00-00	Legal	200,000	61,530	138,470	30.8%
01-6203-04-00-00	Outside Services	-	380	(380)	0.0%
01-6204-04-00-00	Postage	1,500	725	775	48.3%
01-6223-04-00-00	Office Supplies - Admin	4,000	49	3,951	1.2%
01-6224-04-00-00	Office Equipment Admin or IT	1,000	2,886	(1,886)	288.6%
01-6234-04-00-00	Memberships & Trainings	105,000	71,237	33,763	67.8%
01-6239-04-00-00	Travel & Conference	25,000	4,364	20,636	17.5%
01-6240-04-00-00	Scholarship Sponsorship	1,000	-	1,000	0.0%
01-6241-04-00-00	Education Reimbursement	3,000	-	3,000	0.0%
01-6310-04-00-00	Miscellaneous	22,000	11,115	10,885	50.5%
01-6311-04-00-00	Mileage	600	291	309	48.4%
01-6317-04-00-00	Contract Services Misc	5,800	1,350	4,450	23.3%
01-6500-04-00-00	IT Allocations in to PC's & Depts.	123,292	55,735	67,558	45.2%
01-6601-04-00-00	Shipping/Freight	1,200	1,439	(239)	119.9%
01-6705-04-00-00	Monthly Car Allowance	12,000	4,276	7,724	35.6%
	Total Other Expenses	685,892	312,303	373,590	45.5%
	Total Admin Expenses	2,245,737	1,018,678	1,227,058	45.4%

## **South Orange County Wastewater Authority** Budget vs. Actual Comparison-IT For the Period Ended November 30, 2023

(in dollars)

		FY 2023-24 Budget	Actual	(Over)/Under Budget	% Expended
Salary & Fringe					
01-6000-05-00-00	Regular Salaries-Admin or IT	116,046	50,723	65,323	43.7%
01-6401-05-00-00	Fringe Benefits IN to ADMIN or IT	62,582	30,434	32,148	48.6%
	Total Salary & Fringe	178,629	81,157	97,471	45.4%
Other Expenses					
01-6028-05-00-00	Small Tools & Supplies	1,000	-	1,000	0.0%
01-6035-05-00-00	Training Expense	3,000	-	3,000	0.0%
01-6224-05-00-00	Office Equipment Admin or IT	600	-	600	0.0%
01-6234-05-00-00	Memberships & Trainings	2,750	1,810	940	65.8%
01-6239-05-00-00	Travel & Conference	1,500	-	1,500	0.0%
01-6300-05-00-00	Software Maintenance Agreements	84,700	11,738	72,962	13.9%
01-6301-05-00-00	Hardware Maintenance Agreements	22,400	3,437	18,963	15.3%
01-6302-05-00-00	Cloud Subscriptions (Internet)	196,935	135,029	61,905	68.6% (1)
01-6303-05-00-00	Telecommunications	161,382	68,457	92,925	42.4%
01-6305-05-00-00	IT Professional Services	19,960	31,113	(11,153)	155.9% (1)
01-6306-05-00-00	Small Hardware Purchases (< \$5k)	25,400	6,370	19,030	25.1%
01-6307-05-00-00	Small Software Purchases & Licenses (<\$5k)	30,500	894	29,606	2.9%
01-6308-05-00-00	IT Memberships	160	-	160	0.0%
01-6309-05-00-00	Operating Leases	64,200	21,672	42,528	33.8%
01-6310-05-00-00	Miscellaneous	5,000	-	5,000	0.0%
01-6312-05-00-00	Computer & Photocopy Supplies	3,200	559	2,641	0.0%
	Total Other Expenses	622,687	281,079	341,607	45.1%
	Total Expenses before Allocation	801,315	362,237	439,078	45.2%
IT Allocations (Out) to	PC's & Depts				
01-6400-05-00-00	IT Allocations (OUT) to PC's & Depts.	(801,315)	(362,237)	(439,078)	45.2%
	Total IT Allocations (Out) to PC's & Depts	(801,315)	(362,237)	(439,078)	45.2%

<sup>(1)</sup> Annual charges incurred at the beginning of the Fiscal Year.

## Agenda Item

5

**Finance Committee Meeting** 

Meeting Date: February 20, 2024

**TO:** Finance Committee

**FROM:** Jim Burror, General Manager/Director of Operations

**STAFF CONTACT:** Mary Carey, Finance Controller

**SUBJECT:** Financial Reports for the Month of December 2023

### **Summary/Discussion**

The following selected financial reports are routinely provided monthly to the Finance Committee for recommendation to the Board of Directors to ratify Cash Disbursements and receive and file the remaining documents.

The reports included are as follows:

- a. Summary of Disbursements for December 2023 (Exhibit A)
- b. Schedule of Funds Available for Reinvestment (Exhibit B)
  - Local Agency Investment Fund (LAIF)
- c. Schedule of Cash and Investments (Exhibit C)
- d. Capital Schedule (Exhibit D)
  - Capital Projects Graph (Exhibit D-1)
- e. Budget vs. Actual Expenses:
  - Operations and Environmental Summary (Exhibit E-1)
  - Operations and Environmental by PC (E-1.2)
  - Residual Engineering, after transfer to Capital (Exhibit E-2)
  - Administration (Exhibit E-3)
  - Information Technology (IT) (Exhibit E-4)
- f. Cash Roll Forward Q2 FY 2023-24
  - Cash Roll Forward Notes
  - Large Capital Cash Reconciliation to the General Ledger
  - Large Capital Cash Roll Forward Balance by PC, Member Agency, and Project
  - Small Capital Cash Roll Forward Balance by PC, Member Agency, and Project
  - Non-Capital Cash Roll Forward Balance by PC, Member Agency, and Project

### **Fiscal Impact**

December 2023 cash disbursements were \$2,505,237.

- Monthly disbursements are summarized in the attached Exhibit A.
- The attached Exhibits B, C, D, E, and Cash Roll Forward are informational reports only.

**Recommended Action:** Staff recommends that the Finance Committee recommend that the Board of Directors (i) receive and file the December 2023 Financial Reports, (ii) ratify the December 2023 disbursement for the period from December 1, 2023, through December 31, 2023, totaling \$2,505,237, (iii) receive and file the Fiscal Year 2023-24 Q2 Cash Roll Forward as submitted.

## Exhibit A

## South Orange County Wastewater Authority Summary of Disbursements for December 2023 Staff Recommendation of Fiscal Matters

	Actual
General Fund	\$ (1,173,873)
PC 2 - Jay B. Latham Plant	(763,090)
PC 5 - San Juan Creek Ocean Outfall	(3,098)
PC 8 - Pretreatment Program	(960)
PC 12 SO - Water Reclamation Permits	-
PC 15 - Coastal Treatment Plant/AWT	(137,309)
PC 17 - Joint Regional Wastewater Reclamation	(392,086)
PC 21 - Effluent Transmission Main	-
PC 23 - North Coast Interceptor	-
PC 24 - Aliso Creek Ocean Outfall	(34,822)
Total	\$ (2,505,237)

### **Exhibit B**

# SOUTH ORANGE COUNTY WASTEWATER AUTHORITY SCHEDULE OF FUNDS AVAILABLE FOR REINVESTMENT as of December 31, 2023

CASH IN BANK: (BEGINNING BAL.) \$ 2,055,954

L.A.I.F. FUNDS: (BEGINNING BAL.) 12,645,916

DEPOSITS, TRANSFERS & ADJUSTMENTS: 1,738,650

**FUND REQUIREMENTS:** 

BILLS FOR CONSIDERATION<sup>1</sup> (2,505,237)

TOTAL CASH IN BANK \$ 13,935,283

In accordance with Government Code 53646(c), since all funds are placed in the State LAIF, staff has included in the Financial Packet, the most current statement from the State LAIF, in lieu of the report required by Government Code 53646(b)(1).

In accordance with requirements of the Government Code and the "SOCWA Investment Policy", I hereby certify that:

- 1). All investment actions executed since the last report have been made in full compliance with the Investment Policy.
- SOCWA does not have sufficient funds currently on hand to meet its expenditure obligations
  for the next six months (see note) due to the fact that SOCWA bills and receives operational
  funds on a quarterly basis only.

### Jim Burror

## Acting General Manager/Director of Operations

<u>Note:</u> Operational funds are collected on a quarterly basis at the beginning of the quarter. Capital funds are collected on a quarterly basis in connection with projected needs. Member agencies have pledged to have funds available to meet all obligations.

<sup>&</sup>lt;sup>1</sup> GL postings.



## PMIA/LAIF Performance Report as of 1/17/24



## Quarterly Performance Quarter Ended 12/31/23

## PMIA Average Monthly Effective Yields<sup>(1)</sup>

LAIF Apportionment Rate <sup>(2)</sup> :	4.00	December	3.929
LAIF Earnings Ratio <sup>(2)</sup> :	0.00010932476863589	November	3.843
LAIF Administrative Cost (1)*:	0.29	October	3.670
LAIF Fair Value Factor (1):	0.993543131	September	3.534
PMIA Daily(1):	3.96	August	3.434
PMIA Quarter to Date <sup>(1)</sup> :	3.81	July	3.305**
PMIA Average Life <sup>(1)</sup> :	230		

## Pooled Money Investment Account Monthly Portfolio Composition (1) 12/31/23 \$158.0 billion

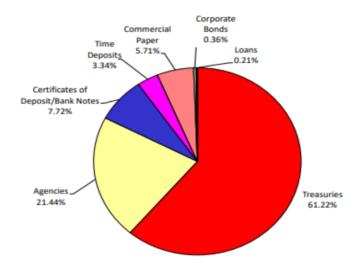


Chart does not include \$2,164,000.00 in mortgages, which equates to 0.001%. Percentages may not total 100% due to rounding.

#### **Exhibit C**

## South Orange County Wastewater Authority Schedule of Cash and Investments as of December 31, 2023

MVA A/P Checking Payroll Checking State LAIF Total Cash in Bank <sup>1</sup>	\$ <b>\$</b>	5,893 1,902,522 115,952 11,910,916 <b>13,935,283</b>	(A) (B) (C) (D)
Petty Cash Total Operating Cash	\$	1,600 <b>13,936,883</b>	(E)
OPEB Trust		6,623,730	(F)
Total Cash and Investments	\$	20,560,613	

<sup>&</sup>lt;sup>1</sup>Bank balance at the end of a month may differ from an accounting closing balance as there may be in-transit items that haven't cleared the bank.

### Notes:

- (A) Interest bearing account; all cash receipts are deposited in this account and later moved to the LAIF account.
- (B) Accounts Payable Checks are drawn against this account; money is transferred to this account, as needed, from the LAIF account.
  - Payroll including payroll taxes and related liabilities are drawn against
- (C) this account; money is transferred into this account, as needed, from the LAIF account.
- (D) California State Local Agency Investment Fund (LAIF) balance.
- (E) Cash on hand with GM's office and held by Chief Operators at each Treatment facility.
- (F) OPEB Trust Fund; these funds can only be used for Retiree Health Benefits.

## South Orange County Wastewater Authority Capital Projects Summaries For the Period Ended December 31, 2023 (in dollars)

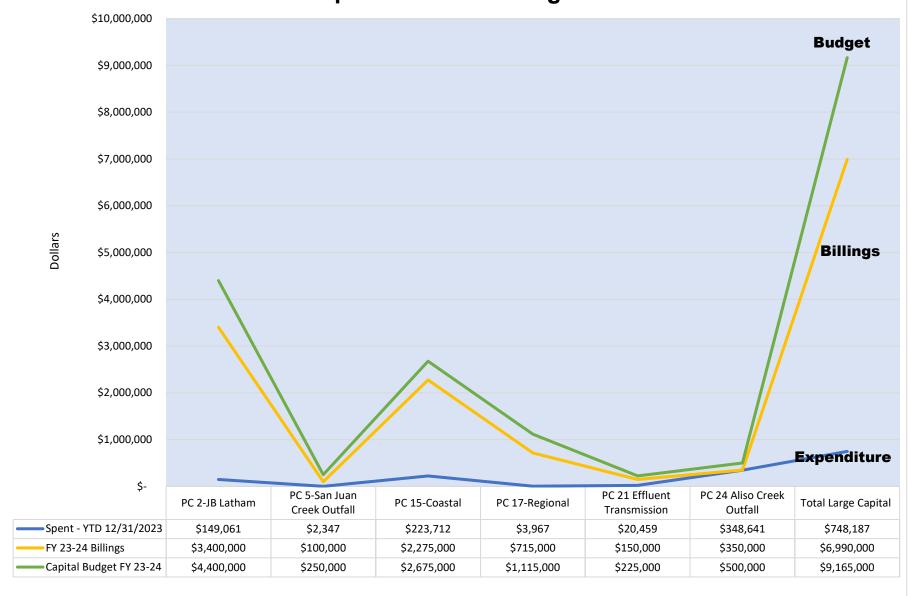
<b>Description</b>
PC 2-JB Latham
PC 5-San Juan Creek Outfall
PC 15-Coastal
PC 17-Regional
PC 21 Effluent Transmission
PC 24 Aliso Creek Outfall
Total Large Capital

Non-Capital Engineering Non-Capital Misc Engineering Small Internal Capital

**Total Capital** 

		FY 2023-24 Budget vs. Actual Spending								
Capital Budget		ital Budget	Fiscal Ye Spendin		(Over)/ Under Budget	% Expended	Member Agency Billed	Member Agency Collections	Open Receivables	% Expended vs. Billed
	\$	4,400,000	\$ 149,	,061	\$ 4,250,939	3.4%	\$ 3,400,000	\$ 3,400,000	\$ -	4.4%
		250,000		,347	247,653	0.9%	100,000	100,000	-	2.3%
		2,675,000	223,	712	2,451,288	8.4%	2,275,000	2,275,000	-	9.8%
		1,115,000	3,	,967	1,111,033	0.4%	715,000	715,000	-	0.6%
		225,000	20,	,459	204,541	9.1%	150,000	150,000	-	13.6%
		500,000	348,	,641	151,359	69.7%	350,000	350,000	-	99.6%
	\$	9,165,000	\$ 748,	187	\$ 8,416,813	8.2%	\$ 6,990,000	\$ 6,990,000	\$ -	10.7%
		905,000	19,	,164	885,836	2.1%	427,500	427,500	-	4.5%
		2,013,000	742,	,803	1,270,197	36.9%	1,006,500	1,006,500	-	73.8%
	\$	12,083,000	\$ 1,510,	154	\$ 10,572,846	12.5%	\$ 8,424,000	\$ 8,424,000	\$ -	17.9%

# Large Capital Projects Fiscal Year 2023-24 Budget vs. Exhibit D-1 Year-to-Date Expenditures & Billings as of 12/31/2023



#### **South Orange County Wastewater Authority**

O & M & Environmental Safety Costs Summary<sup>1</sup>
For the Period Ended December 31, 2023
(in dollars)

		FY 2023-24 Budget	Board Approved Expenditures*	Adjusted Budget	Actual	(Over)/Under Budget	% Expended	
Salary and Fringe								
**-5000-**-**	Regular Salaries-O&M	5,065,446		5,065,446	2,360,337	2,705,109	46.6%	
**-5001-**-**	Overtime Salaries-O&M	82,008		82,008	83,300	(1,292)	101.6%	(1)
**-5306-**-**	Scheduled Holiday Work	68,376		68,376	49,859	18,517	72.9%	
**-5315-**-**	Comp Time - O&M	17,628		17,628	20,508	(2,880)	116.3%	
**-5401-**-**	Fringe Benefits IN to PC's & Depts.	2,731,721		2,731,721	1,416,202	1,315,519	51.8%	
**-5700-**-**	Standby Pay  Total Payroll Costs	8,069,179		104,000 8,069,179	51,700 3,981,906	52,300 4,087,273	49.7% 49.3%	
	rotal rayron coole	0,000,170		0,000,110	0,001,000	4,007,210	40.070	
Other Expenses								
**-5002-**-**	Electricity	1,260,000		1,260,000	759,724	500,276	60.3%	(2)
**-5003-**-** **-5004-**-**	Natural Gas	490,500 78,000		490,500 78,000	222,926	267,574 42,772	45.4% 45.2%	
-5004 **-5005-**-**	Potable & Reclaimed Water Co-generation Power Credit	(1,302,000)		(1,302,000)	35,228 (687,701)	(614,300)	52.8%	
**-5006-**-**	Chlorine/Sodium Hypochlorite	181,000		181,000	138,958	42,042	76.8%	(3)
**-5007-**-**	Polymer Products	1,040,000		1,040,000	633,417	406,583	60.9%	(0)
**-5008-**-**	Ferric Chloride	880,000		880,000	578,148	301,852	65.7%	(4)
**-5009-**-**	Odor Control Chemicals	155,000		155,000	126,255	28,745	81.5%	
**-5010-**-**	Other Chemicals - Misc.	2,000		2,000	126	1,874	6.3%	
**-5011-**-**	Laboratory Services	56,632		56,632	30,973	25,659	54.7%	
**-5012-**-**	Grit Hauling	132,500		132,500	76,869	55,632	58.0%	
**-5013-**-**	Landscaping	211,000		211,000	106,394	104,606	50.4%	
**-5015-**-** **-5016-**-**	Management Support Services	527,000	52,987	579,987	76,713	503,275	13.2%	
**-5017-**-**	Audit - Environmental Legal Fees	1,304 30,672		1,304 30,672	4,106	1,304 26,567	0.0% 13.4%	
**-5018-**-**	Public Notices/ Public Relations	1,500		1,500	4,100	1,500	0.0%	
**-5019-**-**	Contract Services Misc.	372,996		372,996	169,418	203,578	45.4%	
**-5021-**-**	Small Vehicle Expense	24,128		24,128	34,499	(10,370)	143.0%	
**-5022-**-**	Miscellaneous Expense	16,032		16,032	2,389	13,643	14.9%	
**-5023-**-**	Office Supplies - All	48,000		48,000	17,970	30,031	37.4%	
**-5024-**-**	Petroleum Products	27,000		27,000	16,048	10,952	59.4%	
**-5025-**-**	Uniforms	78,000		78,000	48,367	29,633	62.0%	
**-5026-**-**	Small Vehicle Fuel	20,272		20,272	10,737	9,535	53.0%	
**-5027-**-**	Insurance - Property/Liability	535,873		535,873	460,942	74,931	86.0%	(5)
**-5028-**-** **-5030-**-**	Small Tools & Supplies Trash Disposal	77,668 9,000		77,668 9,000	39,230 4,855	38,439 4,145	50.5% 53.9%	
**-5031-**-**	Safety Program & Supplies	114,956		114,956	71,912	43,043	62.6%	
**-5032-**-**	Equipment Rental	7,000		7,000	3,496	3,504	49.9%	
**-5033-**-**	Recruitment	2,300		2,300	-	2,300	0.0%	
**-5034-**-**	Travel Expense/Tech. Conferences	75,078		75,078	12,272	62,806	16.3%	
**-5035-**-**	Training Expense	50,479		50,479	40,510	9,969	80.3%	(5)
**-5036-**-**	Laboratory Supplies	127,092		127,092	71,099	55,993	55.9%	
**-5037-**-**	Office Equipment	27,000		27,000	4,617	22,384	17.1%	
**-5038-**-**	Permits	635,836		635,836	591,839	43,998	93.1%	(5)
**-5039-**-**	Membership Dues/Fees	13,153		13,153	20,470	(7,316)	155.6%	
**-5044-**-** **-5045-**-**	Offshore Monitoring	81,604 22,500		81,604 22,500	48,483	33,121 22,500	59.4% 0.0%	
-5045 **-5046-**-**	Offshore Biochemistry - 20B Effluent Chemistry	50,948		50,948	20,841	30,107	40.9%	
**-5047-**-**	Access Road Expenses	45,000		45,000	2,460	42,540	5.5%	
**-5048-**-**	Storm Damage	20,000		20,000	-	20,000	0.0%	
**-5049-**-**	Biosolids Disposal	1,747,500		1,747,500	879,343	868,157	50.3%	(6)
**-5050-**-**	Contract Services Generators - 29A	23,000		23,000	7,437	15,563	32.3%	` '
**-5052-**-**	Janitorial Services	95,000		95,000	46,479	48,521	48.9%	
**-5053-**-**	Contract Serv - Digester Cleaning - 29E	80,000		80,000	-	80,000	0.0%	
**-5054-**-**	Diesel Truck Maint	43,000		43,000	38,402	4,598	89.3%	(7)
**-5055-**-**	Diesel Truck Fuel	11,800		11,800	3,889	7,911	33.0%	
**-5056-**-**	Maintenance Equip. & Facilities (Solids)	300,000		300,000	124,895	175,105	41.6%	(0)
**-5057-**-** **-5058-**-**	Maintenance Equip. & Facilities (Liquids)	510,000		510,000	381,473	128,527	74.8%	(8)
^^-5058-^^-^^ **-5059-**-**	Maintenance Equip. & Facilities (Common) Maintenance Equip. & Facilities (Co-Gen)	92,008 836,700		92,008 836,700	33,480 442,479	58,529 394,221	36.4% 52.9%	
-5059 **-5060-**-**	Maintenance Equip. & Facilities (Co-Gen)  Maintenance Equip. & Facilities (AWT)	39,000		39,000	7,458	31,542	19.1%	
**-5061-**-**	Mileage	2,900		2,900	1,020	1,880	35.2%	
**-5068-**-**	MNWD Potable Water Supplies & Svcs.	44,880		44,880	16,735	28,145	37.3%	

#### South Orange County Wastewater Authority

#### O & M & Environmental Safety Costs Summary<sup>1</sup>

For the Period Ended December 31, 2023 (in dollars)

		FY 2023-24 Budget	Board Approved Expenditures*	Adjusted Budget	Actual	(Over)/Under Budget	% Expended	
**-5076-**-**	SCADA Infrastructure	93,600		93,600	81,922	11,678	87.5%	(5)
**-5077-**-**	IT Direct	45,000		45,000	48,879	(3,879)	108.6%	(5)
**-5105-**-**	Co-Generation Power Credit - Offset	1,302,000		1,302,000	687,701	614,300	52.8%	
**-5303-**-**	Group Insurance Waiver	14,400		14,400	9,000	5,400	62.5%	
**-5305-**-**	Medicare Tax Payments for Employees	152		152	-	152	0.0%	
**-5309-**-**	Operating Leases	20,000		20,000	9,266	10,734	46.3%	
**-5705-**-**	Monthly Car Allowance	31,200		31,200	12,600	18,600	40.4%	
**-5797-**-**	Verily Stipends - WastewaterSCAN Monitoring	-		-	(28,800)	28,800	0.0%	
**-5799-**-**	Zephyr Wall Costs Share-O&M	(14,000)		(14,000)	-	(14,000)	0.0%	
**-6500-**-**	IT Allocations in to PC's & Depts.	620,553		620,553	283,276	337,277	45.6%	
	Total Other Expenses	12,165,718	52,987	12,218,705	6,881,522	5,337,183	56.3%	
	Total O&M Expenses	20,234,898	52,987	20,287,885	10,863,429	9,424,456	53.5%	j

<sup>&</sup>lt;sup>1</sup> This report intends to monitor the Annual Budget % Expended at the Project Committee and Functional Department levels.

The financial information contained in this report, in some cases, is based on the full accrual basis of accounting, whereby expenses are recognized in the period in which the liability is incurred, i.e., payroll and fringe benefits.

There are instances where we will include the total expense for the entire accounting fiscal year if the information is available, i.e., property and liability insurance premiums.

The audited financial statements The audited financial statements for the fiscal year recognize all expenses on the full accrual basis of accounting.

- (1) Staff over was elevated due to three (3) nighttime shutdowns to support the ACOO internal repair project and two (2) projects at JBL.
- (2) Increases in power costs approved by the CPUC are above assumed increased rates.
- (3) Bleach usage elevated during the initial months of the Fiscal Year for summer AWT production at CTP.
- (4) Higher levels of influent solids that budgeted at JBL and increased usage at CTP due to relocated the ferric dosing location due to influent meter interference.
- (5) Annual charges incurred at the beginning of the Fiscal Year and at the end of the calendar year.
- (6) Biosolids costs are increased due to landfill closures on hotter days. This new type of closure was instituted in May 2023 at the landfill to help mitigate odor complaints at the landfill and was not anticipated with the preparation of the Budget.
- (7) Both large Deisel vehicles had unplanned and significant emissions control system repairs.
- (8) Several larger O&M projects were completed prior to the rainy season.

		FY 2023-24 Budget	Board Approved Expenditures*	Adjusted Budget	Actual	(Over)/Under Budget	% Expended
02 - Jay B. Latham Plant							
Salary and Fringe							
02-5000-**-**	Regular Salaries-O&M	1,785,000		1,785,000	799,100	985,900	44.8%
02-5001-**-**	Overtime Salaries-O&M	27,208		27,208	32,444	(5,236)	119.2% (1)
02-5306-**-**	Scheduled Holiday Work	30,000		30,000	20,959	9,041	69.9%
02-5315-**-**	Comp Time - O&M	8,604		8,604	6,357	2,248	73.9% (1)
02-5401-**-** 02-5700-**-**	Fringe Benefits IN to PC's & Depts. Standby Pay	962,625 37,846		962,625 37,846	479,460 19,350	483,165 18,496	49.8% 51.1%
02-3700	Total Payroll Costs	2,851,283	-		1,357,669	1,493,614	47.6%
	rotain ayron oodis	2,001,200		2,001,200	1,001,000	1,100,011	11.070
Other Expenses							
02-5002-**-**	Electricity	660,000		660,000	396,719	263,281	60.1% (2)
02-5003-**-**	Natural Gas	252,000		252,000	87,156	164,844	34.6%
02-5004-**-**	Potable & Reclaimed Water	27,000		27,000	11,455	15,545	42.4%
02-5006-**-**	Chlorine/Sodium Hypochlorite	21,000		21,000	33,678	(12,678)	160.4% (3)
02-5007-**-**	Polymer Products	390,000		390,000	276,405	113,595	70.9% (3)
02-5008-**-**	Ferric Chloride	300,000		300,000	190,388	109,612	63.5% (3)
02-5009-**-**	Odor Control Chemicals	38,000		38,000	18,309	19,691	48.2%
02-5010-**-**	Other Chemicals - Misc.	1,000		1,000		1,000	0.0%
02-5011-**-** 02-5012-**-**	Laboratory Services Grit Hauling	20,108 70,500		20,108 70,500	5,942 47,171	14,166 23,329	29.5% 66.9% (3)
02-5013-**-**	Landscaping	68,000		68,000	36,557	31,443	53.8%
02-5015-**-**	Management Support Services	16,500		16,500	9,430	7,070	57.2%
02-5017-**-**	Legal Fees	5,000		5,000	472	4,528	9.4%
02-5019-**-**	Contract Services Misc.	129,000		129,000	63,670	65,330	49.4%
02-5021-**-**	Small Vehicle Expense	11,000		11,000	14,029	(3,029)	127.5%
02-5022-**-**	Miscellaneous Expense	8,000		8,000	1,295	6,705	16.2%
02-5023-**-**	Office Supplies - All	30,000		30,000	8,538	21,462	28.5%
02-5024-**-**	Petroleum Products	11,000		11,000	647	10,353	5.9%
02-5025-**-**	Uniforms	36,000		36,000	21,916	14,084	60.9%
02-5026-**-**	Small Vehicle Fuel	8,000		8,000	3,926	4,074	49.1%
02-5027-**-**	Insurance - Property/Liability	188,606		188,606	166,203	22,403	88.1% (4)
02-5028-**-**	Small Tools & Supplies	35,000		35,000	11,639	23,361	33.3%
02-5030-**-**	Trash Disposal	3,000		3,000	1,049	1,951	35.0%
02-5031-**-** 02-5032-**-**	Safety Program & Supplies Equipment Rental	40,032 3,000		40,032 3,000	24,344	15,688 3,000	60.8% (4) 0.0%
02-5032	Recruitment	1,000		1,000	-	1,000	0.0%
02-5033	Travel Expense/Tech. Conferences	18,163		18,163	5,037	13,126	27.7%
02-5035-**-**	Training Expense	15,420		15,420	13,379	2,041	86.8% (4)
02-5036-**-**	Laboratory Supplies	21,412		21,412	9,987	11,425	46.6%
02-5037-**-**	Office Equipment	14,000		14,000	4,401	9,599	31.4%
02-5038-**-**	Permits	27,032		27,032	21,274	5,758	78.7%
02-5039-**-**	Membership Dues/Fees	3,423		3,423	6,827	(3,404)	199.4% (4)
02-5049-**-**	Biosolids Disposal	750,000		750,000	311,322	438,678	41.5% (5)
02-5050-**-**	Contract Services Generators - 29A	10,000		10,000	-	10,000	0.0%
02-5052-**-**	Janitorial Services	43,000		43,000	20,112	22,888	46.8%
02-5053-**-**	Contract Serv - Digester Cleaning - 29E	15,000		15,000	-	15,000	0.0%
02-5054-**-**	Diesel Truck Maint	23,000		23,000	19,258	3,742	83.7% (6)
02-5055-**-**	Diesel Truck Fuel	3,300		3,300	2,127	1,173	64.5%
02-5056-**-** 02-5057-**-**	Maintenance Equip. & Facilities (Solids) Maintenance Equip. & Facilities (Liquids)	125,000		125,000	34,256	90,744	27.4%
02-5057-**-**	Maintenance Equip. & Facilities (Liquids)  Maintenance Equip. & Facilities (Common)	200,000 30,000		200,000 30,000	143,898 16,725	56,102 13,275	71.9% (7) 55.7%
02-5059-**-**	Maintenance Equip. & Facilities (Co-Gen)	297,000		297,000	171,485	125,515	57.7%
02-5061-**-**	Mileage	1,400		1,400	575	825	41.1%
02-5076-**-**	SCADA Infrastructure	31,200		31,200	25,664	5,536	82.3% (3)
02-5077-**-**	IT Direct	15,000		15,000	15,335	(335)	102.2% (3)
02-5303-**-**	Group Insurance Waiver	3,600		3,600	969	2,631	26.9%
02-5309-**-**	Operating Leases	20,000		20,000	9,266	10,734	46.3%
02-5705-**-**	Monthly Car Allowance	18,600		18,600	6,623	11,977	35.6%
02-5797-**-**	Verily Stipends - WastewaterSCAN Monitoring	-		-	(9,600)	9,600	100.0%
02-5799-**-**	Zephyr Wall Costs Share-O&M	(14,000)		(14,000)	-	(14,000)	0.0%
02-6500-**-**	IT Allocations in to PC's & Depts.	218,718		218,718	99,843	118,876	45.6%
	Total Other Expenses	4,263,015	-	4,263,015	2,359,700	1,903,315	55.4%
	Total Expenses	7,114,298	-	7,114,298	3,717,369	3,396,929	52.3%

		FY 2023-24 Budget	Board Approved Expenditures*	Adjusted Budget	Actual	(Over)/Under Budget	% Expended
05 - San Juan Creek Oce	an Outfall						
Salary and Fringe							
05-5000-**-**	Regular Salaries-O&M	145,529		145,529	55,953	89,576	38.4%
05-5001-**-** 05-5306-**-**	Overtime Salaries-O&M Scheduled Holiday Work	72 468		72 468	857 95	(785) 373	1189.8% 20.4%
05-5315-**-**	Comp Time - O&M			400	-	-	100.0%
05-5401-**-**	Fringe Benefits IN to PC's & Depts.	78,482		78,482	33,572	44,910	42.8%
	Total Payroll Costs	224,551	-	224,551	90,477	134,073	40.3%
0.1. 5							
Other Expenses 05-5015-**-**	Management Support Services	110,000		110,000	15,583	94,417	14.2%
05-5017-**-**	Legal Fees	7,000		7,000	15,565	7,000	0.0%
05-5022-**-**	Miscellaneous Expense	-		,,,,,	-		100.0%
05-5027-**-**	Insurance - Property/Liability	21,282		21,282	18,215	3,067	85.6% (4)
05-5031-**-**	Safety Supplies	1,020		1,020	-	1,020	0.0%
05-5034-**-**	Travel Expense/Tech. Conferences	5,696		5,696	1,466	4,230	25.7%
05-5035-**-** 05-5036-**-**	Training Expense Laboratory Supplies	1,087 33,500		1,087 33,500	39 16,340	1,048 17,160	3.6% 48.8%
05-5038-**-**	Permits	302,496		302,496	295,322	7,174	97.6% (4)
05-5039-**-**	Membership Dues/Fees	1,000		1,000	59	941	5.9%
05-5044-**-**	Offshore Monitoring	40,800		40,800	24,241	16,559	59.4%
05-5045-**-**	Offshore Biochemistry - 20B	7,500		7,500	-	7,500	0.0%
05-5046-**-**	Effluent Chemistry	28,000		28,000	11,313	16,687	40.4%
05-5058-**-**	Maintenance Equip. & Facilities (Common)	1,004		1,004	0.440	1,004	0.0%
05-6500-**-**	IT Allocations in to PC's & Depts.  Total Other Expenses	17,832 578,218	-	17,832 578,218	8,140 390,720	9,692 187,498	45.6% 67.6%
	Total Expenses	802,768	_	802,768	481,197	321,571	59.9%
	Total Expenses	602,700		802,708	401,197	321,371	39.970
08 - Pre Treatment							
Salary and Fringe							
08-5000-**-**	Regular Salaries-O&M	132,256		132,256	55,240	77,016	41.8%
08-5401-**-**	Fringe Benefits IN to PC's & Depts.	71,324 203,579		71,324 203,579	33,144 88,384	38,180 115,195	46.5% 43.4%
	Total Payroll Costs	203,579	-	203,579	88,384	115,195	43.4%
Other Expenses							
08-5011-**-**	Laboratory Services	3,064		3,064	175	2,889	5.7%
08-5015-**-**	Management Support Services	20,000		20,000	-	20,000	0.0%
08-5016-**-**	Audit - Environmental	1,304		1,304	-	1,304	0.0%
08-5017-**-** 08-5018-**-**	Legal Fees Public Notices/ Public Relations	2,672 1,500		2,672 1,500	-	2,672 1,500	0.0% 0.0%
08-5021-**-**	Small Vehicle Expense - 31A	1,128		1,128	-	1,128	0.0%
08-5022-**-**	Miscellaneous Expense	2,032		2,032	-	2,032	0.0%
08-5026-**-**	Small Vehicle Fuel - 37A	1,272		1,272	-	1,272	0.0%
08-5027-**-**	Insurance - Property/Liability	7,170		7,170	6,077	1,093	84.8% (4)
08-5028-**-**	Small Tools & Supplies	3,668		3,668	-	3,668	0.0%
08-5034-**-**	Travel Expense/Tech. Conferences	3,500		3,500	785	2,715	22.4%
08-5035-**-** 08-5038-**-**	Training Expense Permits and Fines	2,044 508		2,044 508	1,384	660 508	0.0% 0.0%
08-5039-**-**	Membership Dues/Fees	816		816	456	360	55.9%
08-6500-**-**	IT Allocations in to PC's & Depts.	16,205		16,205	7,398	8,808	45.6%
******	Total Other Expenses	66,883	-	66,883	16,275	50,609	24.3%
	Total Expenses	270,462	_	270,462	104,658	165,804	38.7%
	Total Expenses	270,402		270,402	104,000	100,004	00.170
12 - Water Reclamation P	ermits						
Salary and Fringe							
12-5000-**-**	Regular Salaries-O&M	13,572		13,572	29,136	(15,564)	214.7% (8)
12-5401-**-**	Fringe Benefits IN to PC's & Depts.  Total Payroll Costs	7,319 20,892	_	7,319 20,892	17,482 46,618	(10,162) (25,726)	238.8% (8) 223.1%
	Total Payroll Costs	20,092		20,092	40,010	(25,720)	223.170
Other Expenses							
12-5015-**-**	Management Support Services	35,000	52,987	87,987	7,233	80,754	8.2%
12-5017-**-**	Legal Fees	2,000		2,000	1,520	480	0.76
12-5027-**-**	Insurance - Property/Liability	2,473		2,473	2,134	339	86.3% (4)
12-5034-**-**	Travel Expense/Tech. Conferences	5,696		5,696	- 00 740	5,696	0.0%
12-5038-**_*** 12-5039-**_**	Permits Membership Dues/Fees	25,500		25,500	26,710	(1,210) 68	104.7% (4) 0.0%
12-5039-^^^	Membership Dues/Fees IT Allocations in to PC's & Depts.	68 1,663		68 1,663	- 759	904	0.0% 45.6%
12 0000	Total Other Expenses	72,401	52,987	125,388	38,357	87,031	30.6%
	·						
	Total Expenses	93,293	52,987	146,280	84,975	61,305	58.1%

		FY 2023-24 Budget	Board Approved Expenditures*	Adjusted Budget	Actual	(Over)/Under Budget	% Expended
15 - Coastal Treatment P Salary and Fringe	lant						
15-5000-**-**	Regular Salaries-O&M	971,637		971,637	441,744	529,893	45.5%
15-5001-**-**	Overtime Salaries-O&M	13,732		13,732	8,133	5,599	59.2% (9)
15-5306-**-**	Scheduled Holiday Work	10,260		10,260	5,252	5,008	51.2%
15-5315-**-**	Comp Time - O&M	2,000		2.000	4,520	(2,520)	226.0% (9)
15-5401-**-**	Fringe Benefits IN to PC's & Depts.	523,990		523,990	265,047	258,943	50.6%
15-5700-**-**	Standby Pay	18,462		18,462	8,925	9,537	48.3%
	Total Payroll Costs	1,540,081	-	1,540,081	733,620	806,460	47.6%
Other Expenses							
15-5002-**-**	Electricity	300,000		300,000	202,090	97,910	67.4% (2)
15-5002	Natural Gas	3,500		3,500	768	2,732	22.0%
15-5004-**-**	Potable & Reclaimed Water	24,000		24,000	9.769	14,231	40.7%
15-5006-**-**	Chlorine/Sodium Hypochlorite	100,000		100,000	75,125	24,875	75.1% (10)
15-5007-**-**	Polymer Products	.00,000		.00,000	.0,.20	2.,0.0	0.0%
15-5008-**-**	Ferric Chloride	105.000		105.000	106.338	(1,338)	101.3% (11)
15-5009-**-**	Odor Control Chemicals	50,000		50,000	61,505	(11,505)	123.0% (11)
15-5011-**-**	Laboratory Services	10,000		10,000	8,031	1,969	80.3%
15-5012-**-**	Grit Hauling	22,000		22,000	9,582	12,418	43.6%
15-5013-**-**	Landscaping	63,000		63,000	30,778	32,222	48.9%
15-5015-**-**	Management Support Services	13,000		13,000	6,190	6,810	47.6%
15-5017-**-**	Legal Fees	5,000		5,000	-	5,000	0.0%
15-5019-**-**	Contract Services Misc.	110,000		110,000	44,270	65,730	40.2%
15-5021-**-**	Small Vehicle Expense - 31A	4,000		4,000	7,387	(3,387)	184.7%
15-5022-**-**	Miscellaneous Expense	1,000		1,000	399	601	39.9%
15-5023-**-**	Office Supplies - All	5,000		5,000	2,768	2,232	55.4%
15-5024-**-**	Petroleum Products	4,000		4,000		4,000	0.0%
15-5025-**-** 15-5026-**-**	Uniforms	10,000		10,000	6,257	3,743	62.6% 97.0%
15-5026-**-**	Small Vehicle Fuel Insurance - Property/Liability	2,000 79.422		2,000 79,422	1,939 67.607	61 11.815	97.0% 85.1% (4)
15-5027	Small Tools & Supplies	9,000		9,000	7,384	1,616	82.0%
15-5030-**-**	Trash Disposal	3,000		3,000	1,191	1,809	39.7%
15-5031-**-**	Safety Supplies	33,456		33,456	8,568	24,888	25.6%
15-5032-**-**	Equipment Rental	1,000		1,000	-	1,000	0.0%
15-5033-**-**	Recruitment	300		300	-	300	0.0%
15-5034-**-**	Travel Expense/Tech. Conferences	18,163		18,163	1,778	16,385	9.8%
15-5035-**-**	Training Expense	15,420		15,420	12,921	2,499	83.8% (4)
15-5036-**-**	Laboratory Supplies	20,000		20,000	12,688	7,312	63.4%
15-5037-**-**	Office Equipment	3,000		3,000	215	2,785	7.2%
15-5038-**-**	Permits	5,000		5,000	2,260	2,740	45.2%
15-5039-**-**	Membership Dues/Fees	3,423		3,423	6,109	(2,686)	178.5% (4)
15-5047-**-**	Access Road Expenses	45,000		45,000	2,460	42,540	5.5%
15-5048-**-**	Storm Damage	20,000		20,000		20,000	0.0%
15-5050-**-**	Contract Services Generators	5,000		5,000	5,111	(111)	102.2% (4)
15-5052-**-** 15-5054-**-**	Janitorial Services Diesel Truck Maint - 31B	15,000 1,000		15,000 1,000	7,883	7,117 1,000	52.6% 0.0%
15-5055-**-**	Diesel Truck Fuel - 37B	500		500	-	500	0.0%
15-5055 15-5057-**-**	Maintenance Equip. & Facilities (Liquids)	110,000		110,000	61,494	48,506	55.9% (7)
15-5058-**-**	Maintenance Equip. & Facilities (Ciguids)  Maintenance Equip. & Facilities (Common)	24,000		24,000	1,796	22,204	7.5%
15-5060-**-**	Maintenance Equip. & Facilities (AWT)	39.000		39.000	7.458	31.542	19.1%
15-5061-**-**	Mileage	500		500	288	212	57.7%
15-5076-**-**	SCADA Infrastructure	31,200		31,200	28,129	3,071	90.2% (3)
15-5077-**-**	IT Direct	15,000		15,000	15,335	(335)	102.2% (3)
15-5303-**-**	Group Insurance Waiver	3,600		3,600	1,523	2,077	42.3%
15-5705-**-**	Monthly Car Allowance	4,200		4,200	1,938	2,262	46.2%
15-5797-**-**	Verily Stipends - WastewaterSCAN Monitoring	-		-	(9,600)	9,600	100.0%
15-6500-**-**	IT Allocations in to PC's & Depts.	119,057		119,057	54,348	64,709	45.6%
	Total Other Expenses	1,455,741	-	1,455,741	872,082	583,659	59.9%
	Total Expenses	2,995,822	-	2,995,822	1,605,702	1,390,119	53.6%

		FY 2023-24 Budget	Board Approved Expenditures*	Adjusted Budget	Actual	(Over)/Under Budget	% Expended
17 - Joint Regional Waste	ewater Reclamation and Sludge Handling						
Salary and Fringe							
17-5000-**-**	Regular Salaries-O&M	1,884,409		1,884,409	922,111	962,298	48.9%
17-5001-**-** 17-5306-**-**	Overtime Salaries-O&M	40,492		40,492	36,844	3,648	91.0% (9)
17-5306 17-5315-**-**	Scheduled Holiday Work Comp Time - O&M	27,356 7,024		27,356 7,024	23,553 8,407	3,803 (1,383)	86.1% 119.7% (9)
17-5401-**-**	Fringe Benefits IN to PC's & Depts.	1,016,234		1,016,234	553,267	462,968	54.4%
17-5700-**-**	Standby Pay	47,692		47,692	23,425	24,267	49.1%
	Total Payroll Costs	3,023,208	-	3,023,208	1,567,607	1,455,602	51.9%
Other Expenses							
17-5002-**-**	Electricity	300,000		300,000	160,914	139,086	53.6% (2)
17-5003-**-**	Natural Gas	235,000		235,000	135,002	99,998	57.4%
17-5004-**-**	Potable & Reclaimed Water	27,000		27,000	14,004	12,996	51.9%
17-5005-**-**	Co-generation Power Credit	(1,302,000)		(1,302,000)	(687,701)	(614,300)	52.8%
17-5006-**-**	Chlorine/Sodium Hypochlorite	60,000		60,000	30,154	29,846	50.3%
17-5007-**-**	Polymer Products	650,000		650,000	357,012	292,988	54.9%
17-5008-**-**	Ferric Chloride	475,000		475,000	281,421	193,579	59.2%
17-5009-**-**	Odor Control Chemicals	67,000		67,000	46,441	20,559	69.3%
17-5010-**-**	Other Chemicals - Misc.	1,000		1,000	126	874	0.13
17-5011-**-** 17-5012-**-**	Laboratory Services	23,460		23,460	16,826	6,635	71.7%
17-5012-**-**	Grit Hauling - 21A	40,000		40,000	20,116	19,884	50.3%
17-5015	Landscaping	80,000		80,000	39,059	40,941	48.8% 55.7%
17-5015	Management Support Services Legal Fees	17,500 5,000		17,500 5,000	9,742 1,686	7,758 3,314	33.7%
17-5017	Contract Services Misc.	115,000		115,000	61,478	53,522	53.5%
17-5019	Small Vehicle Expense	8,000		8,000	13,082	(5,082)	163.5%
17-5022-**-**	Miscellaneous Expense	5,000		5,000	695	4,305	13.9%
17-5023-**-**	Office Supplies - All	13,000		13,000	6,664	6,336	51.3%
17-5024-**-**	Petroleum Products	12,000		12,000	15,401	(3,401)	128.3%
17-5025-**-**	Uniforms	32,000		32,000	20,195	11,805	63.1%
17-5026-**-**	Small Vehicle Fuel	9,000		9,000	4,872	4,128	54.1%
17-5027-**-**	Insurance - Property/Liability	212,048		212,048	179,559	32,489	84.7% (4)
17-5028-**-**	Small Tools & Supplies	30,000		30,000	20,207	9,793	67.4%
17-5030-**-**	Trash Disposal	3,000		3,000	2,615	385	87.2%
17-5031-**-**	Safety Supplies	39,428		39,428	39,001	427	98.9% (4)
17-5032-**-**	Equipment Rental	3,000		3,000	3,496	(496)	116.5%
17-5033-**-**	Recruitment	1,000		1,000	-	1,000	0.0%
17-5034-**-**	Travel Expense/Tech. Conferences	18,163		18,163	1,878	16,285	10.3%
17-5035-**-**	Training Expense	15,420		15,420	12,747	2,673	82.7% (4)
17-5036-**-**	Laboratory Supplies	25,660		25,660	14,509	11,151	56.5%
17-5037-**-**	Office Equipment	10,000		10,000	-	10,000	0.0%
17-5038-**-**	Permits	15,300		15,300	450	14,850	2.9%
17-5039-**-**	Membership Dues/Fees	3,423		3,423	6,959	(3,536)	203.3%
17-5049-**-**	Biosolids Disposal	997,500		997,500	568,021	429,479	56.9% (5)
17-5050-**-**	Contract Services Generators - 29A	8,000		8,000	2,327	5,673	0.29
17-5052-**-**	Janitorial Services	37,000		37,000	18,484	18,516	50.0%
17-5053-**-**	Contract Serv - Digester Cleaning - 29E	65,000		65,000	-	65,000	0.0%
17-5054-**-**	Diesel Truck Maint	19,000		19,000	19,144	(144)	100.8% (6)
17-5055-**-** 17-5056-**-**	Diesel Truck Fuel	8,000		8,000	1,762	6,238	22.0%
17-5056	Maintenance Equip. & Facilities (Solids) Maintenance Equip. & Facilities (Liquids)	175,000		175,000	90,639	84,361	51.8%
17-5057	,	200,000 36,000		200,000 36,000	176,082 14,296	23,918 21,704	88.0% (7) 39.7%
17-5059-**-**	Maintenance Equip. & Facilities (Common) Maintenance Equip. & Facilities (Co-Gen)	539,700		539,700	270,994	268,706	50.2%
17-5060-**-**	Maintenance Equip. & Facilities (CO-Gen)  Maintenance Equip. & Facilities (AWT)	339,700		339,700	270,994	200,700	0.0%
17-5061-**-**	Mileage	1,000		1,000	156	844	15.6%
17-5068-**-**	MNWD Potable Water Supplies & Svcs.	44,880		44,880	16,735	28,145	37.3%
17-5076-**-**	SCADA Infrastructure	31,200		31,200	28,129	3,071	90.2% (3)
17-5070	IT Direct	15,000		15,000	18,210	(3,210)	121.4% (3)
17-5105-**-**	Co-Generation Power Credit - Offset	1,302,000		1,302,000	687,701	614,300	52.8%
17-5303-**-**	Group Insurance Waiver	7,200		7,200	6,508	692	90.4%
17-5305-**-**	Medicare Tax Payments for Employees	152		152		152	0.0%
17-5705-**-**	Monthly Car Allowance	8,400		8,400	4,039	4,361	48.1%
17-5797-**-**	Verily Stipends - WastewaterSCAN Monitoring				(9,600)	9,600	100.0%
17-6500-**-**	IT Allocations in to PC's & Depts.	230,899		230,899	105,403	125,496	45.6%
	Total Other Expenses	4,975,334	-	4,975,334	2,847,641	2,127,693	57.2%
	Total Expenses	7,998,542	-	7,998,542	4,415,248	3,583,294	55.2%

#### **South Orange County Wastewater Authority** O&M Budget vs. Actual Comparison by PC1

For the Period Ended December 31, 2023 (in dollars)

		FY 2023-24 Budget	Board Approved Expenditures*	Adjusted Budget	Actual	(Over)/Under Budget	% Expended
21 - Effluent Transmissio	n Main						
Other Expenses	n Main						
21-5017-**-**	Legal Fees	500	_	500	428	72	85.6%
21-5019-**-**	Contract Services Misc.	18,996	-	18,996	-	18,996	0.0%
	Total Other Expenses	19,496	-	19,496	428	19,068	2.2%
	Total Expenses	19,496	-	19,496	428	19,068	2.2%
23 - North Coast Intercep	tor						
Salary and Fringe							
23-5000-**-**		1,000	-	1,000	-	1,000	0.0%
23-5401-**-**	-	539	-	539	-	539	0.0%
	Total Payroll Costs	1,539	-	1,539	-	1,539	0.0%
Other Expenses							
23-5017-**-**	Legal Fees	500	_	500	_	500	0.0%
23-5015-**-**	Management Support Services	-	_	-	-	-	0.0%
	Total Other Expenses	500	-	500	-	500	0.0%
	Total Expenses	2,039	-	2,039	-	2,039	0.0%
24 - Aliso Creek Ocean O	utfall						
Salary and Fringe	utian						
24-5000-**-**	Regular Salaries-O&M	132,042		132,042	57,052	74,991	43.2%
24-5001-**-**	Overtime Salaries-O&M	504		504	5,023	(4,519)	996.8% (9)
24-5306-**-**	Scheduled Holiday Work	292		292	-	292	0.0%
24-5315-**-**	Comp Time - O&M	-			1,225	(1,225)	100.0% (9)
24-5401-**-**	Fringe Benefits IN to PC's & Depts.	71,209		71,209	34,231	36,977	48.1%
	Total Payroll Costs	204,047	-	204,047	97,531	106,516	47.8%
Other Expenses							
24-5015-**-**	Management Support Services	315,000		315,000	28,533	286,467	9.1%
24-5017-**-**	Legal Fees	3,000		3,000	-	3,000	0.0%
24-5027-**-**	Insurance - Property/Liability	24,872		24,872	21,146	3,726	85.0% (4)
24-5031-**-**	Safety Supplies	1,020		1,020		1,020	0.0%
24-5034-**-**	Travel Expense/Tech. Conferences	5,696		5,696	1,327	4,369	23.3%
24-5035-**-** 24-5036-**-**	Training Expense Laboratory Supplies	1,087 26,520		1,087 26,520	39 17,574	1,048 8,946	3.6% 66.3%
24-5038-**-**	Permits	260,000		260,000	245,823	14,177	94.5% (4)
24-5039-**-**	Membership Dues/Fees	1,000		1,000	243,623 59	941	5.9%
24-5044-**-**	Offshore Monitoring	40,804		40,804	24,241	16,563	59.4%
24-5045-**-**	Offshore Biochemistry - 20B	15,000		15,000		15,000	0.0%
24-5046-**-**	Effluent Chemistry	22,948		22,948	9,528	13,420	41.5%
24-5058-**-**	Maintenance Equip. & Facilities (Common) 41-C	1,004		1,004	663	341	66.0%
24-6500-**-**	IT Allocations in to PC's & Depts.	16,179		16,179	7,386	8,794	45.6%
	Total Other Expenses	734,131	-	734,131	356,320	377,810	48.5%
	Total Expenses	938,178		938,178	453,852	484,326	48.4%
	Total O&M Expenses	20,234,898	52,987	20,287,885	10,863,429	9,424,456	53.5%

<sup>&</sup>lt;sup>1</sup> This report intends to monitor the Annual Budget % Expended at the Project Committee and Functional Department levels.

The financial information contained in this report, in some cases, is based on the full accrual basis of accounting, whereby expenses are recognized in the period in which the liability is incurred, i.e., payroll and fringe benefits.

There are instances where we will include the total expense for the entire accounting fiscal year if the information is available, i.e., property and liability insurance premiums.

The audited financial statements for the fiscal year recognize all expenses on the full accrual basis of accounting.

## South Orange County Wastewater Authority O&M Budget vs. Actual Comparison by PC

For the Period Ended December 31, 2023

- (1) Overtime for two (2) nighttime shutdowns to repair critical equipment during low flow hours.
- (2) Increases in power costs approved by the CPUC are above assumed increased rates.
- (3) Higher levels of influent solids that budgeted at JBL affecting treatment and costs.
- (4) Annual charges incurred at the beginning of the Fiscal Year and at the end of the calendar year.
- (5) Biosolids costs are increased due to landfill closures on hotter days. This new type of closure was instituted in May 2023 at the landfill to help mitigate odor complaints at the landfill.
- (6) Both large Diesel vehicles had unplanned and significant emissions control system repairs.
- (7) Several larger O&M projects were completed prior to the rainy season.
- (8) Salt and Nutrient Management Plan (SNMP) work effort is nearly complete for the year.
- (9) Staff over was elevated due to three (3) nighttime shutdowns to support the ACOO internal repair project.
- (10) Bleach usage elevated during the initial months of the Fiscal for summer AWT production at CTP.
- (11) O&M staff is evaluating elevated odor control needs at CTP following the completion of the recent Facilities

  Improvement Project that modified the Ferric Chloride system and dosing location.

# South Orange County Wastewater Authority Budget vs. Actual Comparison - Engineering For the Period Ended December 31, 2023 (in dollars)

		FY 2023-24 Budget	Actual	(Over)/Under Budget	% Expended
Salary and Fringe					
01-5000-03-00-00	Regular Salaries-O&M	194,546	40,114	154,432	20.6%
01-5401-03-00-00	Fringe Benefits IN to PC's & Depts.	104,916	24,069	80.847	22.9%
0.0.0.00000	Total Payroll Costs	299,462	64,183	235,279	21.4%
Other Expenses					
01-5022-03-00-00	Miscellaneous Expense	2,000	455	1,545	22.7%
01-5034-03-00-00	Travel Expense/Tech. Conferences	8,500	-	8,500	0.0%
01-5035-03-00-00	Training Expense	1,300	-	1,300	0.0%
01-5037-03-00-00	Office Equipment	150	-	150	0.0%
01-5039-03-00-00	Membership Dues/Fees	1,775	139	1,636	7.8%
01-5061-03-00-00	Mileage	250	-	250	0.0%
01-5077-03-00-00	IT Direct	250	-	250	0.0%
01-5309-03-00-00	Operating Leases	30,000	10,952	19,048	36.5%
01-5705-03-00-00	Monthly Car Allowance	4,200	808	3,392	19.2%
01-5802-03-00-00	Shipping/Freight	100	-	100	0.0%
01-6500-03-00-00	IT Allocations in to PC's & Depts.	54,993	26,235	28,759	47.7%
	Total Other Expenses	103,518	38,588	64,931	37.3%
	Total Engineering Expenses	402,980	102,770	300,210	25.5%

#### Exhibit E-3

### **South Orange County Wastewater Authority** Budget vs. Actual Comparison- Administration For the Period Ended December 31, 2023

(in dollars)

		FY 2023-24 Budget	Actual	(Over)/Under Budget	% Expended
		-			
01-6000-04-00-00	Regular Salaries-Admin or IT	1,006,210	510,598	495,612	50.7%
01-6001-04-00-00	Overtime Salaries-Admin or IT	7,000	7,669	(669)	109.6%
01-6315-04-00-00	Comp Time - Admin	4,000	629	3,371	15.7%
01-6401-04-00-00	Fringe Benefits IN to ADMIN or IT	542,634	306,359	236,275	56.5%
	Total Payroll Costs	1,559,845	825,255	734,589	52.9%
Other Expenses					
01-6101-04-00-00	HR Recruitment & Employee Relations	48,100	15.018	33,082	31.2%
01-6102-04-00-00	Subscriptions	1,400	1,036	364	74.0%
01-6103-04-00-00	Contract Labor	30,000	48,721	(18,721)	162.4%
01-6200-04-00-00	Management Support Services	55,000	21,137	33,863	38.4%
01-6201-04-00-00	Audit	46,000	31,700	14,300	68.9%
01-6202-04-00-00	Legal	200,000	67,816	132,184	33.9%
01-6203-04-00-00	Outside Services	-	1,332	(1,332)	0.0%
01-6204-04-00-00	Postage	1,500	758	742	50.5%
01-6223-04-00-00	Office Supplies - Admin	4,000	49	3,951	1.2%
01-6224-04-00-00	Office Equipment Admin or IT	1,000	3,106	(2,106)	310.6%
01-6234-04-00-00	Memberships & Trainings	105,000	72,665	32,335	69.2%
01-6239-04-00-00	Travel & Conference	25,000	4,364	20,636	17.5%
01-6240-04-00-00	Scholarship Sponsorship	1,000	-	1,000	0.0%
01-6241-04-00-00	Education Reimbursement	3,000	722	2,278	24.1%
01-6310-04-00-00	Miscellaneous	22,000	13,438	8,562	61.1%
01-6311-04-00-00	Mileage	600	369	231	61.5%
01-6317-04-00-00	Contract Services Misc	5,800	2,748	3,052	47.4%
01-6500-04-00-00	IT Allocations in to PC's & Depts.	123,292	56,282	67,011	45.6%
01-6601-04-00-00	Shipping/Freight	1,200	1,470	(270)	122.5%
01-6705-04-00-00	Monthly Car Allowance	12,000	5,100	6,900	42.5%
	Total Other Expenses	685,892	347,828	338,064	50.7%
	Total Admin Expenses	2,245,737	1,173,084	1,072,653	52.2%
	= = = = = = = = = = = = = = = = = = = =				

#### **South Orange County Wastewater Authority** Budget vs. Actual Comparison-IT For the Period Ended December 31, 2023

(in dollars)

		FY 2023-24 Budget	Actual	(Over)/Under Budget	% Expended
Salary & Fringe					
01-6000-05-00-00	Regular Salaries-Admin or IT	116,046	59,757	56,289	51.5%
01-6401-05-00-00	Fringe Benefits IN to ADMIN or IT	62,582	35,854	26,728	57.3%
	Total Salary & Fringe	178,629	95,612	83,017	53.5%
Other Expenses					
01-6028-05-00-00	Small Tools & Supplies	1,000	-	1,000	0.0%
01-6035-05-00-00	Training Expense	3,000	-	3,000	0.0%
01-6224-05-00-00	Office Equipment Admin or IT	600	-	600	0.0%
01-6234-05-00-00	Memberships & Trainings	2,750	1,810	940	65.8%
01-6239-05-00-00	Travel & Conference	1,500	-	1,500	0.0%
01-6300-05-00-00	Software Maintenance Agreements	84,700	17,718	66,982	20.9%
01-6301-05-00-00	Hardware Maintenance Agreements	22,400	3,437	18,963	15.3%
01-6302-05-00-00	Cloud Subscriptions (Internet)	196,935	90,385	106,550	45.9% (1)
01-6303-05-00-00	Telecommunications	161,382	80,712	80,670	50.0%
01-6305-05-00-00	IT Professional Services	19,960	37,729	(17,769)	189.0% (1)
01-6306-05-00-00	Small Hardware Purchases (< \$5k)	25,400	10,340	15,060	40.7%
01-6307-05-00-00	Small Software Purchases & Licenses (<\$5k)	30,500	894	29,606	2.9%
01-6308-05-00-00	IT Memberships	160	-	160	0.0%
01-6309-05-00-00	Operating Leases	64,200	26,037	38,163	40.6%
01-6310-05-00-00	Miscellaneous	5,000	-	5,000	0.0%
01-6312-05-00-00	Computer & Photocopy Supplies	3,200	1,118	2,082	0.0%
	Total Other Expenses	622,687	270,180	352,507	43.4%
	Total Expenses before Allocation	801,315	365,792	435,523	45.6%
IT Allocations (Out) to	PC's & Depts				
01-6400-05-00-00	IT Allocations (OUT) to PC's & Depts.	(801,315)	(365,792)	(435,523)	45.6%
	Total IT Allocations (Out) to PC's & Depts	(801,315)	(365,792)	(435,523)	45.6%

<sup>(1)</sup> Annual charges incurred at the beginning of the Fiscal Year.

## South Orange County Wastewater Authority Cash Reconciliation

Fiscal Year End 2019, 2020, 2021, 2022, 2023 & Q2 2024

Case An Internation			6/30/2019	6/30/2020	6/30/2021	6/30/2022	6/30/2023	12/31/2023	Change +(-)	% Change
Account Papels  Processed Papels  Account Pape	(1)	Cash on Hand (G/L Balance) <sup>1</sup>	\$20.857.094	\$22 361 420	\$15 190 921	\$10 485 283	\$9 367 605	13 665 200	\$4 207 504	45.9%
Accord Papel	(.,	, ,								
Accorate Revisionles  PFO Reviews  Dee in Mar Agency  Deep in M										
FFIO Reservate										
Due From Main Agency   1500   1000	(2)									
Max Agamy Reland hald for PY 13 00   1,565,088   211,725   155,209   190,700   20,734   327,717   446,044   \$446,052   4,858   1,000		Due to Mbr Agency	(2,475,322)							0.2%
Life For Value Apparent   Frequent   Frequ		Due From Mbr Agency	856,669	870,004	1,280,615	840,732	1,156,744	1,156,744	\$0	
Proposit   Proposition   Propos		Mbr Agency Refund held for FY 19-20	(1,068,028)						\$0	
Page Cash   1,000   50										
Column			211,725	155,939	198,709					
(2) Available Cash Av						(1,600)		(1,600)		
18,813,681   17,333,722   58,687,281   58,385,680   54,385,082   59,386,082   55,480,032   19,575, 1							(20,813)		\$20,813	-100.0%
Large Capital Cash in or June 30, 2016, 2021, 2023,										
No. Capital Engineering Cast Balance   No. Capital Engineering Accounts Receivable   No. Capital Carb   No. Capital Rec. Carryover   No. Capital Rec. Carb   No. Capital Rec. Carryover	(3)	Available Cash	15,631,481	17,353,752	\$5,647,281	\$6,555,608	\$4,550,032	\$9,988,089	\$5,438,057	119.5%
Non Cupilal Engineering Cash Balance Moutton Nigoril Non-Cupilal Engineering Accounts Recentable Moutton Nigoril Large Cashel Accounts Recentable Use Audit Settlement Use Audit	(4)		15,067,539	15,616,950	6,973,860	6,545,659	4,710,278	10,952,091		
Moulton Niguel Lang Capital Engineering Accounts Receivable   Use Audit Settlement   Use		2022, 2023, Q2 2024							\$6,241,813	132.5%
Moulton Niguel Lang Capital Engineering Accounts Receivable   Use Audit Settlement   Use		Non Conital Engineering Cook Polance								
Moulton Nipsel Large Capital Accounts Receivable   Use Audit Settlement   Use Audit Settl		Moulton Niguel Non Capital Engineering Accounts								
Use Audit Settlement										
Section					(4.544.000)	(400,000)	(050 504)	(050 504)		
(8) Total Largo Capital Cash Small Capital Carporer Small Capital Carporer Non-Capital Carporer Non-Capital Carporer Non-Capital Carporer Non-Capital Carporer Cach Collected for PC2 Zephy Wall Other misc. fringe adj. Interest adj. etc.    Small Capital Cash Collected for Excess of Expenditures Non Capital Mac Cach Collected in Excess of Expenditures Non Capital Mac Cach Collected in Excess of Expenditures Non Capital Mac Cach Collected in Excess of Expenditures Non Capital Mac Cach Collected in Excess of Expenditures Non Capital Mac Cach Collected in Excess of Expenditures Non Capital Mac Cach Collected in Excess of Expenditures Non Capital Mac Cach Collected in Excess of Expenditures Non Capital Mac Cach Collected in Excess of Expenditures Non Capital Mac Cach Collected in Excess of Expenditures Non Capital Mac Cach Cach Cache (September 1997) Non-Cap Mac Use Audit N					(1,511,608)	(122,690)	(359,531)	(359,531)		
(5) Small Capital Carryover Non-Capital Miss. Carryover Non-Capital Miss. Carryover Cache Collected or PC 2 deplay Wall Other miss. (fings adj. interest adj. etc. 176,318	(5)		15.067.539	15.616.950	5.462.252	6.422.969	4.350.746	10.592.559		
Non-Capital Carryover   Non-Capital Carryover   Cash Collected for PC 2 Zepty Wall   76,318   252,298   132,113   90,000										
Non-Capital Misc. Carryover   Cash Collected for PC2 Zephy Wall   Other misc., fringe adj, interest adj, etc.		· · · · · · · · · · · · · · · · · · ·	,					,		
Chher mise, fringe adj, interest adj, etc.		Non-Capital Misc. Carryover		252,298	132,113	90,000				
Small Capital Cash Collected in Excess of Expenditures   S47,500   S17,500		Cash Collected for PC 2 Zephyr Wall	76,318							
Non Capital Cash Collected in Excess of Expenditures   S1,000   S2,000   S2,000   S2,000   S37,000   S2,000   S37,000   S2,000   S37,000   S2,000   S37,000   S37,00		Other misc., fringe adj, interest adj, etc.			1,001					
Non Capital Cash Collected in Excess of Expenditures   Septembranes   Septembra		Small Capital Cash Collected in Excess of Expenditures			547 506			200 410		
Non Capital Misc Cash Collected in Excess of Expenditures   S2,266   215,060   G370,570   G370,57		Non Capital Cash Collected in Excess of Expenditures								
O&M. Cash Collected in Excess of Expenditures   O&M. Small Cap, Non-Cap, Non-Cap Misc Use Audit Settlement   O&M. Small Cap, Non-Cap, Non-Cap Misc Cash   Collected in Excess of Expenditures   O&M. Small Cap, Non-Cap, Non-Cap Misc Cash   Collected in Excess of Expenditures   O&M. Small Cap, Non-Cap, Non-Cap Misc Cash   Collected in Excess of Expenditures   O&M. Small Cap, Non-Cap, Non-Cap Misc Cash   Collected in Excess of Expenditures   O&M. Small Cap, Non-Cap, Non-Cap Misc Cash   Collected in Excess of Expenditures   O&M. Small Cap, Non-Cap, Non-Cap Misc Cash   Collected in Excess of Expenditures   O&M. Small Cap, Non-Cap, Non-Cap Misc Cash   O&M. Small Cap, Non-Cap, Non-Cap, Non-Cap Misc Cash   O&M. Small Cap, Non-Cap,					·			337,000		
O&M, Small Cap, Non-Cap, Non-Cap Misc Use Audit Settlement										
Settlement					215,060			(370,570)		
Collected in Excess of Expenditures   Net Cash as of June 20th 2017, 2018, 2019, 2020, 2021, 2022, 2023, 2021, 2022, 2023, 2021, 2022, 2023, 2021, 2022, 2023, 2021, 2022, 2023, 2021, 2022, 2023, 2021, 2022, 2023, 2021, 2022, 2023, 2021, 2022, 2023, 2021, 2022, 2023, 2021, 2022, 2023, 2021, 2022, 2023, 2021, 2022, 2023, 2021, 2022, 2023, 2021, 2022, 2023, 2021, 2022, 2023, 2021, 2021, 2021, 2022, 2023, 2021, 2022, 2023, 2021, 2022, 2023, 2021, 2022, 2023, 2021, 2022, 2023, 2021, 2022, 2023, 2021, 2022, 2021, 2024, 2021, 2					(1,304,166)			(1,327,388)		
Net Cash as of June 30th 2017, 2018, 2019, 2020, 2021, 2022, 2023   15,316,853   16,803,755   5,480,313   6,512,969   4,435,758   9,641,116   5346,973										
15,316,853   15,307,855   5,480,313   6,512,969   4,435,758   9,641,116   \$346,973   \$14,224   \$342,640   \$114,274   \$346,973   \$14,628   \$142,640   \$114,274   \$346,973   \$14,628   \$165,969   \$42,640   \$114,274   \$346,973   \$14,628   \$142,640   \$114,274   \$144,2										
Prior Balance			15,316,853	16,803,755	5,480,313	6,512,969	4,435,758	9,641,116		
Prior Balance	(7)	Difference	\$314,628	\$549,996	\$166,969	\$42,640	\$114,274	\$346,973		
Prior Balance										
Payment to Member Agencies		Prior Ralanco	\$640.937			\$166,060	\$42.640	\$114.274		
County of Orange Bankruptcy Payment County of Orange Admin Fees County of Orange Admin Fees County of Orange Admin Fees County of Orange Access Maintenance City of Laguna Niguel Heat Transfer SMWD Lab Fees Coke machine FEMA Reimbursement CA State Cost Reimbursement Interest Income Received Recycling Income 1,618 PC 23 Admin Payment Mutual Omaha Refund Interest received for 4th qtr LAIF Interest Adj. Grant Revenue SoCal Edison Other misc adjustments Sale of Fixed Assets Other misc adjustments  D 277 15,356 19,277 15,356 11,226 15,356 15,360 15,450 16,450 17,4802 21,004 21,004 21,004 21,004 21,004 21,004 21,004 21,004 21,004 21,004 21,004 21,004 21,004 21,004 21,004 22,947 2,599 2,242 2,599 2,242 2,599 3,242 2,590 3,240 2,590 3,240 3,360 3,360 3,360 3,360 3,898 3,89								ψ11 <del>7,2</del> 74		
County of Orange Admin Fees County of Orange Access Maintenance City of Lagunan Niguel Heat Transfer SMWD Lab Fees Coke machine FEMA Reimbursement CA State Cost Reimbursement Interest Income Received Recycling Income PC 23 Admin Payment Interest Income Refund Interest received for 4th qtr Interest received for 4th qtr Interest Adj. Grant Revenue SoCal Edison Other misc adjustments Sale of Fixed Assets Other misc adjustments  D 277 CA State Cost Reimbursement 15,356 15,360 15,450 15,450 16,460 17,4802 21,004 85,410 84,261 84,261 84,261 84,261 84,261 84,261 84,261 84,261 85,410 84,261 85,410 84,261 85,410 84,261 85,410 84,261 85,410 84,261 85,410 84,261 85,410 84,261 85,410 84,261 85,410 84,261 85,410 84,261 85,410 85,410 86,410			(= :=,===)	(=::,=30)	(= :=,= 30)	(111,130)	( :=,: :0)			
City of Laguna Niguel Heat Transfer SMWD Lab Fees Coke machine FEMA Reimbursement 9,277 CA State Cost Reimbursement 15,356 Interest Income Received 249,482 405,052 74,802 21,004 85,410 84,261 Recycling Income 1,618 1,966.23 2,947 2,599 9,242 1,150 5,300 5,450 5,600 5,800 Mutual Omaha Refund Interest received for 4th qtr 52,302 113,947 83,920 10,300 19,358 57,590 LAIF Interest Adj. Grant Revenue SoCal Edison Other misc. expenses 111,226 8,675 5,700 Other misc adjustments (5,336) (5,336)		County of Orange Admin Fees								
SMWD Lab Fees Coke machine FEMA Reimbursement CA State Cost Reimbursement Interest Income Received Recycling Income PC 23 Admin Payment Interest Inceived for 4th qtr Interest received for 4th qtr Sale of Fixed Assets Other misc adjustments  Sale of Fixed Assets Other misc adjustments  Sale of Sale of Sixed Assets Other misc adjustments  Sale of Sixed Assets Other Machine Sixed Sixe										
Coke machine FEMA Reimbursement CA State Cost Reimbursement Interest Income Received Recycling Income PC 23 Admin Payment Interest received for 4th qtr LAIF Interest Adj. Grant Revenue SoCal Edison Other misc adjustments Other misc adjustments  P 9,277 15,356 40,052 74,802 21,004 85,410 84,261 8										
FEMA Reimbursement CA State Cost Reimbursement Interest Income Received Recycling Income PC 23 Admin Payment Interest received for 4th qtr LAIF Interest Adj. Grant Revenue SoCal Edison Other misc adjustments Other misc adjustments  P, 277 15, 356 405,052 74,802 21,004 85,410 84,261 84,261 84,261 84,261 84,261 84,261 84,261 85,300 5,450 5,600 5,800 83,920 10,300 19,358 57,590 83,898 67,590 65,336)  (4,277) Sale of Fixed Assets Other misc adjustments										
CA State Cost Reimbursement				9 277						
Interest Income Received 249,482 A05,052 74,802 21,004 85,410 84,261 Recycling Income 1,618 1,966.23 2,947 5,300 5,450 5,600 5,800 Mutual Omaha Refund Interest received for 4th qtr 52,302 LAIF Interest Adj. Grant Revenue SoCal Edison Other misc. expenses 0ther misc adjustments 11,226 Other misc adjustments 15,230										
PC 23 Admin Payment Mutual Omaha Refund Interest received for 4th qtr LAIF Interest Adj. Grant Revenue SoCal Edison Other misc. expenses Sale of Fixed Assets Other misc adjustments  11,226 Other misc adjustments  5,300 5,450 5,600 5,800 5,800 19,358 57,590 10,300 19,358 57,590 (2,413) 83,898 (4,277) 83,898 (5,336)			249,482		74,802	21,004	85,410	84,261		
Mutual Omaha Refund Interest received for 4th qtr 52,302 LAIF Interest Adj. Grant Revenue SoCal Edison Other misc. expenses (4,277) Sale of Fixed Assets 11,226 Other misc adjustments (5,336)			1,618	1,966.23	2,947	2,599	9,242	1,150		
Interest received for 4th qtr 52,302					5,300	5,450	5,600	5,800		
LAIF Interest Adj.  Grant Revenue SoCal Edison Other misc. expenses  Other misc adjustments  (4,277) (2,413) 5,700 (5,336)						1				
Grant Revenue SoCal Edison Other misc. expenses (4,277) Sale of Fixed Assets Other misc adjustments (5,336)			52,302	113,947	83,920	10,300	19,358	57,590		
Other misc. expenses         (4,277)         (2,413)           Sale of Fixed Assets         11,226         8,675         5,700           Other misc adjustments         (5,336)         (5,336)						1		02 000		
Sale of Fixed Assets         11,226         8,675         5,700           Other misc adjustments         (5,336)				(4 277)		(2 413)		65,698		
Other misc adjustments (5,336)			11.226							
Total Other Cash \$314,628 \$549,996 \$166,969 \$42,640 \$114,274 \$346,973			·							
		Total Other Cash	\$314,628	\$549,996	\$166,969	\$42,640	\$114,274	\$346,973		

<sup>&</sup>lt;sup>1</sup>The cash balance increased due to cash collected from large capital projects that have not yet been spent. For instance, several large construction projects, such as the PC15 Aeration Blower System upgrades, collected \$1.25 million, and PC 2 Package B collected close to \$2 million, although the work has not yet been completed or invoiced as of December 31, 2023.

#### Cash Roll Forward Notes Q2 FY 2023-24

- 1. Cash on Hand from Net Position Statement and reconciled to the Bank Statement
- 2. Adjustment for Current Assets and Liabilities, Obligations against the Cash (accounts payable, payroll accruals, Use Audit Due (To) Member Agencies; the offset to these items is in the Use Audit as an Expense or in Construction-in-Progress if Capital related.)

  Amounts due to the Authority, Accounts Receivable, Use Audit Due From Member Agencies, Prepaids and Deposits.
- 3. Available Cash (Item 1 above less Item 2). The Authority does not carry Cash Reserves; there is some carryover cash for non-capital projects in-process at yearend. Large Capital Cash is held until project completion which could span several years.
- 4. Large Capital Cash is supported by a subsidiary report detailing by project committee, wastewater
  - a) Beginning Cash Balance from the Audited 6/30/2023 Cash Roll Forward
  - b) Contributions based on the quarterly capital billings
  - c) Actual expenditures
  - e) Net Cash balance
- 5. Total Large Capital Cash.
- 6. Small Capital, Non-Capital and Non-Capital Misc. Carryover.
- 7. Difference is additional cash from interest on LAIF account balance and sources other than Member Agencies.

		Large	Capital Casl	n Balance Be	fore FY 22-2	23 Use Audit	Payout as o	f December 3	1, 2023	
	16	17	18	19	20	21	22	23	24	
	CLB	CSC	CSJC	ETWD	EBSD	IRWD	MNWD	SMWD	SCWD	Total
PC 02 J B Latham										
Liquids										
3202-000 - Preliminary and Primary Treatment Improvements Design (2016)	-	-	-	-	-	-	29,610	61,638	37,014	128,262
3252-000 - Plant 1 Standby Power Generator Repl (2017)	-	-	-	-	-	-	164,140	341,929	205,174	711,244
3253-000 - Effluent System Valves Replacement (2107)	-	-	-	-	-	-	21,546	43,335	26,931	91,812
3254-000 - Additional Package B Liquids Design (2017)	-	-	-	-	-	-	34,032	70,880	42,541	147,453
3280-000 - Facility Improvements B - Basin Upgrades (2018)	-	-	-	-	-	-	1,897	3,931	2,394	8,222
3285-000 - Main Plant Drain Line Reconstruction (2018)	-	-	-	-	-	-	(154)	(322)	(193)	(669)
3215-000 - Motor Control Center M Replacement Design (2019)	-	-	-	-	-	-	6,927	14,431	8,658	30,016
3220-000 - Facility Improvements B - Basin Upgrades Construction I (2019)	-	-	-	-	-	-	(22,688)	(47,410)	(28,382)	(98,481)
32211L-000 - Plant 2 Grit Area Rehabilitation	-			-	-	-	(20,837)	(43,410)	(26,046)	(90,294)
32226L-000 - Effluent Pump Station Upgrades	_	-	-	-	-	-	44,080	91,832	55,099	191,011
32235L-000 - Effluent PS Electrical Rehabilitation	_	-	-	_	_	_	845	1,759	1,056	3,660
32212L-000 - Primary Tank Covers Replacements	_	_	_	_	_	_	7,353	15,319	9,191	31,863
32234L-000 - Chlorine Contact Basin Isolation Gates and Structural Rehab	_	-	_	_	_	_	23,077	48.077	28,846	100,000
32243L-000 - Plant 2 Headworks Rehabilitation-Salaries	_	_	_	_	_	_	(228)	(475)	(285)	(988)
32244L-000 - Plant 2 Primary Clarifier Condition Assessment		_	_	_	_	_	5.655	11,781	7,069	24,506
Total PC 02 Liquids	_	_	-	_	_		295,254	613,296	369,067	1,277,617
Total TO 02 Elquido			-		<u>-</u>		233,234	010,230	303,007	1,277,017
Common										
3216-000 - Hoist System for Maintenance Shop (2013)							11,174	26,613	12,212	49,999
• • • • • • • • • • • • • • • • • • • •	-	-	-	-	-	-	(4,194)	(9,989)	(4,583)	(18,766)
3221-000 - Electrical System Evaluation (2019)	-	-	-	-	-	-		V - /		
3231-000 - Facility Improvements B - Common Upgrades Construction	-	-	-	-	-	-	4,874	11,606	5,321	21,801
32231C-000 - Process Water Repiping	-	-	-	-	-	-	11,174	26,614	12,212	50,000
32232C-000 - 2337 Administration Building Roof Reconstructio	-	-	-	-	-	-	(552)	(1,310)	(601)	(2,464)
32243C-000 - SCADA Server Replacement	-	-	-	-	-	-	44,699	106,455	48,846	200,000
Total PC 02 Common	-	-	-	-	-	-	67,175	159,989	73,406	300,570
0.84										
Solids							470.004	100.001	400.00=	
3209-000 - Facility Improvements - Co-Generation Rep. (2016)	-	-	-	-	-	-	173,924	469,661	160,897	804,482
3287-000 - Facility Improvements B - DAFT and Ancillary Solids Improvements	-	-	-	-	-	-	(6,235)	(16,773)	(5,752)	(28,761)
3222-000 - Centrate System Design (2019)	-	-	-	-	-	-	1,146	3,092	1,060	5,297
3224-000 - Digester No.4 Rehabilitation (2019)	-	-	-	-	-	-	68,371	184,600	63,243	316,214
3225-000 - Facility Improvements B - DAFT and Ancillary Solids Improvement	-	-	-	-	-	-	(103)	(278)	(95)	(476)
3234-000 - Centrate Piping Reconstruction (2021)	-	-	-	-	-	-	49,221	132,896	45,529	227,645
32232S-000 - Buried Digester and Flare Gasline Replacement	-	-	-	-	-	-	(142)	(382)	(131)	(655)
32233S-000 - Scum Line Replacement	-	-	-	-	-	-	10,329	27,892	9,555	47,777
32234S-000 - JBL Heat exchanger #4 pipe replacement	-	-	-	-	-	-	(25)	(66)	(23)	(114)
32225S-000 - Energy Building Roof Upgrades	-	-	-	-	-	-	16,136	43,568	14,926	74,629
32236S-000 - SCR Blower	-	-	-	-	-	-	16,216	43,784	15,000	75,000
Total PC 02 Solids	-	-	-	-	-	-	328,837	887,993	304,209	1,521,039
					•					
Total PC2 JB Latham	-	-	-	-	-	-	691,266	1,661,278	746,682	3,099,226
							, , , , ,	, , , , ,	, , , , , , , , , , , , , , , , , , , ,	,,
PC 05 San Juan Creek Ocean Outfall										
36221O-000 - Surge System Air Valve Replacement	_	6,492	_	-	-	-	6,060	21,641	4,871	39,064
362410-000 - SJCOO Outfall Ballast Repairs	_	16,230	_	-	-	_	15,146	54,100	12,177	97,653
Total PC5 San Juan Creek Ocean Outfall		22.722	-	_	-	-	21,206	75,741	17,048	136,717
Total 1 00 dan daan dieek deean datan		44,144		_	_		21,200	10,171	17,070	100,717

		Large	Capital Casl	n Balance Be	efore FY 22-2	3 Use Audit	Payout as of	December :	31, 2023	
	16	17	18	19	20	21	22	23	24	
	CLB	CSC	CSJC	ETWD	EBSD	IRWD	MNWD	SMWD	SCWD	Total
PC 15 Coastal Treatment Plant										
Liquids										
3504-000 - Aeration System Modification Design (2015)	(259)	-	-	-	(20)	-	(200)	-	(204)	(684)
3514-000 - CTP Facility Upgrade Design and Financing (2016)	(1,063)	-	-	-	(84)	-	(820)	-	(837)	(2,803)
3534-000 - Export Sludge System (1997)	(118,667)	-	-	-	(9,339)	-	(91,575)	-	(93,439)	(313,021)
3539-000 Facility Construction Improvements - Part II (2020)	(24,726)	-	-	-	(1,948)	-	(19,077)	-	(19,465)	(65,216)
3553-000 - Plant Drainage Improvements (2017)	88,781	-	-	-	6,997	-	68,505	-	69,906	234,189
3592-000 - Facility Improvements Project Design (2018)	725	-	-	-	129	-	508	-	563	1,926
3525-000 - Personnel Building reconstruction (2019)	253,607	-	-	-	19,969	-	195,695	-	199,690	668,960
3526-000 - Facility Improvements Project Construction - Part I (2019)	(32)	-	-	-	(2)	-	(24)	-	(25)	(84)
3527-000 - Vehicle Storage Building Roof (2019)	32,224	-	-	-	2,537	-	24,866	-	25,373	85,000
3528-000 - AWMA Road Sites West 1 and West 2 Embankment Protection	16,276	-	-	-	1,282	-	12,559	-	12,816	42,933
3529-000 - Aliso Creek Long Term Repair Planning	28,604	-	-	-	2,252	-	22,072	-	22,523	75,452
3541-000 - Export Sludge System Construction (2020)	285,920	-	-	-	22,514	-	220,631	-	225,134	754,199
35220L-000 - Fiber Installation to Alicia Parkway	12,486	-	-	-	983	-	9,635	-	9,831	32,935
35228L-000 - Aeration Blower System Upgrades	470,790	-	-	-	37,070	-	363,288	-	370,703	1,241,851
3522AL-000 - Drainage Pump Station	90,615	-	-	-	7,136	-	69,924	-	71,349	239,025
35221L-000 - Auxiliary Blower and Maintenance Building Roofs	35,368	-	-	-	2,786	-	27,292	-	27,848	93,294
35229L-000 - Foul Air System	(270)	-	-	-	(21)	-	(209)	-	(213)	(713)
35235L-000 - Odor Control Scrubber Improvements	75,820	-	-	-	5,970	-	58,508	-	59,702	200,000
35238L-000 - Relocate influent flow meters	9,478	-	-	-	746	-	7,313	-	7,463	25,000
35245L-000 - Grating Replacement on Aeration/Secondary Deck	9,244	-	-	-	728	-	7,132	-	7,279	24,382
35246L-000 - West Primary Sludge Skimmers and Launders/Weirs	37,770	-	-	-	2,975	-	29,146	-	29,739	99,629
35247L-000 - Aeration Blower System Upgrades	18,956	-	-	-	1,492	-	14,626	-	14,926	50,000
35248L-000 - AWMA Road Repairs	37,910	-	-	-	2,985	-	29,254	-	29,851	100,000
35249L-000 - SCADA Server Replacement	75,821	-	-	-	5,970	-	58,508	-	59,701	200,000
Total PC 15 Liquids	1,435,377	-	-	-	113,106	-	1,107,558	-	1,130,214	3,786,254
AWT									0.574	0.574
3596-000 - Applied Water VFD Pump Panel and Electrical (AWT) (2018)	-	-	-	-	-	-	-	-	8,574	8,574
Total PC 15 AWT	-	-	-	-	-	-	-	-	8,574	8,574
Total PC 15 Coastal Treatment Plant	1,435,377	_	-	-	113,106	-	1,107,558	_	1,138,788	3,794,829
	,,	I.					, , , , , , , , , , , , , , , , , , , ,		,,	.,,,,,,
PC 17 Joint Regional Wastewater Reclamation										
Liquids/AWT										
3722AL-000 - MCC A, C, G, H Replacement	-	-	-	-	-	-	14,300	-	-	14,300
3753-000 Aeration Diffuser Upgrade (2020)	-	-	-	-	-	-	202,990	-	-	202,990
3758-000 AWT No.2 Reconstruction (2020)	-	-	-	-	-	-	65,707	-	-	65,707
3742-000 - Aeration System Upgrade (2019)	-	-	-	-	-	-	49,450	-	-	49,450
3759-000 AWT No.2 Electrical Upgrades (2020)	-	-	-	-	-	-	69,974	-	-	69,974
3774-000 - MCC A, C, G, H Replacement (Liquids) (2021)	-	-	-	-	-	-	(9,204)	-	-	(9,204)
37241L-000 - Grit and Primary Grating and Gate Replacement	-	-	-	-	-	-	99,877	-	-	99,877
37242L-000 - Aeration Influent/Effluent Gate Replacements	-	-	-	-	-	-	99,877	-	-	99,877
Total PC 17 Liquids	-	-	-	-	-	-	592,969	-	-	592,969
Common										
3761-000 - External Lighting Upgrade	22,511	-	-	38,296	1,192	-	293,960	-	17,986	373,946
3764-000 - SCADA Improvements (2017)	726	-	-	2,762	45	-	23,535	-	575	27,642
3745-000 - West Slope Protection Evaluation (2019)	2,261	-	-	3,700	119	-	28,176	-	1,807	36,064
3746-000 - Motor Control Center A, G, H Design (2019)	2,434	-	-	3,983	129	-	30,333	-	1,944	38,823
3747-000 -Southside Plant Manhole Reconstruction (2019)	585	-	-	957	31	-	7,285	-	467	9,325
3748-000 - SE electrical Manhole reconstruction (2019)	365	-	-	597	19	-	4,549	-	292	5,822
37229C-000 - Laboratory Reconstruction	2,398	-	-	3,924	126	-	29,884	-	1,917	38,249
3779-000 - MCC A, C, G, H Replacement (Common) (2021)	(111)	-	-	(181)	(6)	-	(1,382)	-	(89)	(1,769)
37243C-000 - SCADA Server Replacement	12,540	-	-	20,520	660	-	156,258	-	10,022	200,000
37244C - MCC Replacements/Power System Improvements	6,270	-	-	10,260	330	-	78,130	-	5,010	100,000

	Large Capital Cash Balance Before FY 22-23 Use Audit Payout as of December 31, 2023									
	16	17	18	19	20	21	22	23	24	
	CLB	CSC	CSJC	ETWD	EBSD	IRWD	MNWD	SMWD	SCWD	Total
Total PC 17 Common	49,979	-	-	84,818	2,644	-	650,728	-	39,932	828,101
Solids										
3722-000 - Co-gen Sys Retrofit (formerly Siloxane) (2015)	21,296	-	-	38,740	1,120	-	111,645	-	17,007	189,807
3790-000 - Solids Area Upgrade Design (2018)	(14,597)	-	-	(26,554)	(768)	-	(76,525)	-	(11,657)	(130,101)
3791-000 - Cogeneration Area Upgrade Project Completion (2018)	(446)	-	-	(812)	(23)	-	(2,340)	-	(356)	(3,978)
3749-000 - Phase I Solids Piping Upgrade (2019)	42,850	-	-	77,945	2,254	-	224,634	-	34,218	381,901
3750-000 - Dewatering room Floor Sealing and Lighting (2019)	11,676	-	-	21,239	614	-	61,210	-	9,324	104,063
3754-000 - SET Piping Reconstruction (2019)	6,115	-	-	11,123	322	-	32,057	-	4,883	54,500
3771-000 - Miscellaneous Safety Improvements - Solids (2020)	7,048	-	-	12,821	371	-	36,949	-	5,628	62,818
3772-000 - Hot Water Piping Reconstruction (2020)	35,139	-	-	63,920	1,848	-	184,211	-	28,061	313,178
3773-000 - Co-Generation System Modifications (2020)	22,849	-	-	41,564	1,202	-	119,785	-	18,247	203,646
37201S - MCC A, C, G, H Replacement	(282)	-	-	(513)	(15)	-	(1,479)	-	(225)	(2,514)
37232S-000 - SCR Blower	8,415	-	-	15,308	443	-	44,114	-	6,720	75,000
37236S-000 - MCC A, C, G, H Replacement	535	-	-	973	28	-	2,804	-	427	4,767
37245S-000 - Digester Gas System Improvements	11,123	-	-	20,234	585	-	58,311	-	8,883	99,135
37246S-000 - Digester 1 Piping Replacement	11,220	-	-	20,410	590	-	58,820	-	8,960	100,000
37247S - Odor Scrubber 1 Replacement	1,683	-	-	3,062	89	-	8,822	-	1,344	15,000
Total PC 17 Solids	164,623	-	-	299,460	8,659	-	863,018	-	131,463	1,467,222
Total PC 17 Joint Regional Wastewater Reclamation	214,601	-	-	384,278	11,303	-	2,106,716	-	171,395	2,888,292
PC 21 Effluent Transmission Main Reach B/C/D										
3101-000 - Trail Bridge Crossing Protection - Phase I (D) (2016)	-	-	-	145,903	-	145,901	-	-	-	291,804
3105-000 - Air Valve Replacement Design and Permitting (D) (2020)	-	-	-	30,119	-	30,119	-	-	-	60,238
3107-000 - Air Valve Replacement Construction (D) (2021)	-	-	-	68,334	-	68,334	-	-	-	136,667
31221B-000 - Trail Bridge Crossing (D)	-	-	-	(358)	-	(358)	-	-	-	(716)
Total PC21 Reach B/C/D	-	-	-	243,997	-	243,995	-	-	-	487,993
Reach E										
3104-000 - Aliso Creek Long term Repair Planning (E) (2019)	-	-	-	39,266	-	39,266	-	-	-	78,533
3106-000 - Air Valve Replacement Design and Permitting ( E) (2020)	-	-	-	19,319	-	19,319	44,309	-	-	82,947
3108-000 - Air Valve Replacement Construction (E) (2021)	-	-	-	36,988	-	36,988	84,839	-	-	158,816
Total PC21 Reach E	-	-	-	95,574	-	95,574	129,148	-	-	320,296
Tatal BO 04 Effect of Transaction Main				000 574		000 500	400 440	1		000.000
Total PC 21 Effluent Transmission Main	-	-	-	339,571	-	339,569	129,148	-	-	808,289
PC 24 Aliso Creek Ocean Outfall										
3407-000 - Internal Seal Replacement (2018)	(47)	-	-	(70)	(3)	(68)	(189)	-	(53)	(431)
3408-000 - Sampling System Repair (2020)	9,088	-	-	13,469	645	13,021	36,231	-	10,171	82,625
3480-000 - Internal Seal Replacement (2020)	4,938	-	-	7,317	350	7,075	19,685	-	5,526	44,890
34241O-000 - ACOO Outfall Ballast Repairs	10,742	-	-	15,918	762	15,390	42,821	-	12,021	97,653
Total PC 24 Aliso Creek Ocean Outfall	24,720	-	-	36,633	1,753	35,418	98,548	-	27,666	224,738
Total Large Capital Cash	1,674,698	22,722	-	760,481	126,162	374,987	4,154,441	1,737,019	2,101,579	10,952,091

				Small Capital Cash Balance Before the FY22-23 Use Audit as of December 31, 2023							
		16	17	18	19	20	21	22	23	24	
		CLB	CSC	CSJC	ETWD	EBSD	IRWD	MNWD	SMWD	SCWD	Total
	PC 02 J B Latham							-	-	-	
	Liquids										
2222-004 Pu	ump Overhauls	_	-	_	_	_	_	(1,746)	(3,637)	(2,182)	(7,565)
	pare Potable Water Pumps	_	-	_	_	_	_	(3,096)	(6,450)	(3,870)	(13,417)
	side grit conveyor	_	_	_	_	_	_	(14,403)	(30,006)	(18,004)	(62,412)
	ISCO Samplers (between 3 PC's)	_	_	_	_	_	_	72	148	90	310
	aboratory Equipment and Probe Replacements (between 3 PC's)	_	_	_	_	_	_	6,142	12,798	7,677	26,617
	ump Overhauls	_	-	_	_	_	_	(1,144)	(2,384)	(1,433)	(4,961)
	eplacement Liquids Side Bleach Tank	_	-	_	_	_	_	5,768	12,020	7,212	25,000
	ate Replacements	_	-	_	_	_	_	3,460	7,212	4,328	15,000
	oll up Door Replacement	-		-	-	-	-	6,692	13,944	8,364	29,000
	uilding Doors	-		-	-	-	-	4,616	9,612	5,768	19,996
	ulcan washpress 4-side	-	_	-	-	_	-	(4,584)	(9,552)	(5,730)	(19,866)
	pare Pump	_	-	_	_	_	_	(1,138)	(2,367)	(1,420)	(4,925)
	Side PE Channel Process Water Line Replacement	-		-	-	-	-	(1,811)	(3,773)	(2,264)	(7,847)
	eplacement air flow meter for JBL Aeration Tank 6	-	_	-	-	_	-	(1,702)	(3,545)	(2,127)	(7,374)
	ISCO Samplers (between 3 PC's)	-	_	-	-	_	-	808	1,682	1,010	3,500
	aboratory Equipment and Probe Replacements (between 3 PC's)	-	_	-	-	_	-	(2,144)	(4,466)	(2,681)	(9,291)
	ump Overhauls	-		-	-	-	-	1,376	2,865	1,718	5,959
	ulcan washpress	-		-	-	-	-	6,924	14,424	8,652	30,000
	ate Replacements	-	_	-	-	_	-	1,730	3,606	2,164	7,500
	uilding Doors	-	_	-	-	_	-	4,616	9,614	5,770	20,000
	TP OIT Replacements 2023	-	-	-	-	-	-	2,884	6,010	3,606	12,500
	erzen #5 overhaul two stage motor	-	_	-	-	_	-	(7,898)	(16,454)	(9,872)	(34,224)
	SP #1 FAIRBANKS SOLIDS HANDLING PUMP	-	_	-	-	_	-	(2,781)	(5,794)	(3,477)	(12,052)
	Total Liquids	-	-	-	-	-	-	2,641	5,507	3,300	11,448
	Common										
2222-015 PA	A System (between 3 PC's)	_						(18,217)	(43,386)	(19,907)	(81,509)
	afety Equipment	=	=	=	=	=	=	2,102	5,009	2,298	9,410
	· · ·	-	-	-	-	-	-				
	ite Security and Access Upgrades 2022 (between 3 PC's)	-	-	-	-	-	-	11,180	26,612	12,212	50,004
	BL HP SCADA Server Switch 2022	-	-	-	-	-	-	3,352	7,984	3,664	15,000
	A System (between 3 PC's)	-	-	-	-	-	-	16,760	39,924	18,316	75,000
	emove and Replace Asphalt 9-Side Headworks Area	-	-	-	-	-	-	6,798	16,185	7,428	30,411
2223-015 Re	eplacement Backup Repository Server (between 3 PC's)	-	-	-	-	-	-	3,352	7,984	3,664	15,000
2223-016 Uti	tility Vehicle (between 3 PC's)	-	-	-	-	-	-	5,588	13,308	6,104	25,000
2223-017 Ele	ectric Charging Station	-	_	-	-	_	-	10,056	23,952	10,992	45,000
	ank Chain JBL	_	_	_	_	_	_	(5,537)	(13,187)	(6,051)	(24,775)
	ant Potable Water Line Replacement							(5,176)	(12,328)	(5,657)	(23,162)
	afety Equipment	_	_	_	_	_	_	3,352	7,984	3,664	15,000
	ite Security and Access Upgrades 2023 JBL	_	_	_	_	_	_	5,588	13,306	6,106	25,000
	BL Wi-Fi Project	I .	_	-	-	_	-	3,352	7,984	3,664	15,000
	tility Vehicle (between 3 PC's)	_	_					2,794	6,654	3,052	12,500
	uilding Lighting Improvements-Common		-	-	-	-	-	2,794	6,654	3,052	12,500
	torage Building		-	-	-	-	-	5,476	13,040	5,984	24,500
	BL trash trailer ram replacement		-	-	-	-	-	(2,711)	(6,457)	(2,963)	(12,131)
	recision Lathe			-	-	-	-	(1,205)	(2,869)	(1,316)	(5,390)
LLLT-UIU FI	Total PC 2 Common	_	· -	_	· -		-	49,698	118,353	54,306	222,358

		Small Capital Cash Balance Before the FY22-23 Use Audit as of December 31, 2023									
		16	17	18	19	20	21	22	23	24	
		CLB	CSC	CSJC	ETWD	EBSD	IRWD	MNWD	SMWD	SCWD	Total
	Solids										
2222-020 Re	eplacement Flame Arresters	_	_	_	_	_	_	(1,593)	(4,302)	(1,474)	(7,369)
	BL Digester 1 and 2 Manway Access Improvements	-	-	_	_	-	-	(24,675)	(66,622)	(22,824)	(114,121)
	igester flame arrestors and vacuum vents	-	-	-	-	-	-	(4,961)	(13,395)	(4,589)	(22,946)
	uildings Door Replacements 2022	-	-	-	-	-	-	4,324	11,676	4,000	20,000
	ump Overhauls	-	-	-	-	-	-	(2,013)	(5,435)	(1,862)	(9,310)
	eplacement Valves	-	-	-	-	-	-	( <mark>877)</mark> 5,404	(2,373) 14,596	(812) 5,000	(4,062) 25,000
	onveyor Overhaul oul Air Connection to Centrate Line	-	-	-	-	-	-	(2,906)	(7,854)	(2,690)	(13,450)
	entrifuge Rebuild	-	-	-	_	-	_	7,646	20,644	7,072	35,362
	LC Replacement	-	-	-	-	-	-	4,324	11,676	4,000	20,000
	eplace 20ft of buried hot water line	-	-	-	-	-	-	(1,809)	(4,884)	(1,673)	(8,367)
	BL Building #40 Truck Bay Lighting System Upgrades	-	-	-	-	-	-	(2,532)	(6,836)	(2,342)	(11,710)
	uildings Door Replacements 2023	-	-	-	-	-	-	8,648	23,352	8,000	40,000
	ump Overhauls eplacement Valves	-	-	-	-	-	-	5,406 6,488	14,594 17,512	5,000 6.000	25,000 30,000
	entrifuge Rebuild	-	-	-	-	-	-	3,115	8.411	2.882	14,408
	uilding Lighting Improvements-Solids	-	_	-	-	-	-	2,702	7,298	2,500	12,500
	Total PC 2 Solids	-	-	-	-	-	-	6,691	18,058	6,187	30,936
	Total PC2 JB Latham	-	-	-	-	-	-	59,030	141,918	63,793	264,742
	DC 05 Con Juan Const Ocean Outfall										
2622-001 Bio	PC 05 San Juan Creek Ocean Outfall ioRad ddPCR QX200	_	(1,635)	_	_			(1,526)	(5,450)	(1,227)	(9,837)
	CO CDOM - RT Base Model	-	(524)	-	-	-	-	(489)	(1,748)	(393)	(3.154)
	Total PC5 San Juan Creek Ocean Outfall	-	(2,159)	-	-	-	-	(2,015)	(7,197)	(1,620)	(12,992)
					•						
	PC 15 Coastal Treatment Plant										
2522-042 Ga	Liquids ardner Denver 7M Air Blower	(3,675)				(289)		(2,835)		(2,893)	(9,693)
	TP Building 10 Concrete Removal and Floor Patch Back	(1,986)	-	-	-	(156)	-	(1,532)	-	(1,564)	(5,238)
	ISCO Samplers (between 3 PC's)	116	_	-	-	8	_	91	_	91	306
	aboratory Equipment and Probe Replacements (between 3 PC's)	6,681	-	-	-	525	-	5,155	-	5,261	17,621
	ump/Blower Overhauls	1,470	-	-	-	115	-	1,136	-	1,158	3,880
	ump Control Rehabilitations	15,164	-	-	-	1,196	-	11,700	-	11,940	40,000
	uilding Lighting Improvements pare Pumps	3,792 13,264	-	-	-	300 1,044	-	2,924 10,240	-	2,984 10,448	10,000 34,996
	iquids Buildings Door Replacements	7,584				596		5,852		5,972	20,004
	allery Area Floor Rehabilitations	22,748	_	_	_	1,792	_	17,552	_	17,912	60,004
	uilding #13 Roof Replacement	11,372	_	-	-	896	-	8,776	_	8,952	29,996
	otable Water Station Rehabilitation	13,221	-	-	-	1,043	-	10,201	-	10,406	34,871
2523-011 He	eadworks Driveway Replacement	7,584	-	-	-	596	-	5,852	-	5,972	20,004
	P Kinney Strainer	(20,365)	-	-	-	(1,604)	-	(15,715)	-	(16,036)	(53,720)
	eplacement Grit Valves	(4,976)	-	-	-	(392)	-	(3,840)	-	(3,918)	(13,126)
	eplacement SCWD Influent Meter	(3,852)	-	-	-	(303)	-	(2,972)	-	(3,033)	(10,159)
	eplacement Parkson Rotary Screen Drum aft #1 Skimmer Arm Replacement	(37,760) (4,089)	-	-	-	(2,973) (322)	-	(29,138) (3,155)	-	(29,732) (3,219)	(99,603) (10,785)
	uilding #8 Fire HYDRADAPT	(1,935)		-	-	(152)		(1,493)		(1,524)	(5,104)
	ISCO Samplers (between 3 PC's)	1,326	_	_	_	104	_	1,026	_	1,044	3,500
	aboratory Equipment and Probe Replacements (between 3 PC's)	3,792	-	_	-	298	-	2,924	-	2,986	10,000
2524-003 Pu	ump/Blower Overhauls	6,634	-	-	-	522	-	5,120	-	5,224	17,500
	ump Control Rehabilitations	13,268	-	-	-	1,042	-	10,244	-	10,446	35,000
	uilding Lighting Improvements	4,738	-	-	-	374	-	3,656	-	3,732	12,500
	iquids Buildings Door Replacements	11,206	-	-	-	880	-	8,647	-	8,822	29,556
	TP OIT Replacements 2023 eplacement Valves	4,738 11,374	-	-	-	374 896	-	3,656 8,774	-	3,732 8,956	12,500 30,000
	epiacement vaives low Meter	11,374	-	-	-	896 140	-	8,774 1,378	-	8,956 1,408	30,000 4,714
	otary Screen	11.374	-	-	-	894	-	8.776	-	8.956	30.000
	Total PC 15 Liquids	94,597	-	-	-	7,444	-	72,999	-	74,484	249,524

		Small Capital Cash Balance Before the FY22-23 Use Audit as of December 31, 2023									
		16	17	18	19	20	21	22	23	24	T. (.)
		CLB	CSC	CSJC	ETWD	EBSD	IRWD	MNWD	SMWD	SCWD	Total
	Common										
2222-015	PA System (between 3 PC's)	(24,751)	-	-	-	(1,949)	_	(19,099)	-	(19,489)	(65,287)
2523-012	Safety Equipment	3,792	-	-	-	300	-	2,924	-	2,984	10,000
2523-013	Landscape Renovations 2022	3,035	-	-	-	240	-	2,342	-	2,391	8,008
2223-011	Site Security and Access Upgrades 2022 (between 3 PC's)	12,515	-	-	-	986	-	9,657	-	9,853	33,011
2523-015 2523-016	Replacement Doors	8,336	-	-	-	656 448	-	6,436	-	6,568	21,996 14,996
2523-016	CTP PLC Hardware Upgrades and Replacements 2022 CTP HP SCADA Server Switch 2022	5,684 5,684				448 448		4,388 4,388		4,476 4,476	14,996
2523-018	CTP OIT Replacements 2022	3,792	_	_	_	300	_	2,924	_	2,984	10,000
2223-013	PA System (between 3 PC's)	22,748	-	-	-	1,788	_	17,552	-	17,916	60,004
2223-015	Replacement Backup Repository Server (between 3 PC's)	5,688	-	-	-	448	-	4,388	-	4,476	15,000
2223-016	Utility Vehicle (between 3 PC's)	7,584	-	-	-	596	-	5,852	-	5,972	20,004
2523-022	Electric Charging Station	17,060	-	-	-	1,344	-	13,164	-	13,432	45,000
2523-031	Access Road Overhaul in Coast Fire Damage Area	(3,774) 5,686	-	-	-	(297)	-	(2,912) 4,388	-	( <mark>2,971)</mark> 4,478	(9,954) 15,000
2524-011 2524-012	Safety Equipment Landscape Renovations 2023	4,738				448 374		4,388 3.656		4,478 3,732	12,500
2524-013	Site Security and Access Upgrades 2023 CTP	8,530	-	-	-	672	-	6,582	-	6,716	22,500
2524-014	Replacement Doors	9,478	-	-	-	746	_	7,314	-	7,462	25,000
2524-015	Utility Vehicle (between 3 PC's)	4,738	-	-	-	374	-	3,656	-	3,732	12,500
	Total PC 15 Common	100,563	-	-	-	7,922	-	77,600	-	79,188	265,274
	AWT										
2523-023	Replacement Pumps	_	_	_	_	_	_	_	_	20,000	20,000
2523-024	Replacement Turbidity Meter		_	-	_	-	_	-	-	10,000	10,000
2524-016	Meter	-	-	-	-	-	_	-	-	7,500	7,500
	Total PC 15 AWT	-	-	-	-	-	-	-	-	37,500	37,500
	Total PC 15 Coastal Treatment Plant	195,161		-		15,366		150,599		191,172	552,298
	Total 1 o To obastal Troublett land	100,101		_		10,000		100,000		101,112	002,200
	PC 17 Joint Regional Wastewater Reclamation										
	Liquids										
2722-052	Spare RAS Bleach Pump		_	_	_	_	_	(16,155)	_	_	(16,155)
2722-074	Ferric Tank Level Indicator and Transmitter	-	-	-	-	-	_	(3,369)	_		(3,369)
2723-001	Safety Equipment	-	-	_						-	(3,309)
2223-001	Site Security and Access Upgrades 2022 (between 3 PC's)	-		=	-	-	-	7,000	-	-	7,000
2223-002	Laboratory Equipment and Probe Replacements (between 3 PC's)		-	-	-	-	-	13,310	-	- - -	7,000 13,310
2723-003		-	-	-	- - -	-	-	13,310 (2,383)	- - -	- - -	7,000 13,310 (2,383)
	Spare Grit Pump	-	- - -	- - -	- - -	- - -	- - -	13,310 (2,383) (800)	- - - -	- - - -	7,000 13,310 (2,383) (800)
2723-004	Primary Pump Overhaul/Replacements	- - -	- - -	- - - -	- - - - -	-	-	13,310 (2,383) (800) 45,652	-	- - - - -	7,000 13,310 (2,383) (800) 45,652
2723-004 2723-005	Primary Pump Overhaul/Replacements Interstage Pump Overhaul	- - - -	-	-	- - - - -	-	- - - - -	13,310 (2,383) (800) 45,652 8,058		- - - - -	7,000 13,310 (2,383) (800) 45,652 8,058
2723-004	Primary Pump Overhaul/Replacements Interstage Pump Overhaul Replacement Valves	- - - - -	- - - - -		- - - - - -	-	- - - - -	13,310 (2,383) (800) 45,652	- - - - - -	-	7,000 13,310 (2,383) (800) 45,652
2723-004 2723-005 2723-006 2723-007 2723-008	Primary Pump Overhaul/Replacements Interstage Pump Overhaul	- - - - - -	- - - - - -	-	- - - - - - -	- - - - - -	- - - - - - -	13,310 (2,383) (800) 45,652 8,058 15,000 (11,586) 15,000	- - - - - - -	-	7,000 13,310 (2,383) (800) 45,652 8,058 15,000 (11,586) 15,000
2723-004 2723-005 2723-006 2723-007 2723-008 2723-009	Primary Pump Overhaul/Replacements Interstage Pump Overhaul Replacement Valves RAS Pump Overhaul/Replacement Storm Water Pump Station Overhaul/Replacement Headworks Area Building Doors	- - - - - -	- - - - - - -	- - - - - - - -	- - - - - - -	- - - - - - - -	- - - - - - - -	13,310 (2,383) (800) 45,652 8,058 15,000 (11,580) 15,000 20,000	- - - - - - - -		7,000 13,310 (2,383) (800) 45,652 8,058 15,000 (11,586) 15,000 20,000
2723-004 2723-005 2723-006 2723-007 2723-008 2723-009 2723-010	Primary Pump Overhaul/Replacements Interstage Pump Overhaul Replacement Valves RAS Pump Overhaul/Replacement Storm Water Pump Station Overhaul/Replacement Headworks Area Building Doors Primary Area Building Doors	- - - - - - - -	- - - - - - - -	- - - - - - - - - -	- - - - - - - - -	- - - - - - - - -	-	13,310 (2,383) (800) 45,652 8,058 15,000 (11,586) 15,000 20,000	- - - - - - - - - -	-	7,000 13,310 (2,383) (800) 45,652 8,058 15,000 (11,586) 15,000 20,000 15,000
2723-004 2723-005 2723-006 2723-007 2723-008 2723-009 2723-010 2723-025	Primary Pump Overhaul/Replacements Interstage Pump Overhaul Replacement Valves RAS Pump Overhaul/Replacement Storm Water Pump Station Overhaul/Replacement Headworks Area Building Doors Primary Area Building Doors RTP 3WHP Strainer	- - - - - - - - -	- - - - - - - - -	- - - - - - - - - - - - - - - - - - -	- - - - - - - - - - -	- - - - - - - - - -	- - - - - - - - - - - - - - - - - - -	13,310 (2,383) (800) 45,652 8,058 15,000 (11,586) 15,000 20,000 15,000 (35,676)	-		7,000 13,310 (2,383) (800) 45,652 8,058 15,000 (11,586) 15,000 20,000 15,000 (35,676)
2723-004 2723-005 2723-006 2723-007 2723-008 2723-009 2723-010 2723-025 2723-028	Primary Pump Overhaul/Replacements Interstage Pump Overhaul Replacement Valves RAS Pump Overhaul/Replacement Storm Water Pump Station Overhaul/Replacement Headworks Area Building Doors Primary Area Building Doors RTP 3WHP Strainer Primary Tank Rehabilitation	- - - - - - - - -		-		-	-	13,310 (2,383) (800) 45,652 8,058 15,000 (11,586) 15,000 20,000 15,000 (35,676) (13,410)	-		7,000 13,310 (2,383) (800) 45,652 8,058 15,000 (11,586) 15,000 20,000 15,000 (35,676) (13,410)
2723-004 2723-005 2723-006 2723-007 2723-008 2723-010 2723-010 2723-025 2723-028 2723-032	Primary Pump Overhaul/Replacements Interstage Pump Overhaul Replacement Valves RAS Pump Overhaul/Replacement Storm Water Pump Station Overhaul/Replacement Headworks Area Building Doors Primary Area Building Doors RTP 3WHP Strainer Primary Tank Rehabilitation 3WHP pressure reducing valve			-		-	-	13,310 (2,383) (800) 45,652 8,058 15,000 (11,586) 15,000 20,000 15,000 (35,676) (13,410) (6,817)	-		7,000 13,310 (2,383) (800) 45,652 8,058 15,000 (11,586) 15,000 (35,676) (13,410) (6,817)
2723-004 2723-005 2723-006 2723-007 2723-008 2723-009 2723-010 2723-025 2723-028	Primary Pump Overhaul/Replacements Interstage Pump Overhaul Replacement Valves RAS Pump Overhaul/Replacement Storm Water Pump Station Overhaul/Replacement Headworks Area Building Doors Primary Area Building Doors RTP 3WHP Strainer Primary Tank Rehabilitation			- - - - - - - - - - - - - - - - - - -		-	-	13,310 (2,383) (800) 45,652 8,058 15,000 (11,586) 15,000 20,000 15,000 (35,676) (13,410)			7,000 13,310 (2,383) (800) 45,652 8,058 15,000 (11,586) 15,000 20,000 15,000 (35,676) (13,410)
2723-004 2723-005 2723-006 2723-007 2723-008 2723-010 2723-010 2723-025 2723-028 2723-032 2723-035	Primary Pump Överhaul/Replacements Interstage Pump Overhaul Replacement Valves RAS Pump Overhaul/Replacement Storm Water Pump Station Overhaul/Replacement Headworks Area Building Doors Primary Area Building Doors RTP 3WHP Strainer Primary Tank Rehabilitation 3WHP pressure reducing valve RTP RAS Flow Meter Natural Gas Line Repair 2 ISCO Samplers (between 3 PC's)	- - - - - - - - - - - - -		- - - - - - - - - - - - - - - - - - -		-		13,310 (2,383) (800) 45,652 8,058 15,000 (11,586) 15,000 20,000 15,000 (35,676) (13,410) (6,817) (5,568)			7,000 13,310 (2,383) (800) 45,652 8,058 15,000 (11,586) 15,000 (35,676) (13,410) (6,817) (5,568) (14,602) 3,500
2723-004 2723-005 2723-006 2723-007 2723-008 2723-009 2723-010 2723-025 2723-028 2723-032 2723-032 2723-039 2723-039 2724-002 2724-003	Primary Pump Overhaul/Replacements Interstage Pump Overhaul/Replacement Replacement Valves RAS Pump Overhaul/Replacement Storm Water Pump Station Overhaul/Replacement Headworks Area Building Doors Primary Area Building Doors RTP 3WHP Strainer Primary Tank Rehabilitation 3WHP pressure reducing valve RTP RAS Flow Meter Natural Gas Line Repair 2 ISCO Samplers (between 3 PC's) Laboratory Equipment and Probe Replacements (between 3 PC's)	- - - - - - - - - - - - - - - - - - -		- - - - - - - - - - - - - - - - - - -		- - - - - - - - - - - - - - - - - - -		13,310 (2,383) (800) 45,652 8,058 15,000 (11,586) 15,000 20,000 (35,676) (13,410) (6,817) (5,568) (14,602) 3,500			7,000 13,310 (2,383) (800) 45,652 8,058 15,000 20,000 15,000 (35,676) (13,410) (6,817) (5,568) (14,602) 3,500 10,000
2723-004 2723-005 2723-006 2723-007 2723-008 2723-009 2723-010 2723-025 2723-028 2723-032 2723-039 2724-002 2724-002 2724-003 2724-004	Primary Pump Overhaul/Replacements Interstage Pump Overhaul/Replacement Replacement Valves RAS Pump Overhaul/Replacement Storm Water Pump Station Overhaul/Replacement Headworks Area Building Doors Primary Area Building Doors RTP 3WHP Strainer Primary Tank Rehabilitation 3WHP pressure reducing valve RTP RAS Flow Meter Natural Gas Line Repair 2 ISCO Samplers (between 3 PC's) Laboratory Equipment and Probe Replacements (between 3 PC's) Spare Grit Pump	- - - - - - - - - - - - - - - - - - -				- - - - - - - - - - - - - - - - - - -		13,310 (2,383) (800) 45,652 8,058 15,000 (11,586) 15,000 20,000 15,000 (35,676) (13,410) (6,817) (5,568) (14,602) 3,500 10,000 25,000			7,000 13,310 (2,383) (800) 45,652 8,058 15,000 (11,586) 15,000 20,000 15,000 (35,676) (13,410) (6,817) (5,568) (14,602) 3,500 10,000 25,000
2723-004 2723-005 2723-006 2723-007 2723-008 2723-009 2723-010 2723-025 2723-028 2723-032 2723-035 2723-039 2724-002 2724-004 2724-004	Primary Pump Overhaul/Replacements Interstage Pump Overhaul Replacement Valves RAS Pump Overhaul/Replacement Storm Water Pump Station Overhaul/Replacement Headworks Area Building Doors Primary Area Building Doors RTP 3WHP Strainer Primary Tank Rehabilitation 3WHP pressure reducing valve RTP RAS Flow Meter Natural Gas Line Repair 2 ISCO Samplers (between 3 PC's) Laboratory Equipment and Probe Replacements (between 3 PC's) Spare Grit Pump Process Pump Overhaul/Replacements					- - - - - - - - - - - - - - - - - - -		13,310 (2,383) (800) 45,652 8,058 15,000 (11,586) 15,000 20,000 15,000 (35,676) (13,410) (6,817) (5,568) (14,602) 3,500 10,000 25,000 12,500			7,000 13,310 (2,383) (800) 45,652 8,058 15,000 (11,586) 15,000 20,000 (35,676) (13,410) (6,817) (5,568) (14,602) 3,500 10,000 25,000
2723-004 2723-005 2723-006 2723-007 2723-008 2723-009 2723-010 2723-025 2723-028 2723-032 2723-032 2723-039 2724-002 2724-003 2724-004 2724-005 2724-006	Primary Pump Overhaul/Replacements Interstage Pump Overhaul Replacement Valves RAS Pump Overhaul/Replacement Storm Water Pump Station Overhaul/Replacement Headworks Area Building Doors Primary Area Building Doors RTP 3WHP Strainer Primary Tank Rehabilitation 3WHP pressure reducing valve RTP RAS Flow Meter Natural Gas Line Repair 2 ISCO Samplers (between 3 PC's) Laboratory Equipment and Probe Replacements (between 3 PC's) Spare Grit Pump Process Pump Overhaul/Replacements Interstage Pump Overhaul	- - - - - - - - - - - - - - - - - - -				-		13,310 (2,383) (800) 45,652 8,058 15,000 (11,586) 15,000 20,000 15,000 (35,676) (13,410) (6,817) (5,568) (14,602) 3,500 10,000 25,000 12,500 (19,769)			7,000 13,310 (2,383) (800) 45,652 8,058 15,000 20,000 15,000 (35,676) (13,410) (6,817) (5,568) (14,602) 3,500 10,000 25,000 (19,769)
2723-004 2723-005 2723-006 2723-007 2723-008 2723-009 2723-010 2723-025 2723-028 2723-032 2723-039 2724-002 2724-003 2724-004 2724-005 2724-006 2724-006	Primary Pump Overhaul/Replacements Interstage Pump Overhaul/Replacement Replacement Valves RAS Pump Overhaul/Replacement Storm Water Pump Station Overhaul/Replacement Headworks Area Building Doors Primary Area Building Doors RTP 3WHP Strainer Primary Tank Rehabilitation 3WHP pressure reducing valve RTP RAS Flow Meter Natural Gas Line Repair 2 ISCO Samplers (between 3 PC's) Laboratory Equipment and Probe Replacements (between 3 PC's) Spare Grit Pump Process Pump Overhaul/Replacements Interstage Pump Overhaul Replacement Valves	-						13,310 (2,383) (800) 45,652 8,058 15,000 20,000 15,000 (35,676) (13,410) (6,817) (5,568) (14,602) 3,500 10,000 25,000 12,500 (19,769) 12,500			7,000 13,310 (2,383) (800) 45,652 8,058 15,000 (11,586) 15,000 (35,676) (13,410) (6,817) (5,568) (14,602) 3,500 10,000 25,000 12,500 (19,769) 12,500
2723-004 2723-005 2723-006 2723-007 2723-008 2723-009 2723-010 2723-025 2723-028 2723-032 2723-039 2724-002 2724-004 2724-004 2724-006 2724-006 2724-007 2724-008	Primary Pump Overhaul/Replacements Interstage Pump Overhaul Replacement Valves RAS Pump Overhaul/Replacement Storm Water Pump Station Overhaul/Replacement Headworks Area Building Doors Primary Area Building Doors RTP 3WHP Strainer Primary Tank Rehabilitation 3WHP pressure reducing valve RTP RAS Flow Meter Natural Gas Line Repair 2 ISCO Samplers (between 3 PC's) Laboratory Equipment and Probe Replacements (between 3 PC's) Spare Grit Pump Process Pump Overhaul/Replacements Interstage Pump Overhaul/Replacements Interstage Pump Overhaul/Replacement Replacement Valves Liquids Building Doors 2023							13,310 (2,383) (800) 45,652 8,058 15,000 (11,586) 15,000 20,000 15,000 (35,676) (13,410) (6,817) (5,568) (14,602) 3,500 10,000 25,000 12,500 (19,769)			7,000 13,310 (2,383) (800) 45,652 8,058 15,000 20,000 15,000 (35,676) (13,410) (6,817) (5,568) (14,602) 3,500 10,000 25,000 (19,769)
2723-004 2723-005 2723-006 2723-007 2723-008 2723-009 2723-010 2723-025 2723-028 2723-032 2723-032 2723-039 2724-002 2724-003 2724-004 2724-006 2724-006 2724-007	Primary Pump Overhaul/Replacements Interstage Pump Overhaul/Replacement Replacement Valves RAS Pump Overhaul/Replacement Storm Water Pump Station Overhaul/Replacement Headworks Area Building Doors Primary Area Building Doors RTP 3WHP Strainer Primary Tank Rehabilitation 3WHP pressure reducing valve RTP RAS Flow Meter Natural Gas Line Repair 2 ISCO Samplers (between 3 PC's) Laboratory Equipment and Probe Replacements (between 3 PC's) Spare Grit Pump Process Pump Overhaul/Replacements Interstage Pump Overhaul Replacement Valves	-						13,310 (2,383) (800) 45,652 8,058 15,000 (11,586) 15,000 20,000 15,000 (35,676) (13,410) (6,817) (5,568) (14,602) 3,500 10,000 25,000 (19,769) 12,500 (19,769) 12,500 37,500			7,000 13,310 (2,383) (800) 45,652 8,058 15,000 (11,586) 15,000 20,000 (35,676) (13,410) (6,817) (5,568) (14,602) 3,500 10,000 25,000 12,500 (19,769) 12,500 37,500
2723-004 2723-005 2723-006 2723-007 2723-008 2723-009 2723-010 2723-025 2723-025 2723-032 2723-039 2724-002 2724-003 2724-004 2724-005 2724-006 2724-009 2724-009 2724-009 2724-009 2724-009 2724-010 2724-010 2724-010	Primary Pump Överhaul/Replacements Interstage Pump Overhaul/Replacement Replacement Valves RAS Pump Overhaul/Replacement Storm Water Pump Station Overhaul/Replacement Headworks Area Building Doors Primary Area Building Doors RTP 3WHP Strainer Primary Tank Rehabilitation 3WHP pressure reducing valve RTP RAS Flow Meter Natural Gas Line Repair 2 ISCO Samplers (between 3 PC's) Laboratory Equipment and Probe Replacements (between 3 PC's) Spare Grit Pump Process Pump Overhaul/Replacements Interstage Pump Overhaul Replacement Valves Liquids Building Doors 2023 Spare Primary Studge Pump Spare RAS Pump Primary Scum Gearbox							13,310 (2,383) (800) 45,652 8,058 15,000 (11,586) 15,000 20,000 15,000 (35,676) (13,410) (6,817) (5,568) (14,602) 3,500 10,000 25,000 12,500 (19,769) 12,500 (19,781) 5,000 (10,936)			7,000 13,310 (2,383) (800) 45,652 8,058 15,000 (11,586) 15,000 20,000 15,000 (35,676) (13,410) (6,817) (5,568) (14,602) 3,500 10,000 25,000 12,500 (19,781) 5,000 (10,936)
2723-004 2723-005 2723-006 2723-007 2723-008 2723-009 2723-010 2723-025 2723-032 2723-032 2723-039 2724-002 2724-003 2724-004 2724-005 2724-008 2724-008 2724-009 2724-009 2724-009 2724-009 2724-009	Primary Pump Överhaul/Replacements Interstage Pump Overhaul/Replacement Replacement Valves RAS Pump Overhaul/Replacement Storm Water Pump Station Overhaul/Replacement Headworks Area Building Doors Primary Area Building Doors RTP 3WHP Strainer Primary Tank Rehabilitation 3WHP pressure reducing valve RTP RAS Flow Meter Natural Gas Line Repair 2 ISCO Samplers (between 3 PC's) Laboratory Equipment and Probe Replacements (between 3 PC's) Spare Grif Pump Process Pump Overhaul/Replacements Interstage Pump Overhaul Replacement Valves Liquids Building Doors 2023 Spare Primary Sludge Pump Spare RAS Pump							13,310 (2,383) (800) 45,652 8,058 15,000 (11,586) 15,000 (20,000 (35,676) (13,410) (6,817) (5,568) (14,602) 3,500 10,000 25,000 12,500 (19,769) 12,500 37,500 (19,781) 5,000			7,000 13,310 (2,383) (800) 45,652 8,058 15,000 20,000 15,000 (35,676) (13,410) (6,817) (5,568) (14,602) 3,500 10,000 25,000 (19,769) 12,500 37,500 (19,781) 5,000

				Small	Capital Cash Bal	lance Before the	FY22-23 Use A	udit as of Decembe	er 31, 2023		
		16 CLB	17 CSC	18 CSJC	19 ETWD	20 EBSD	21 IRWD	22 MNWD	23 SMWD	24 SCWD	Total
	Common										
2222-015	PA System (between 3 PC's)	(4,811)	_		(7,872)	(253)	_	(59,945)	_	(3,845)	(76,726)
2723-011	Safety Equipment	628	_	_	1,028	32		7,812		500	10,000
2723-012	Access Road Repaving	(419)	_	_	(690)	(20)	_	(5,254)	_	(335)	(6,718)
2723-013	Landscape Renovations 2022	1,256	_	_	2,052	68	-	15,624	_	1,004	20,004
2223-011	Site Security and Access Upgrades 2022 (between 3 PC's)	4,384	-	-	7,180	232	-	54,692	-	3,504	69,992
2723-015	Replacement forklift	(677)	-	-	(1,107)	(37)	-	(8,446)	-	(543)	(10,809)
2223-016	Utility Vehicle (between 3 PC's)	1,256	-	-	2,052	68	-	15,624	-	1,004	20,004
2723-017	Electric Charging Station	2,820	-	-	4,616	148	-	35,160	-	2,256	45,000
2223-013	PA System (between 3 PC's)	4,264	-	-	6,976	220	-	53,128	-	3,408	67,996
2723-034	Replacement Ridgid 920 Roll Groover	(831)	-	-	(1,360)	(44)	-	(10,357)	-	(664)	(13,256)
2724-012	Safety Equipment	(379)	-	-	(619)	(19)	-	(4,724)	-	(303)	(6,044)
2724-013	Access Road Repaving	940	-	-	1,540	50	-	11,718	-	752	15,000
2724-014	Utility Vehicle (between 3 PC's)	784	-	-	1,282	42	-	9,766	-	626	12,500
2724-015	Replacement Doors - Building #50	1,410	-	-	2,308	74	-	17,580	-	1,128	22,500
2724-023 2724-026	WIFI Expansion Project 2023 Potable Water Backflow Preventer Replacement	(753) (1.410)	-	-	(1,232) (2,307)	(40) (74)	-	(9,378) (17.571)	-	(601) (1.127)	(12,003) (22,490)
2724-026	Total PC 17 Common	8,462	-		13.847	447		105,429		6,764	134.949
	Total FC 17 Common	0,402	-	-	13,047	447	- 1	103,429	-	0,764	134,545
	Solids										
2722-064	Replacement Digester Sludge Pump	(6,039)	-	-	(10,985)	(318)	-	(31,658)	-	(4,822)	(53,821)
2723-019	Solids Area Buildings Replacement Doors	4,712	-	-	8,572	244	-	24,704	-	3,764	41,996
2723-020	Replacement Centrifuge Feed Pumps	(4,171)	-	-	(7,587)	(219)	-	(21,866)	-	(3,331)	(37,174)
2723-021	Spare Centrifuge Cyclo Drive	12	-	-	25	3	-	65	-	10	115
2723-022	Replacement Condensate Trap	(1,558)	-	-	(2,834)	(82)	-	(8,168)	-	(1,244)	(13,886)
2723-023	ORT Fan Replacement/Overhaul	2,020	-	-	3,672	108	-	10,588	-	1,612	18,000
2723-026	Digester recirc pump overhaul/repair	(6,953)	-	-	(12,648)	(366)	-	(36,450)	-	(5,552)	(61,968)
2723-027	Spare REDEX for Centrifuge	(789)	-	-	(1,435)	(41)	-	(4,136)	-	(630)	(7,031)
2723-029	RTP Building 65 HVAC Replacement	(2,637)	-	-	(4,796)	(139)	-	(13,823)	-	(2,106)	(23,500)
2723-031	Replacement Twas Pump	(2,825)	-	-	(5,138)	(149)	-	(14,809)	-	(2,256)	(25,176)
2723-037	RTP Replacement Centrifuge Feed Tubes	(2,149)	-	-	(3,909)	(113)	-	(11,266)	-	(1,716)	(19,154)
2724-016 2724-017	Solids Area Buildings Replacement Doors Replacement Centrifuge Feed Pumps	5,050 2,244	-	-	9,184 4.082	266 118	-	26,468 11,764	-	4,032 1,792	45,000 20,000
2724-017	Spare Centrifuge Cyclo Drive	1,122	-	-	2,042	60	-	5,880	-	1,792 896	10,000
2724-018	Replacement Condensate Trap	2,524	-	-	4,592	132	-	13,236	-	2,016	22,500
2724-019	ORT Fan Replacement/Overhaul	1,010	_	_	1,836	54	_	5,294	-	806	9,000
2724-021	Replacement TWAS Pumps	(592)	_	_	(1,077)	(31)	_	(3,104)	-	(473)	(5,278)
2724-022	Replacement Valves	1,740	_	_	3,164	92	_	9,116	_	1,388	15,500
2724-024	Replacement YMCA Pump	(788)	-	-	(1,434)	(41)	-	(4,133)	_	(630)	(7,026)
2724-025	Cogen Methane Monitoring System Overhaul	(2,286)	-	-	(4,159)	(120)	-	(11,986)	-	(1,826)	(20,377)
2724-029	Cogen Air Ducting Rehabilitation	(5,857)	-	-	(10,654)	(308)	-	(30,704)	-	(4,677)	(52,200)
	Total PC 17 Solids	(16,209)	-	-	(29,488)	(850)	-	(84,985)	-	(12,947)	(144,479)
0700 004	AWT							00.000			00.000
2723-024	Spare Pulsafeeder Pump	-	-	-	-	-	-	20,000	-	-	20,000
2723-030 2724-032	Two AWT Programmable Logic Controllers (PLC)	(392)	-	-	(641)	(21)	-	(11,481) (4,879)	-	(313)	(11,481) (6,245)
2124-032	Total PC 17 AWT	(392)		-	(641)	(21)		3,640		(313)	2,274
	Total PC 17 AWT	(392)	-	-	(641)	(21)	-	3,040	-	(313)	2,214
	Total PC 17 Joint Regional Wastewater Reclamation	(8,139)	-	-	(16,282)	(424)	- ]	102,585		(6,495)	71,244
	DC 24 Alice Creek Ocean Outfall										
2622-001	PC 24 Aliso Creek Ocean Outfall BioRad ddPCR QX200	(1,082)	_		(1,603)	(77)	(1,550)	(4,314)		(1,211)	(9,837)
2622-001 2623-001		V 1 /	-	-	(1,603) (514)	(77)	,	(4,314)	-	(1,211)	(9,837) (3,154)
2023-UU I	ECO CDOM - RT Base Model  Total PC 24 Aliso Creek Ocean Outfall	(347) (1,429)		-	(514) (2,118)	(25) (101)	(497) ( <b>2,047</b> )	(1,383) ( <b>5,697</b> )		(388)	(3,154) ( <b>12,992</b> )
	I Otal FC 24 Aliso Greek Ocean Gutfall	(1,429)			(2,110)	(101)	(2,047)	(5,697)		(1,555)	(12,332)
	Total Small Capital Cash	185,593	(2,159)	-	(18,400)	14,841	(2,047)	304,501	134,721	245,251	862,300

	PC 02 J B Latham
Liquids	
42245L-000 - Safety Improvement	ents
Total Liquids	
Common	
42243C-000 - Fall Protection As	ssessment Update
42244C-000 - Engineering Tear	m Staff Augmentation
42245C-000 - Safety Improvem	ents
42246C-000 - Asset Manageme	ent Improvements
Total Common	
Solids	
42241S-000 - Safety Improvem	ents
Total Solids	
Т	otal PC2 JB Latham
PC 05 S	an Juan Creek Ocean Outfall
4603-000 - Dilution Study (2016	3)
46244O-000 - Engineering Tear	m Staff Augmentation
	Total PC5 SJCOO
PC 1:	5 Coastal Treatment Plant
Liquids	
45240L-000 - Export Sludge Sy	stem Environmental Mitigation
452410L-000 - Funding Strateg	y and Implementation Plan
45246L-000 - Safety Improvement	ents
45247L-000 - Asset Manageme	ent Improvements
45248L-000 - Fall Protection As	ssessment Update
45249L-000 - Engineering Tear	m Staff Augmentation
Total Liquids	

Total PC 15 Coastal Treatment Plant

		Non-	-Capital Ca	sh Balanc	e as of De	cember 31,	2023		
16	17	18	19	20	21	22	23	24	
CLB	CSC	CSJC	ETWD	EBSD	IRWD	MNWD	SMWD	SCWD	Total
						4.454	0.404	4.440	5.0
<u> </u>		-	-	_	<del></del>	1,154 <b>1,154</b>	2,404 <b>2,404</b>	1,442 <b>1,442</b>	5,00 <b>5,0</b> 0
-		-		-		1,134	2,404	1,442	3,0
-	-	_	-	-	-	513	1,222	561	2,2
-	-	-	-	-	-	1,596	3,801	1,743	7,1
-	-	-	-	-	-	1,118	2,660	1,222	5,0
-	-	-	-	-	-	2,794	6,654	3,052	12,5
-	-	-	-	-	-	6,021	14,337	6,578	26,9
-	-	-	-	-	-	1,082	2,918	1,000	5,0
-	-	-	-	-	-	1,082	2,918	1,000	5,0
•	-	-	=	-	-	8,257	19,659	9,020	36,9
-	9,889	-	-	-	-	9,228	32,963	7,420	59,5
-	2,078	-	-	-	-	1,938	6,926	1,558	12,5
-	11,967	-	-	-	-	11,166	39,889	8,978	72,0
37,910	-	-	-	2,986	-	29,254	-	29,850	100,0
11,050	-	-	-	869	-	8,529	-	8,702	29,1
1,896	-	-	-	150	-	1,462	-	1,492	5,0
4,738	-	-	-	374	-	3,656	-	3,732	12,5
2,844	-	-	-	224	-	2,194	-	2,238	7,5
7	-	-	-	1	-	5	-	7	
58,445	-	-	-	4,605	-	45,100	-	46,020	154,1
58,445	-	-	-	4,605	-	45,100	-	46,020	154,1

		Non	-Capital Cas	sh Balanc	e as of De	cember 31,	2023		
16	17	18	19	20	21	22	23	24	
CLB	CSC	CSJC	ETWD	EBSD	IRWD	MNWD	SMWD	SCWD	Total
-	-	-	-	-	-	5,000	-	-	5,000
-	-	-	-	-	-	5,000	-	-	5,000
1,006	-	-	1,645	53	-	12,524	-	804	16,033
1,518	-	-	2,484	79	-	18,907	-	1,212	24,200
470	-	-	770	24	-	5,860	-	376	7,500
6,268	-	-	10,260	330	-	78,132	-	5,010	100,000
314	-	-	514	16	-	3,906	-	250	5,000
784	-	-	1,282	42	-	9,766	-	626	12,500
628	-	-	1,026	34	-	7,810	-	502	10,000
10,988	-	-	17,981	579	-	136,905	-	8,780	175,233
562	-	-	1,020	30	_	2,940	_	448	5,000
562	-	-	1,020	30	-	2,940	-	448	5,000
<u>.</u>									
11,550	-	-	19,001	609	-	144,845	-	9,228	185,233
-	-	-	2,912	-	2,912	6,676	-	-	12,500
-	-	-	2,912	-	2,912	6,676	-	-	12,500
25	-	-	37	2	36	99	-	28	226
1,376	-	-	2,038	98	1,970	5,480	-	1,538	12,500
1,401	-	-	2,075	100	2,006	5,579	-	1,566	12,726
71,395	11,967	-	23,988	5,313	4,918	221,624	59,548	74,812	473,565
,550	,		_0,500	5,510	.,510		55,540	,512	5,000

#### PC 17 Joint Regional Wastewater Reclamation

Liquids

47241L-000 - Safety Improvements

**Total Liquids** 

Common

47224C-000 - Consequence of Failure Analysis

472410C-000 - Engineering Team Staff Augmentation

47245C-000 - Arc Flash 5-year Update

47246C-000 - Laboratory Upgrade Study

47247C-000 - Safety Improvements

47248C-000 - Asset Management Improvements

47249C-000 - Fall Protection Assessment Update

**Total Common** 

Solids

47242S-000 - Safety Improvements

**Total Solids** 

Total PC 17 Joint Regional Wastewater Reclamation

PC 21 Effluent Transmission Main

41244O-000 - Engineering Team Staff Augmentation

Total PC 21 Effluent Transmission Main

PC 24 Aliso Creek Ocean Outfall

4402-000 - Emergency Plan Development (2016)

44244O-000 - Engineering Team Staff Augmentation

Total PC 24 Aliso Creek Ocean Outfall

Total Non-Capital Cash

# SOCWA Finance Committee Budget Update FY 2024-25 February 20, 2024

# **SOCWA Total Budget by Member Agency**

Board Approved Actuarial Methodology<sup>1</sup> FY 2020-21 FY 2021-22 FY 2022-23 FY 2023-24 FY 2024-25 UAL & Board Actual Change Actual Change Actual Change Adj. Budget Change Budget Change Change Total **OPEB** Approved Change \$ (w UAL and (w UAL and (w UAL and (w UAL and (w/o UAL Budget % FY 24-25 Method OPEB)2 OPEB)2 OPEB)2 OPEB)2 and OPEB) **Budget by Member Agency** City of Laguna Beach \$2,121,882 1.1% 2,179,567 2.7% \$2,265,285 3.9% \$2,298,848 1.5% \$2,198,381 -4.4% \$231,081 10.72% \$2,429,462 \$130,614 5.7% City of San Clemente 15,088 41.2% 172.941 11.0% 182.040 5.3% 192,069 5.5% 271,276 249.645 -8.0% 0.70% 264,733 (6,543)-2.4%City of San Juan Capistrano 2,134,243 -2.9% 2,138,571 0.2% 2,056,766 -3.8% -100.0% El Toro Water District 74.095 883,973 -5.7% 884,248 0.0% 1,057,721 19.6% 1,141,330 7.9% 1,089,627 -4.5% 3 44% 1,163,722 22,392 2.0% **Emerald Bay Service District** 10,152 166.819 11.7% 154,451 -7.4% 158,963 2.9% 177,736 11.8% 168,519 -5.2% 0.47% 178,671 935 0.5% Irvine Ranch Water District 214,278 159,108 16,101 167,760 4.5% 166,373 -0.8% 176,261 5.9% 21.6% -25.7% 0.75% 175,209 (39,069)-18.2% Moulton Niguel Water District 948,020 9.259.287 3.0% 9.411.942 1.6% 9.689.775 3.0% 10.038.953 3.6% 9.771.688 -2.7%43.99% 10.719.708 680.755 6.8% Santa Margarita Water District 452,003 2,671,575 13.3% 3,029,218 13.4% 3,756,078 24.0% 5.917.020 57.5% 5.518.364 -6.7% 20.97% 5,970,367 53,348 0.9% South Coast Water District 408,719 18.96% 3,857,757 3.3% 4,127,834 7.0% 4,146,365 0.4% 4,668,350 12.6% 4,636,544 -0.7%5,045,263 376,913 8.1% Trabuco Canyon Water District 69,781 26.9% 22.534 -67.7% 33,117 47.0% -100.0% \$2,155,259 Total \$21,506,016 3.2% \$22,296,778 3.7% \$23,532,399 5.5% \$24,727,791 5.1% 23,791,877 -3.8% 100.00% \$25,947,136 \$1,219,345 4.9%

In comparison to SOCWA's FY 2023-24 Budget, the FY 2024-25 Budget increased by \$1.2 million or 4.9%, primarily due to financial market fluctuations' impact on Unfunded Pension Liabilities (UAL) annual required payments, health insurance costs increases impact on OPEB/Retiree Health "Pay-Go" health insurance premiums and inflationary increases on operating expenses.

- COLA is to be determined.
- Merit increases are an average of 3%, per the FY 2023-24 MOU Agreement.

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**UAL & OPEB Annual Payments Allocated using a** 

# SOCWA Budget Year-Over-Year (YOY) Change

	FY 2023-24	FY 2023-24			
FY 2023-24 Original	Budget	Adjusted	FY 2024-25	FY 2024-25	%
Budget	Adjustment	Budget	Budget	\$ Change +(-)	Change
\$24,674,804	\$52,987	\$24,727,791	\$25,947,136	\$1,219,345	4.9%

FY 2023-24 Budge	t Roll Forwa	rd to Proposed	FY 2024-25 B	udget
<b>Budget Changes (Cost Driv</b>	vers in Blue)			
Payroll Costs (COLA not included) <sup>1</sup> Unfunded Pension Liability (UAL) &	\$516,073			
OPEB/Retiree Health <sup>2</sup>	364,070			
Chemicals <sup>3</sup>	282,400			
Biosolids Hauling and Disposal <sup>3</sup> Insurance	107,300 102,351			
Environmental Permit Requirements & Increased Water Quality Fees <sup>1</sup>	81,167			
Electricity <sup>3</sup>	39,100			
Natural Gas <sup>3</sup>	19,360			_
		\$1,511,821	6.1%	Change from FY 23-2
Management Support Legal Fees Residual Engineering Non-labor costs Maintenance - Equip. & Facilities Other	(133,950) (100,000) (54,722) (24,408) 20,604	Plume Tracking redu	iction offset by \$100	k for a 2030 transition
	1	(292,476)	-1.2%	Change from FY 23-
Total Budget Change	\$1,219,345	\$1,219,345	4.9%	_

<sup>&</sup>lt;sup>1</sup>COLA TBD, and 3% Merit in line with the MOU. Each 1% increase in COLA will increase labor costs by approximately \$77 thousand and payroll driven fringe by \$8 thousand, an approximate total increase of \$85 thousand for each percent increase in COLA.

The Consumer Price Index increased 3.5 percent in December and 2.5 percent in January.

<sup>&</sup>lt;sup>2</sup>UAL increased 20.7% due to CalPERS financial market fluctuations and OPEB "Pay Go" increased 19.4% due to increased Premiums.

<sup>&</sup>lt;sup>3</sup> The Increases are due to an inflationary environment.

# SOCWA 5-Year Labor Plan for Full Time Employees (FTEs)

FTEs Headcount											
	FY 2018-19	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26	FY 2026-27	FY 2027-28	FY 2028-29
Department	Budget										
Operations <sup>1</sup>	42	42	40	40	40	39	40	40	40	40	40
Environmental											
Compliance & Safety <sup>2</sup>	9	9	9	10	10	10	11	11	11	11	11
Engineering <sup>3</sup>	3	3	3	3	3	3	1	1	1	1	1
Administration <sup>4</sup>	9	9	8	8	8	8	8	8	8	8	8
IT	1	1	1	1	11	1	1	1	1	1	1
Total	64	64	61	62	62	61	61	61	61	61	61

<sup>&</sup>lt;sup>1</sup>O&M has an increase of one FTE, a Chief Mechanic.

<sup>&</sup>lt;sup>2</sup>Environmental Compliance has an increase of one FTE, split 50/50 between the Lab and Pre-treatment, to meet increased regulatory compliance.

<sup>&</sup>lt;sup>3</sup>Engineering has a decrease of two FTEs and will use two Contract Employees to support Capital Projects.

<sup>&</sup>lt;sup>4</sup>The Acting GM is included in Admin, 10% of his labor costs are included in Residual Engineering.

# Classic Employees Unfunded Pension Liability and OPEB/Retiree Health Insurance

UAL Required Annual Payment Increased \$260k or 20.7% FY 2024-25											
Annual Lump Monthly Annual Interest Increase/ Witho											
Pension Plans	Sum Payment	Payments	Savings	(Decrease)	Savings						
Tier 1 Classic	\$1,487,379	\$1,537,118	\$49,739								
Tier 2 Classic	10,561	10,914	353								
Tier 3 PEPRA 15,433		15,949	516								
Total	\$1,513,373	\$1,563,981	\$50,608	20.7%	24.8%						
Prior Year											
Budget	\$1,253,636										
YOY Increase	YOY Increase \$259,737										
% Increase	20.7%										

		Increase/
OPEB Increases 19	(Decrease)	
CalPERS Retiree Health	\$626,713	
CalPERS Admin Fee	15,173	
Total Retiree Health	\$641,886	19.4%
Prior Year Budget	\$537,553	

YOY Increase \$104,333 % increase 19.4%

# Classic Employees Unfunded Pension Liability and OPEB/Retiree Health Insurance by Member Agency

UAL and OPEB by Member Agency
City of Laguna Beach City of San Clemente
City of San Juan Capistrano <sup>1</sup>
El Toro Water District <sup>2</sup> Emerald Bay Service District Irvine Ranch Water District <sup>2</sup> Moulton Niguel Water District Santa Margarita Water District <sup>1</sup>
South Coast Water District
Trabuco Canyon Water District <sup>3</sup>
Total

	Board Approved Methodology												
	FY 2022-23												
FY 2022-23	CSJC w SMWD,	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26	FY 2026-27	FY 2027-28	FY 2028-29			
Distribution %'s	No TCWD <sup>1</sup>	Actual	Actual	Actual	Budget	Budget	Budget	Budget	Budget	Budget			
10.72%	10.72%	\$156,033	\$175,863	\$199,166	\$192,095	\$231,081	\$255,047	\$280,125	\$304,597	\$343,130			
0.70%	0.70%	9,954	11,411	13,005	12,464	15,088	16,653	18,291	19,889	22,405			
10.27%		152,039	170,266	190,796									
3.44%	3.44%	50,643	56,524	63,862	61,756	74,095	81,779	89,820	97,667	110,023			
0.47%	0.47%	6,784	7,700	8,750	8,411	10,152	11,205	12,306	13,381	15,074			
0.75%	0.75%	11,054	12,366	13,877	13,531	16,101	17,771	19,518	21,224	23,908			
43.99%	43.99%	649,208	725,434	817,089	792,528	948,020	1,046,343	1,149,226	1,249,624	1,407,706			
10.70%	20.97%	147,776	169,855	198,780	371,656	452,003	498,882	547,935	595,804	671,175			
18.96%	18.96%	273,612	310,096	352,271	338,749	408,719	451,109	495,465	538,750	606,903			
		278	314										
100.00%	100.00%	\$1,457,381	\$1,639,829	\$1,857,596	\$1,791,189	\$2,155,259	\$2,378,790	\$2,612,686	\$2,840,935	\$3,200,324			

<sup>&</sup>lt;sup>1</sup>Effective November 15, 2021, SJC's ownership capacity and ongoing financial obligations were assumed by the SMWD.

The City of San Juan Capistrano's share of the annual expense is included with Santa Margarita Water District, beginning fiscal year 2023-24.

<sup>&</sup>lt;sup>2</sup>Effective July 1, 2023, IRWD's ownership capacity and ongoing financial obligations were assumed by the ETWD.

IRWD is shown as a member agency for financial tracking purposes only; ETWD pays all costs.

<sup>&</sup>lt;sup>3</sup>Effective July 1, 2023, TCWD (May 4, 2023, agreement date) withdrew from SOCWA. This included TCWD paying a lump sum for past and future financial ongoing JPA obligations to SOCWA.

# **OPEB/Retiree Health Insurance Cost Drivers**

## Cost Trends and Influencers



High medical inflation



High pharmacy cost, primarily specialty drugs



Basic PPO costs and surcharge to replenish Health Care Fund

# **OPEB/Retiree Health Insurance Cost Drivers**

# The Basic PPO Challenge - Sustainability

2024 PPO premium increase of 19.3%

Projected migration of healthy members out of PPO of 11%

Risk increases significantly in the PPO

Health Care
Fund deficit
requires
replenishment
of reserves

# SOCWA Fringe Pool FY 2024-25 through FY 2028-29

									FY 24-25				
	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24	FY 23-24	FY 2024-25	FY 2025-26	FY 2026-27	FY 2027-28	FY 2028-29	YOY	YOY %
	Actual	Actual	Actual	Actual	Budget	FRCST	Budget	Budget	Budget	Budget	Budget	\$Change	Change
457 Plan - Employer Contributions (50													
Participants)	\$74,097	\$72,639	\$76,797	\$69,537	\$80,000	\$80,000	\$80,000	\$80,000	\$80,000	\$80,000	\$80,000	\$0	0.0%
Accrued Administrative Leave	47,949	33,434	36,582	44,574	31,605	40,365	29,155	29,855	30,422	30,848	31,527	(2,450)	-7.8%
Accrued Holiday	251,092	262,771	262,937	267,792	306,391	272,686	300,337	307,545	313,389	317,776	324,767	(6,054)	-2.0%
Accrued Personal Leave	97,085	81,137	97,394	97,880	102,130	88,557	100,112	102,515	104,463	105,925	108,256	(2,018)	-2.0%
COVID 19 Federal Leave		44,236	1,533									- 1	
COVID 19 State Leave		15,910	37,815	40,843								-	
Accrued Sick Pay	233,159	289,940	273,286	314,272	325,764	325,764	320,386	328,075	334,309	338,989	346,447	(5,378)	-1.7%
Accrued Vacation	383,841	382,525	416,472	417,560	460,932	460,932	471,398	482,712	491,883	498,769	509,742	10,466	2.3%
Bereavement Pay	9,043	12,149	12,901	14,770	12,500	12,500	12,500	12,500	12,500	12,500	12,500	-	0.0%
Jury Duty	5,156	1,005	5,054	2,308	3,500	3,000	3,500	3,500	3,500	3,500	3,500	-	0.0%
Disability Insurance - Private	61,659	61,468	62,325	61,748	65,876	61,849	61,931	62,550	63,175	63,807	64,445	(3,945)	-6.0%
Group Medical Insurance	902,394	959,986	1,024,258	1,070,849	1,152,765	1,145,998	1,224,195	1,331,018	1,448,064	1,576,063	1,716,055	71,431	6.2%
Group Medical Insurance Waiver							18,000	18,000	18,000	18,000	18,000	18,000	
Medicare Tax - Employer	104,441	104,289	96,485	108,374	113,503	115,470	117,987	119,848	122,132	123,814	124,068	4,484	4.0%
Retiree Health Savings Program (RHS)	39,600	48,000	55,000	55,600	67,200	57,400	60,000	67,200	67,200	67,200	67,200	(7,200)	-10.7%
Retiree Health PARS Investment												-	
<sup>1</sup> Retiree Health Benefits	456.943											_	
Retirement - PERS Normal Costs	584,043	640,736	636,896	640,675	717,208	707,758	704,570	722,276	736,167	746,261	747,863	(12,638)	-1.8%
<sup>1</sup> Retirement - PERS Unfunded Liability	867,337	515,755		0.10,0.0	,200	,	701,010	,,,		, 2	, 555	(12,000)	
Unemployment Ins./Reimbursement	001,331												
Workers Compensation Ins.	192,000	121.937	182,738	147.450	150.502	176.459	190.576	200.105	210.110	220.615	231.646	40.074	26.6%
Workers compensation ins.	132,000	121,331	102,730	147,430	130,302	170,433	130,370	200,103	210,110	220,013	231,040	40,074	20.076
Total O&M Budget Fringe Benefits Pool	\$4,309,837	\$3,132,163	\$3,278,473	\$3,354,231	\$3,589,876	\$3,560,037	\$3,694,647	\$3,867,699	\$4,035,313	\$4,204,068	\$4,386,016	\$104,771	2.9%
Change in Fringe Pool	4.0%	-27.3%	4.7%	2.3%	7.0%		2.9%	4.7%	4.3%	4.2%	4.3%		
			P	ay for Time	Worked La	bor Base(Re	egular Salari	es)					
O&M including CIP Labor	\$3,451,281	\$3,402,166	\$3,379,203	\$3,453,540	\$3,913,707	\$3,580,775	4,113,886	4,246,761	4,362,205	4,443,960	4,447,583	\$200,180	5.1%
Environmental	933,333	955,618	949,369	1,014,951	1,151,739	1,134,990	1,269,383	1,284,670	1,292,454	1,300,472	1,310,105	117,643	10.2%
Engineering including CIP Labor, Dir time	397,732	428,407	418,681	315,707	469,025	464,247	166,859	166,859	166,859	166,859	166,859	(302, 166)	-64.4%
Admin net of transfer to Engr	934,332	899,005	923,711	947,630	1,006,210	1,026,105	1,053,134	1,065,275	1,069,932	1,071,895	1,073,918	46,924	4.7%
IT	92,851	99,833	103,017	107,479	116,046	120,515	125,452	129,231	133,795	138,326	138,326	9,406	8.1%
Total Pay for Time Worked Labor Base	\$5,809,528				\$6,656,728		6,728,714	6,892,797	7,025,245	7,121,513	7,136,791	\$71,987	1.1%
Fringe Rate	74.2%	54.1%	56.8%	57.4%	53.9%	56.3%	54.9%	56.1%	57.4%	59.0%	61.5%		
Change in Labor Base	5.9%	-0.4%	-0.2%	1.1%	14.0%		1.1%	2.4%	1.9%		0.2%		

<sup>&</sup>lt;sup>1</sup>Retiree Health (OPEB) Pay-Go expenses and Unfunded Pension Liability (UAL) removed from Fringe Pool and Distributed by Member Agency based on the Board Approved Actuarial Methodology.

# **SOCWA Group Medical Insurance FY 2024-25**

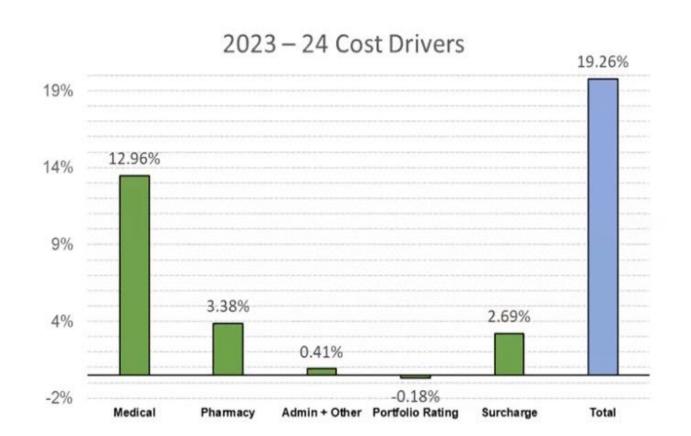
		Increase/
Group Insurance Increa	(Decrease) <sup>1</sup>	
CalPERS Health	\$1,093,656	
CalPERS Admin Fee	3,717	
Mutual Omaha Life Ins.	28,171	
Guardian Life Dental	85,902	
Vision Service Plan	12,750	
<b>Total Group Insurance</b>	\$1,224,195	6.2%
Prior Year Budget	\$1,152,765	

<sup>&</sup>lt;sup>1</sup> Premium Increase offset by choosing lower cost plans.

	FY 202	4-25	FY 2	023-24	FY 2024-2	]	
Plans	Headcount	Plan %	Headcount	Plan %	Headcount	% increase	
Anthem Blue Cross Select HMO	14	25.9%	4	6.9%	10	250.0%	From Kaiser
Blue Shield Access+	1	1.9%	3	5.2%	(2)	-66.7%	
Health Net			2	3.4%	(2)	-100.0%	
Kaiser Permanente	17	31.5%	26	44.8%	(9)	-34.6%	Cost Increase
PERS Gold	16	29.6%			16		From Pers Plans
PERS Platnium	2	3.7%			2		
PERS Select			10	17.2%	(10)	-100.0%	
PERS Choice			10	17.2%	(10)	-100.0%	
Sharp Performance Plus Region 2	1	1.9%			1		
United HealthCare HMO	1	1.9%	3	5.2%	(2)	-66.7%	
United HealthCare SignatureValue Harmony HMO	2	3.7%			2	_	
Total Employees Covered	54	100.0%	58	100.0%	(4)	-6.9%	
Waived Insurance	3		3				
Total Employees	57		61				

# SOCWA Group Medical Insurance FY 2024-25

# PERS Gold and Platinum (Basic) – Two Risk Pool Model

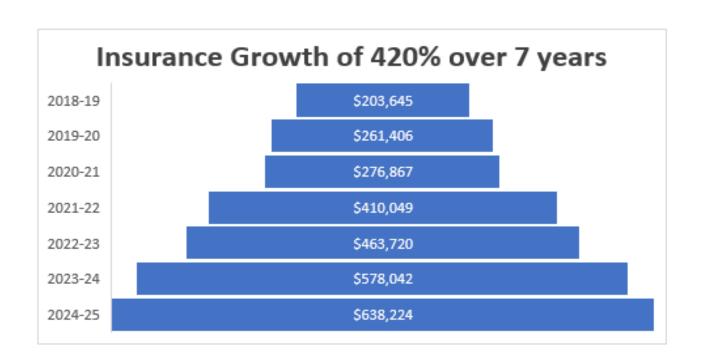


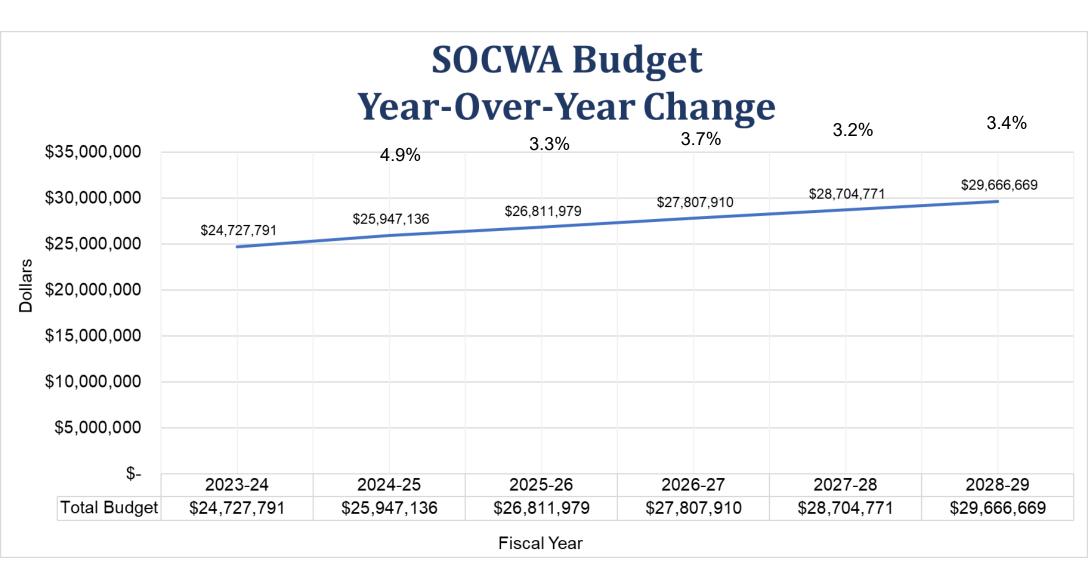
2023 Total Members

PERS Gold: 135,028 PERS Platinum: 129,168

CalPERS is working with Kaiser to Bring Costs closer to Middle Range.

# Property Liability Drives Insurance Growth Over 7 Year Period





SOCWA's Year-Over-Year total budget remains relatively flat, with the slight increase of about 3% each year. This indicates consistent and stable financial performance.

## **SOCWA Budget Year-Over-Year (YOY) Change**

	FY 2023-24	FY 2024-25	Change	FY 2025-26	Change	FY 2026-27	Change	FY 2027-28	Change	FY 2028-29	Change
	Adj. Budget	Budget	%								
Total Budget by Member Agency	•										
City of Laguna Beach	\$2,298,848	\$2,429,462	5.7%	\$2,519,138	3.7%	\$2,625,140	4.2%	\$2,705,469	3.1%	\$2,785,172	2.9%
City of San Clemente	271,276	264,733	-2.4%	263,386	-0.5%	274,496	4.2%	283,217	3.2%	295,131	4.2%
El Toro Water District	1,141,330	1,163,722	2.0%	1,212,375	4.2%	1,263,491	4.2%	1,297,383	2.7%	1,326,028	2.2%
Emerald Bay Service District	177,736	178,671	0.5%	182,539	2.2%	189,341	3.7%	192,103	1.5%	196,218	2.1%
Irvine Ranch Water District C/O ETWD	214,278	175,209	-18.2%	181,196	3.4%	189,625	4.7%	198,664	4.8%	209,477	5.4%
Moulton Niguel Water District	10,038,953	10,719,708	6.8%	11,154,845	4.1%	11,595,057	3.9%	11,966,700	3.2%	12,336,916	3.1%
Santa Margarita Water District	5,917,020	5,970,367	0.9%	6,089,470	2.0%	6,275,506	3.1%	6,493,929	3.5%	6,767,568	4.2%
South Coast Water District	4,668,350	5,045,263	8.1%	5,209,030	3.2%	5,395,254	3.6%	5,567,306	3.2%	5,750,159	3.3%
Total	\$24,727,791	\$25,947,136	4.9%	\$26,811,979	3.3%	\$27,807,910	3.7%	\$28,704,771	3.2%	\$29,666,669	3.4%

# SOCWA Budget Year-Over-Year (YOY) Change O & M, Environmental & Safety Departments

	FY 2023-24 Budget	FY 2024-25 Budget	Change \$	Change %
Salary and Fringe				<del></del> '
Regular Salaries-O&M	5,065,446	5,383,426	317,980	6.28%
Overtime Salaries-O&M	82,008	82,156	148	0.18%
Scheduled Holiday Work	68,376	79,234	10,858	15.88%
Comp Time - O&M	17,628	17,848	220	1.25%
Fringe Benefits IN to PC's & Depts.	2,731,721	2,955,969	224,248	8.21%
Standby Pay	104,000	99,992	(4,008)	(3.85%)
Total Payroll Costs	8,069,179	8,618,625	549,445	6.81%
Other Expenes				
Electricity	1,260,000	1,299,100	39,100	3.10%
Natural Gas	490,500	509,860	19,360	3.95%
Potable & Reclaimed Water	78,000	79,400	1,400	1.79%
Co-generation Pow er Credit	(1,302,000)	(1,367,100)	(65,100)	5.00%
Chlorine/Sodium Hypochlorite	181,000	219,300	38,300	21.16%
Polymer Products	1,040,000	1,153,500	113,500	10.91%
Ferric Chloride	880,000	982,500	102,500	11.65%
Odor Control Chemicals	155,000	181,700	26,700	17.23%
Other Chemicals - Misc.	2,000	2,000	-	=
Laboratory Services	56,632	62,128	5,496	9.70%
Grit Hauling	132,500	135,800	3,300	2.49%
Landscaping	211,000	217,300	6,300	2.99%
Management Support Services	527,000	285,550	(241,450)	(45.82%)
Audit - Environmental	1,304	1,324	20	1.53%
Legal Fees	30,672	19,000	(11,672)	(38.05%)
Public Notices/ Public Relations	1,500	1,550	50	3.34%
Contract Services Misc.	372,996	364,700	(8,296)	(2.22%)
Small Vehicle Expense	24,128	24,548	420	1.74%
Miscellaneous Expense	16,032	19,820	3,788	23.63%
Office Supplies - All	48,000	49,500	1,500	3.12%
Petroleum Products	27,000	28,400	1,400	5.19%
Uniforms	78,000	80,400	2,400	3.08%
Small Vehicle Fuel	20,272	20,404	132	0.65%
Insurance - Property/Liability	535,873	638,224	102,351	19.10%
Small Tools & Supplies	77,668	80,052	2,384	3.07%
Trash Disposal	9,000	10,000	1,000	11.11%
Safety Program & Supplies	114,956	117,252	2,296	2.00%
Equipment Rental	7,000	7,000	-	-

# Cont. SOCWA Budget Year-Over-Year (YOY) Change O & M, Environmental & Safety Departments

	FY 2023-24 Budget	FY 2024-25 Budget	Change \$	Change %
Recruitment	2,300	2,300	-	-
Travel Expense/Tech. Conferences	75,078	69,775	(5,303)	(7.06%)
Training Expense	50,479	87,050	36,571	72.45%
Laboratory Supplies	127,092	140,048	12,956	10.19%
Office Equipment	27,000	27,000	-	-
Permits	635,836	698,551	62,715	9.86%
Membership Dues/Fees	13,153	12,647	(506)	(3.85%)
Offshore Monitoring	81,604	60,116	(21,488)	(26.33%)
Offshore Biochemistry	22,500	22,854	354	1.57%
Effluent Chemistry	50,948	51,908	960	1.88%
Access Road Expenses	45,000	45,000	-	-
Storm Damage	20,000	20,000	-	-
Biosolids Disposal	1,747,500	1,854,800	107,300	6.14%
Contract Services Generators	23,000	23,200	200	0.87%
Janitorial Services	95,000	97,900	2,900	3.05%
Contract Serv - Digester Cleaning	80,000	65,000	(15,000)	(18.75%)
Diesel Truck Maint	43,000	44,300	1,300	3.02%
Diesel Truck Fuel	11,800	12,100	300	2.54%
Maintenance Equip. & Facilities (Solids)	300,000	305,300	5,300	1.77%
Maintenance Equip. & Facilities (Liquids)	510,000	500,000	(10,000)	(1.96%)
Maintenance Equip. & Facilities (Common)	92,008	92,000	(8)	(0.01%)
Maintenance Equip. & Facilities (Co-Gen)	836,700	826,000	(10,700)	(1.28%)
Maintenance Equip. & Facilities (AWT)	39,000	30,000	(9,000)	(23.08%)
Mileage	2,900	2,950	50	1.72%
MNWD Potable Water Supplies & Svcs.	44,880	40,000	(4,880)	(10.87%)
SCADA Infrastructure	93,600	93,600	-	-
IT Direct	45,000	58,000	13,000	28.89%
Co-Generation Pow er Credit - Offset	1,302,000	1,367,100	65,100	5.00%
Group Insurance Waiver	14,400	-	(14,400)	(100.00%)
Medicare Tax Payments for Employees	152	-	(152)	(100.00%)
Operating Leases	20,000	20,000	-	-
Monthly Car Allow ance	31,200	25,200	(6,000)	(19.23%)
Zephyr Wall Costs Share - O&M	(14,000)	(14,000)	-	· · · · · · · · · · · · · · · · · · ·
IT Allocations in to PC's & Depts.	620,553	717,548	96,995	15.63%
Total Other Expenses	12,165,718	12,621,460	455,742	3.7%
Total Expenses	20,234,898	21,240,085	1,005,187	5.0%

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# O & M, Environmental & Safety Departments Budget FY 2024-25 by Project Committee

	PC 02	PC 05	PC 08	PC 12	PC 15	PC 17	PC 24	SOCWA
Salary and Fringe								
Regular Salaries-O&M	1,972,423	98,681	166,732	107,023	998,675	1,937,733	102,159	5,383,426
Overtime Salaries-O&M	27,276	76	-	-	13,748	40,520	536	82,156
Scheduled Holiday Work	38,090	488	-	-	12,868	27,488	300	79,234
Comp Time - O&M	8,660	-	-	-	2,000	7,188	-	17,848
Fringe Benefits IN to PC's & Depts.	1,083,032	54,185	91,550	58,765	548,359	1,063,984	56,094	2,955,969
Standby Pay	40,300	-	-	-	12,000	47,692	-	99,992
Total Payroll Costs	3,169,781	153,430	258,282	165,788	1,587,650	3,124,605	159,090	8,618,625
Other Expenses								
Electricity	683,100	-	-	-	310,000	306,000	-	1,299,100
Natural Gas	259,560	-	-	-	3,500	246,800	-	509,860
Potable & Reclaimed Water	27,000	-	-	-	24,000	28,400	-	79,400
Co-generation Pow er Credit	-	-	-	-	-	(1,367,100)	-	(1,367,100)
Chlorine/Sodium Hypochlorite	40,000	-	-	-	117,500	61,800	-	219,300
Polymer Products	458,000	-	-	-	-	695,500	-	1,153,500
Ferric Chloride	300,000	-	-	-	160,000	522,500	-	982,500
Odor Control Chemicals	38,000	-	-	-	70,000	73,700	-	181,700
Other Chemicals - Misc.	1,000	-	-	-	-	1,000	-	2,000
Laboratory Services	20,508	-	3,120	-	10,500	28,000	-	62,128
Grit Hauling - 21A	72,600	-	-	-	22,000	41,200	-	135,800
Landscaping	70,000	-	-	-	64,900	82,400	-	217,300
Management Support Services	35,950	57,500	20,000	45,000	33,500	36,100	57,500	285,550
Audit - Environmental	-	-	1,324	-	-	-	-	1,324
Legal Fees	5,000	1,000	1,000	1,000	5,000	5,000	1,000	19,000
Public Notices/ Public Relations	-	-	1,550	-	-	-	-	1,550
Contract Services Misc 29	132,900	-	-	-	113,300	118,500	-	364,700
Small Vehicle Expense - 31A	11,000	-	1,148	-	4,200	8,200	-	24,548
Miscellaneous Expense	11,752	-	2,068	-	1,000	5,000	-	19,820
Office Supplies - All	30,900	-	-	-	5,200	13,400	-	49,500
Petroleum Products	12,000	-	-	-	4,000	12,400	-	28,400
Uniforms	37,100	-	-	-	10,300	33,000	-	80,400
Small Vehicle Fuel - 37A	8,000	-	1,304	-	2,100	9,000	-	20,404
Insurance - Property/Liability	224,629	25,347	8,540	2,946	94,591	252,549	29,622	638,224
Small Tools & Supplies	36,100	-	3,752	-	9,300	30,900	-	80,052
Trash Disposal	3,000	-	-	-	3,000	4,000	-	10,000
Safety Supplies	40,840	1,036	-	-	34,124	40,212	1,040	117,252
Equipment Rental	3,000	-	-	-	1,000	3,000	-	7,000

# Cont. O & M, Environmental & Safety Departments Budget FY 2024-25 by Project Committee

	PC 02	PC 05	PC 08	PC 12	PC 15	PC 17	PC 24	SOCWA
Recruitment	1,000	-	-	-	300	1,000	-	2,300
Travel Expense/Tech. Conferences	19,379	4,739	4,739	4,739	12,059	19,379	4,739	69,775
Training Expense	25,592	1,087	2,000	-	21,017	36,267	1,087	87,050
Laboratory Supplies	21,000	40,000	-	-	22,000	30,000	27,048	140,048
Office Equipment	14,000	-	-	-	3,000	10,000	-	27,000
Permits	29,735	332,746	520	28,050	3,000	18,500	286,000	698,551
Membership Dues/Fees	4,025	-	500	72	4,025	4,025	-	12,647
Offshore Monitoring - 20A	-	18,500	-	-	-	-	41,616	60,116
Offshore Biochemistry - 20B	-	7,550	-	-	-	-	15,304	22,854
Effluent Chemistry - 20C	-	28,500	-	-	-	-	23,408	51,908
Access Road Expenses	-	-	-	-	45,000	-	-	45,000
Storm Damage	-	-	-	-	20,000	-	-	20,000
Biosolids Disposal - 21B	787,500	-	-	-	-	1,067,300	-	1,854,800
Contract Services Generators - 29A	10,000	-	-	-	5,200	8,000	-	23,200
Janitorial Services	44,300	-	-	-	15,500	38,100	-	97,900
Contract Serv - Digester Cleaning - 29E	-	-	-	-	-	65,000	-	65,000
Diesel Truck Maint - 31B	23,700	-	-	-	1,000	19,600	-	44,300
Diesel Truck Fuel - 37B	3,400	-	-	-	500	8,200	-	12,100
Maintenance Equip. & Facilities (Solids) 41-A	125,000	-	-	-	-	180,300	-	305,300
Maintenance Equip. & Facilities (Liquids) 41-B	200,000	-	-	-	100,000	200,000	-	500,000
Maintenance Equip. & Facilities (Common) 41-C	30,000	1,000	-	-	24,000	36,000	1,000	92,000
Maintenance Equip. & Facilities (Co-Gen) 41-D	308,000	-	-	-	-	518,000	-	826,000
Maintenance Equip. & Facilities (AWT) 41-E	-	-	-	-	30,000	-	-	30,000
Mileage	1,450	-	-	-	500	1,000	-	2,950
MNWD Lab Services and Supplies	-	-	-	-	-	40,000	-	40,000
SCADA Infrastructure	31,200	-	-	-	31,200	31,200	-	93,600
IT Direct	20,000	-	-	-	18,000	20,000	-	58,000
Co-Generation Pow er Credit - Offset	-	-	-	-	-	1,367,100	-	1,367,100
Operating Leases	20,000	-	-	-	-	-	-	20,000
Monthly Car Allow ance	8,400	-	-	4,200	4,200	8,400	-	25,200
Zephyr Wall Costs Share-O&M	(14,000)	-	-	-	-	-	-	(14,000)
IT Allocations in to PC's & Depts.	264,170	13,174	20,660	14,265	133,277	258,384	13,617	717,548
Total Other Expenses	4,536,040	532,179	72,225	100,272	1,596,794	5,280,968	502,982	12,621,460
Total Expenses	7,705,821	685,609	330,507	266,060	3,184,444	8,405,573	662.071	21,240,085

# O & M, Environmental & Safety Departments Year Over Year Budget Summary

	FY 2024-25	FY 2025-26	Change	FY 2026-27	Change	FY 2027-28	Change	FY 2028-29	Change
Salary and Fringe	Budget	Budget	%	Budget	%	Budget	%	Budget	%
Regular Salaries-O&M	5,383,426	5,531,431	2.7%	5,654,659	2.2%	5,744,432	1.6%	5,757,688	0.2%
Overtime Salaries-O&M	82,156	84,672	3.1%	87,212	3.0%	89,755	2.9%	92,398	2.9%
Scheduled Holiday Work	79,234	81,956	3.4%	84,628	3.3%	86,933	2.7%	89,342	2.8%
Comp Time - O&M	17,848	18,384	3.0%	18,932	3.0%	19,271	1.8%	15,610	-19.0%
Fringe Benefits IN to PC's & Depts.	2,955,969	3,037,237	2.7%	3,104,900	2.2%	3,154,193	1.6%	3,161,472	0.2%
Standby Pay	99,992	99,992	0.0%	99,992	0.0%	99,992	0.0%	99,992	0.0%
Total Payroll Costs	8,618,625	8,853,672	2.73%	9,050,324	2.22%	9,194,576	1.59%	9,216,502	0.24%
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Other Expenses									
Electricity	1,299,100	1,532,600	18.0%	1,490,200	-2.8%	1,581,600	6.1%	1,676,500	6.0%
Natural Gas	509,860	382,200	-25.0%	678,100	77.4%	612,500	-9.7%	649,000	6.0%
Potable & Reclaimed Water	79,400	81,800	3.0%	84,200	2.9%	86,800	3.1%	89,400	3.0%
Co-generation Pow er Credit	(1,367,100)	(1,435,500)	5.0%	(1,521,600)	6.0%	(1,612,900)	6.0%	(1,709,700)	6.0%
Chlorine/Sodium Hypochlorite	219,300	222,200	1.3%	227,000	2.2%	232,000	2.2%	237,100	2.2%
Polymer Products	1,153,500	1,188,100	3.0%	1,126,620	-5.2%	1,160,400	3.0%	1,195,200	3.0%
Ferric Chloride	982,500	1,012,000	3.0%	1,042,300	3.0%	1,073,500	3.0%	1,105,600	3.0%
Odor Control Chemicals	181,700	187,100	3.0%	192,800	3.0%	198,500	3.0%	204,400	3.0%
Other Chemicals - Misc.	2,000	2,000	0.0%	3,000	50.0%	3,000	0.0%	3,000	0.0%
Laboratory Services	62,128	59,104	-4.9%	60,588	2.5%	61,915	2.2%	62,777	1.4%
Grit Hauling	135,800	139,900	3.0%	144,100	3.0%	148,400	3.0%	152,900	3.0%
Landscaping	217,300	223,800	3.0%	230,500	3.0%	237,400	3.0%	244,500	3.0%
Management Support Services	285,550	160,451	-43.8%	161,822	0.9%	163,182	0.8%	164,570	0.9%
Audit - Environmental	1,324	1,356	2.4%	1,376	1.5%	1,404	2.0%	1,376	-2.0%
Legal Fees	19,000	19,120	0.6%	19,244	0.6%	19,361	0.6%	19,491	0.7%
Public Notices/ Public Relations	1,550	1,600	3.2%	1,650	3.1%	1,683	2.0%	1,650	-2.0%
Contract Services Misc.	364,700	375,700	3.0%	387,000	3.0%	398,600	3.0%	410,600	3.0%
Small Vehicle Expense	24,548	24,864	1.3%	25,192	1.3%	25,516	1.3%	25,892	1.5%
Miscellaneous Expense	19,820	19,960	0.7%	32,316	61.9%	28,759	-11.0%	28,916	0.5%
Office Supplies - All	49,500	50,200	1.4%	51,200	2.0%	52,200	2.0%	53,200	1.9%
Petroleum Products	28,400	27,400	-3.5%	27,400	0.0%	27,400	0.0%	27,400	0.0%
Uniforms	80,400	82,500	2.6%	84,600	2.5%	87,600	3.5%	89,900	2.6%
Small Vehicle Fuel	20,404	20,524	0.6%	20,756	1.1%	21,083	1.6%	21,356	1.3%
Insurance - Property/Liability	638,224	702,047	10.0%	772,251	10.0%	849,476	10.0%	934,424	10.0%
Small Tools & Supplies	80,052	80,924	1.1%	83,096	2.7%	84,274	1.4%	85,396	1.3%
Trash Disposal	10,000	10,000	0.0%	10,000	0.0%	10,000	0.0%	10,000	0.0%
Safety Program & Supplies	117,252	119,596	2.0%	121,992	2.0%	124,813	2.3%	126,270	1.2%
Equipment Rental	7,000	8,000	14.3%	8,000	0.0%	8,000	0.0%	8,000	0.0%

# Cont. O & M, Environmental & Safety Departments Year Over Year Budget Summary

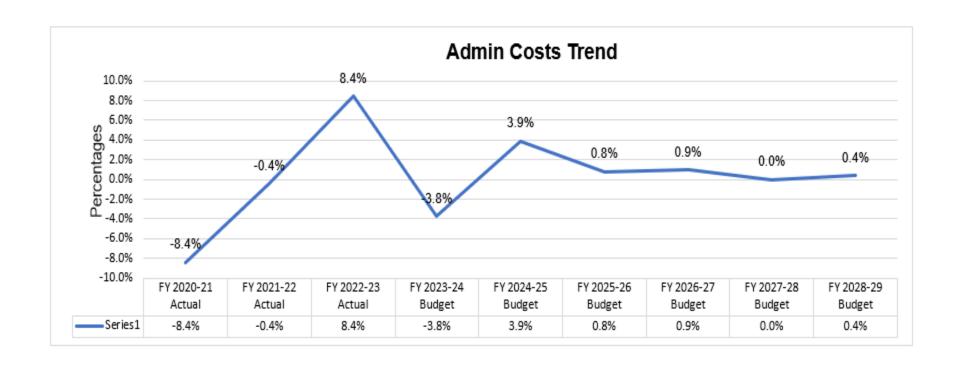
	FY 2024-25 Budget	FY 2025-26 Budget	Change %	FY 2026-27 Budget	Change %	FY 2027-28 Budget	Change %	FY 2028-29 Budget	Change %
Recruitment	2,300	2,300	0.0%	2,300	0.0%	2,300	0.0%	2,300	0.0%
Travel Expense/Tech. Conferences	69,775	69,949	0.2%	70,645	1.0%	71,403	1.1%	72,180	1.1%
Training Expense	87,050	61,601	-29.2%	61,858	0.4%	62,020	0.3%	62,185	0.3%
Laboratory Supplies	140,048	137,722	-1.7%	141,423	2.7%	144,654	2.3%	147,917	2.3%
Office Equipment	27,000	27,000	0.0%	27,000	0.0%	27,000	0.0%	27,000	0.0%
Permits	698,551	766,812	9.8%	841,842	9.8%	924,313	9.8%	1,014,849	9.8%
Membership Dues/Fees	12,647	42,968	239.7%	43,573	1.4%	44,197	1.4%	44,804	1.4%
Offshore Monitoring	60,116	61,316	2.0%	62,544	2.0%	63,410	1.4%	64,293	1.4%
Offshore Biochemistry	22,854	23,204	1.5%	23,570	1.6%	23,888	1.4%	24,213	1.4%
Effluent Chemistry	51,908	52,880	1.9%	53,860	1.9%	54,347	0.9%	54,844	0.9%
Access Road Expenses	45,000	45,000	0.0%	45,000	0.0%	45,000	0.0%	45,000	0.0%
Storm Damage	20,000	20,000	0.0%	20,000	0.0%	20,000	0.0%	20,000	0.0%
Biosolids Disposal	1,854,800	1,910,400	3.0%	1,942,638	1.7%	2,000,900	3.0%	2,060,900	3.0%
Contract Services Generators	23,200	23,000	-0.9%	23,000	0.0%	23,000	0.0%	23,000	0.0%
Janitorial Services	97,900	97,900	0.0%	100,000	2.1%	102,000	2.0%	107,000	4.9%
Contract Serv - Digester Cleaning	65,000	65,000	0.0%	0	-100.0%	65,000	0.0%	60,000	-7.7%
Diesel Truck Maint	44,300	44,600	0.7%	45,600	2.2%	46,600	2.2%	47,600	2.1%
Diesel Truck Fuel	12,100	12,100	0.0%	12,100	0.0%	12,100	0.0%	12,100	0.0%
Maintenance Equip. & Facilities (Solids)	305,300	314,500	3.0%	324,000	3.0%	333,700	3.0%	343,700	3.0%
Maintenance Equip. & Facilities (Liquids)	500,000	515,000	3.0%	530,500	3.0%	546,500	3.0%	563,000	3.0%
Maintenance Equip. & Facilities (Common)	92,000	94,900	3.2%	97,800	3.1%	100,800	3.1%	64,200	-36.3%
Maintenance Equip. & Facilities (Co-Gen)	826,000	884,000	7.0%	946,000	7.0%	1,013,000	7.1%	1,083,000	6.9%
Maintenance Equip. & Facilities (AWT)	30,000	40,000	33.3%	41,000	2.5%	42,000	2.4%	43,000	2.4%
Mileage	2,950	3,000	1.7%	3,050	1.7%	3,050	0.0%	3,050	0.0%
MNWD Potable Water Supplies & Svcs.	40,000	41,000	2.5%	42,000	2.4%	43,000	2.4%	44,000	2.3%
SCADA Infrastructure	93,600	93,900	0.3%	119,400	27.2%	99,900	-16.3%	99,600	-0.3%
IT Direct	58,000	58,000	0.0%	58,000	0.0%	58,000	0.0%	68,000	17.2%
Co-Generation Power Credit - Offset	1,367,100	1,435,500	5.0%	1,521,600	6.0%	1,612,900	6.0%	1,709,700	6.0%
Operating Leases	20,000	20,000	0.0%	20,000	0.0%	20,000	0.0%	20,000	0.0%
Monthly Car Allow ance	25,200	25,200	0.0%	25,200	0.0%	25,200	0.0%	25,200	0.0%
Zephyr Wall Costs Share - O&M	(14,000)	(14,000)	0.0%	(14,000)	0.0%	(14,000)	0.0%	(14,000)	0.0%
IT Allocations in to PC's & Depts.	717,548	735,327	2.5%	755,029	2.7%	774,443	2.6%	786,448	1.6%
Total Other Expenses	12,621,460	13,009,627	3.1%	13,552,238	4.2%	14,077,094	3.9%	14,648,203	4.1%
Total Expenses	21,240,085	21,863,299	2.9%	22,602,561	3.4%	23,271,670	3.0%	23,864,705	2.5%

# **Residual Engineering Budget**

	FY 2023-24 Budget	FY 2024-25 Budget	Change \$ Amount	Change %
Salary and Fringe				
Regular Salaries-O&M	194,546	109,310	(85,236)	-43.8%
Fringe Benefits IN to PC's & Depts.	104,916	60,021	(44,895)	-42.8%
Total Payroll Costs	299,462	169,330	(130,132)	-43.5%
Other Expenses				
Miscellaneous Expense	2,000	1,000	(1,000)	-50.0%
Office Supplies - All	_,	100	100	
Safety Supplies		100	100	
Travel Expense/Tech. Conferences	8,500	2,500	(6,000)	-70.6%
Training Expense	1,300	1,300	_ ′	0.0%
Office Equipment	150	153	3	2.0%
Membership Dues/Fees	1,775	1,150	(625)	-35.2%
Mileage	250	150	(100)	-40.0%
IT Direct	250	-	(250)	-100.0%
Operating Leases	30,000	20,000	(10,000)	-33.3%
Monthly Car Allowance	4,200		(4,200)	-100.0%
Shipping/Freight	100	102	2	2.0%
IT Allocations in to PC's & Depts.	54,993	22,241	(32,752)	-59.6%
Total Other Expenses	103,518	48,796	(54,722)	-52.9%
Total Residual Engineering Expenses	402,980	218,126	(184,854)	-45.9%
YOY Change	52.6%	-45.9%	,,,	1
Capitalized Portion of Labor & Fringe	422,501	89,149	(333,352)	-78.9%
Percentage Change	39.8%	-78.9%		

Regular Salaries include 10% of the Acting GM Labor Costs

# Administration Budget Cost Trends



# Administration Budget (in dollars)

											FY 24	-25
	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26	FY 2026-27	FY 2027-28	FY 2028-29	Change	Change
	Actual	Actual	Actual	Actual	Budget	Budget	Budget	Budget	Budget	Budget	\$	%
Salary and Fringe												
Regular Salaries-Admin & IT	934,332	899,005	923,711	947,630	1,006,210	1,053,134	1,065,275	1,069,932	1,071,895	1,073,918	46,924	4.7%
Overtime Salaries-Admin & IT	33,485	35,428	28,565	14,911	7,000	7,500	7,500	7,500	7,500	7,500	500	7.1%
Comp Time - Admin	9,200	18,225	6,252	4,206	4,000	2,000	2,000	2,000	2,000	2,000	(2,000)	-50.0%
Fringe Benefits IN to PC's & Depts.	693,140	486,745	524,484	544,340	542,634	578,262	584,929	587,486	588,564	589,674	35,628	6.6%
Total Payroll Costs	1,670,157	1,439,403	1,483,013	1,511,087	1,559,845	1,640,896	1,659,704	1,666,918	1,669,959	1,673,092	81,051	5.2%
0.1 5												
Other Expenses		0.400										
Public Notices/ Public Relations	24.745	2,180	02.040	40.000	40.400	20.400	20.077	24 500	20.000	20.072	(40,000)	22.20/
HR Recruitment & Employee Relations	34,745	32,837	23,042	10,630	48,100	32,100	30,977	31,596	32,228	32,873	(16,000)	-33.3%
Subscriptions	2,058	2,119	2,528	1,903	1,400	2,030	2,071	2,112	2,154	2,197	630	45.0%
Contract Labor/Temp Labor		50.000	24,512	28,477	30,000	35,000	35,700	36,414	37,142	37,885	5,000	16.7%
Management Support Services	80,611	58,868	32,691	77,545	55,000	155,000	156,100	157,222	158,366	159,534	100,000	181.8%
Audit	38,267	40,600	45,000	37,680	46,000	40,800	40,848	51,897	42,975	43,201	(5,200)	-11.3%
Legal	222,876	338,560	266,611	389,328	200,000	100,000	100,000	100,000	100,000	100,000	(100,000)	-50.0%
Postage	3,126	897	1,460	1,226	1,500	1,545	1,545	1,545	1,545	1,545	45	3.0%
Office Supplies - Admin	5,983	3,512	3,113	1,799	4,000	4,120	4,202	4,286	4,372	4,460	120	3.0%
Office Equipment	1,933	2,338	5,101	9,223	1,000	1,000	1,000	1,000	1,000	1,000	-	0.0%
Memberships & Trainings	94,279	76,234	98,047	104,664	105,000	107,500	105,000	105,000	105,000	105,000	2,500	2.4%
Travel & Conference	13,470	5,224	11,482	13,878	25,000	25,000	25,000	25,000	25,000	25,000	-	0.0%
Scholarship/Education reimbursement		1,000		1,000	1,000	1,000	1,000	1,000	1,000	1,000	-	0.0%
Education Reimbursement	1,500	1,500	2,651	2,715	3,000	1,500	1,500	1,500	1,500	1,500	(1,500)	-50.0%
Miscellaneous	25,777	19,542	22,786	22,232	22,000	27,000	27,540	28,091	28,653	29,226	5,000	22.7%
Mileage	401	185	148	686	600	800	816	832	849	866	200	33.3%
Contract Services Misc	5,293	5,464	5,646	5,732	5,800	5,800	5,858	5,917	5,976	6,036	-	0.0%
IT Allocations in to PC's & Depts.	142,337	114,520	108,574	97,589	123,292	140,375	140,251	140,962	142,362	144,331	17,082	13.9%
Shipping/Freight	4,830	4,296	3,822	2,446	1,200	2,000	2,040	2,081	2,122	2,165	800	66.7%
Monthly Car Allowance	12,119	12,046	12,046	13,500	12,000	10,200	10,200	10,200	10,200	10,200	(1,800)	-15.0%
Total Other Expenses	689,605	721,922	669,260	822,253	685,892	692,770	691,648	706,655	702,445	708,018	6,877	1.0%
Total Administration Expenses	2,359,761	2,161,324	2,152,273	2,333,340	2,245,737	2,333,665	2,351,352	2,373,573	2,372,405	2,381,109	87,928	3.9%
Year-Over-Year Change %'s	0.0%	-8.4%	-0.4%	8.4%	-3.8%	3.9%	0.8%	0.9%	0.0%	0.4%		

Regular Salaries include 90% of the Acting GM Labor Costs

# General Fund Budget FY 2024-25 compared to FY 2023-24 (Included Within Admin Expenses) (in dollars)

											FY 2	4-25
	Finance Committee Recommended General Fund %'s	FY 2020-21 Actual	FY 2021-22 Actual	FY 2022-23 Actual	FY 2023-24 Budget	FY 2024-25 Budget	FY 2025-26 Budget	FY 2026-27 Budget	FY 2027-28 Budget	Rudget	Change \$	Change %
Salary and Fringe												
Regular Salaries-Admin	Footnote #1	167,925	157,568	165,777	180,128	175,378	175,378	175,378	175,378	175,378	(4,750)	-2.6%
Overtime Salaries-Admin	50%	17,714	5,523	7,092	3,500	3,750	3,750	3,750	3,750	3,750	250	7.1%
Comp Time - Admin	50%	9,112	1,124	1,340	2,000	1,000	1,000	1,000	1,000	1,000	(1,000)	-50.0%
Fringe Benefits IN to PC's & Depts.		90,919	89,467	95,226	97,141	96,298	96,298	96,298	96,298	96,298	(843)	-0.9%
Total Payroll Costs		285,670	253,681	269,435	282,769	276,426	276,426	276,426	276,426	276,426	(6,343)	-2.2%
Other Expenses Public Notices/ Public Relations	100%											
Contract Labor/Part-Time Labor	25%		6,128	7,119	7,500	8,750	8,925	9,104	9,286	9,471	1,250	16.7%
Audit	100%	40,600	45,000	37,680	46,000	40,800	40,848	51,897	42,975	43,201	(5,200)	-11.3%
Legal	40%	135,424	106,644	149,643	80,000	80,000	80,000	80,000	80,000	80,000	-	0.0%
Outside Services	100%		•			•		-	•	•		
Postage	20%	179	292	245	300	309	309	309	309	309	9	3.0%
Office Supplies - Admin	100%	3,512	3,113	1,799	4,000	4,120	4,202	4,286	4,372	4,460	120	3.0%
Office Equipment	100%	2,338	5,101	9,223	1,000	1,000	1,000	1,000	1,000	1,000	-	0.0%
Miscellaneous	20%	3,908	4,557	4,446	4,400	5,400	5,508	5,618	5,731	5,845	1,000	22.7%
IT Allocations in to PC's & Depts.	5%	5,726	5,429	4,879	6,165	7,019	7,013	7,048	7,118	7,217	854	13.9%
Total Other Expenses		191,688	176,264	215,035	149,365	147,398	147,805	159,263	150,791	151,502	(1,967)	-1.3%
-												
Total General Fund Expenses		477,358	429,946	484,470	432,133	423,824	424,231	435,689	427,217	427,928	(8,310)	-1.9%

(1) Time Allocations: GM 50%, Exec Assist 50%, Controller 5%

# General Fund Budget FY 2024-25 by Member Agency (in dollars)

	FY 2023-24	Distribution	FY 2024-25	Distribution	FY 2025-26	Distribution	FY 2026-27	Distribution	FY 2027-28	Distribution	FY 2028-29	Distribution
	Budget	%										
City of Laguna Beach	61,733	14.3%	60,546	14.3%	60,604	14.3%	62,241	14.3%	61,031	14.3%	61,133	14.3%
City of San Clemente	61,733	14.3%	60,546	14.3%	60,604	14.3%	62,241	14.3%	61,031	14.3%	61,133	14.3%
City of San Juan Capistrano												
El Toro Water District	61,733	14.3%	60,546	14.3%	60,604	14.3%	62,241	14.3%	61,031	14.3%	61,133	14.3%
Emerald Bay Service District	61,733	14.3%	60,546	14.3%	60,604	14.3%	62,241	14.3%	61,031	14.3%	61,133	14.3%
Irvine Ranch Water District												
Moulton Niguel Water District	61,733	14.3%	60,546	14.3%	60,604	14.3%	62,241	14.3%	61,031	14.3%	61,133	14.3%
Santa Margarita Water District	61,733	14.3%	60,546	14.3%	60,604	14.3%	62,241	14.3%	61,031	14.3%	61,133	14.3%
South Coast Water District	61,733	14.3%	60,546	14.3%	60,604	14.3%	62,241	14.3%	61,031	14.3%	61,133	14.3%
Trabuco Canyon Water District												
Total General Fund	432,133	100.00%	423,824	100.00%	424,231	100.00%	435,689	100.00%	427,217	100.00%	427,928	100.00%

The General Fund is distributed evenly amongst the seven Member Agencies.

# **IT Budget**

	1	7 2023-24 Adopted Budget	Pr	2024-25 coposed Budget	hange \$ Amount	Change %
Salary and Fringe						
Regular Salaries-Admin & IT		116,046		125,452	9,406	8.1%
Overtime Salaries-Admin & IT		-		-	-	0.0%
Comp Time - IT		-		-	-	0.0%
Fringe Benefits IN to PC's & Depts.		62,582		68,884	6,302	10.1%
Total Salary & Fringe	\$ 1	78,628.53	\$ 1	94,336.73	\$ 15,708.20	8.8%
Small Tools & Supplies		1,000		1,000		0.0%
Safety Supplies		1,000		1,000	-	0.0%
Training Expense		3,000		3,000	-	0.0%
Recruitment & Employee Relations, IT		5,000		600	600	100.0%
Subscriptions		-		-	-	0.0%
Management Support Services		_		_	_	0.0%
Office Supplies - All		_		_	_	0.0%
Office Equipment		600		-	(600)	
Memberships & Trainings		2,750		5,950	3,200	116.4%
Travel & Conference		1,500		1,500	-	0.0%
Software Maintenance Agreements		84,700		63,180	(21,520)	-25.4%
Hardware Maintenance Agreements		22,400		10,300	(12,100)	-54.0%
Cloud Subscriptions (Internet) <sup>1</sup>		196,935		195,018	(1,917)	-1.0%
Telecommunications		161,382		163,882	2,500	1.5%
IT Professional Services <sup>1</sup>		19,960		106,200	86,240	432.1%
Small Hardware Purchases (< \$5k)		25,400		28,400	3,000	11.8%
Small Software Purchases & Licenses(<\$5k)		30,500		31,000	500	1.6%
IT Memberships		160		160	-	0.0%
Operating Leases		64,200		64,173	(27)	0.0%
Miscellaneous		5,000		5,000	-	0.0%
Mileage		-		3,200	3,200	100.0%
Computer & Photocopy Supplies		3,200		3,264	64	2.0%
Shipping/Freight		-		-	-	0.0%
Total Other Expenses <sup>1</sup>	\$	622,687	\$	685,827	\$ 63,140	10.1%
Total IT Expenses	\$	801,315	\$	880,164	\$ 78,848	9.8%
IT Allocations (OUT) to PC's & Depts.	\$	(801,315)	\$	(880, 164)	\$ (78,848)	9.8%
Total IT Allocations (Out) to PC's &  Depts	\$	(801,315)		(880,164)	(78,848)	

<sup>&</sup>lt;sup>1</sup>Significant cost drivers include (i). ADP expense increase of \$25,000 with outsourcing of Payroll (ii). Planned upgrade of JBL WiFi access points estimated at \$20,000 (iii). Increase in cost of Cloud Subscription for Water Information Management Software by \$15,000.

# General Fund - Distribution from Admin.

Description	Board Approved GF %'s
Regular Salaries	See Footnote #1
Overtime Salaries	50%
Comp Time – Earned	50%
Public Notices/Public Notices	100%
Contract Labor/Part-Time Labor	25%
Audit	100%
Legal	40%
Outside Services	100%
Postage	20%
Office Supplies - Admin	100%
Office Equipment	100%
Misc.	20%
IT Allocation in to PC's & Depts	5%

<sup>(1)</sup> Time Allocations: GM 90%, Exec Assist 50%, Controller 5%

# **Budget Schedule**

- February 8 Engineering Committee Approved CY 2023 flows and solids for use in the FY 24-25 budget.
- February 20 Updated Budget presentation to the Finance Committee
- March 14 CIP TO Engineering Committee
- TBD Remaining Finance Committee Meeting and Budget Workshops
- June 1 Board Meeting (Budget Consideration for Approval)

# **Questions and Discussion**

# Agenda Item 6



# Memorandum

**DATE:** February 20, 2024

**TO:** Finance Committee Members

**FROM:** Amber Baylor, Director of Environmental Compliance

**SUBJECT:** Department 02 Full-Time Employee Request Background

On January 16, 2024, the SOCWA Finance Committee met to evaluate the budget assumptions for the FY 24-25 budget. Included in the budget assumption was a request for a new full-time employee (FTE) for Department 02 or the Environmental Compliance Department. The request was to split an FTE between Pretreatment and the SOCWA Laboratory. The Finance Committee requested a more detailed update on the rationale why a new FTE is needed for FY 24-25.

# **Background**

Slide 5 of the Finance Committee Packet<sup>1</sup> pointed only to the Direct Potable Reuse regulations as a key driver in the need for a new position for Department 02. However, the slide should have also included the following additional drivers of the request: the Nelac Institute (TNI) laboratory accreditation that is required as of January 1, 2024, for any laboratories submitting compliance work, special studies for the application of research methods to assist in the regulatory rulemaking process, and the development of subject matter experts within the laboratory for workforce development goals. The following provides the rationale as requested for each driver to assist the Finance Committee in the management rationale for this request.

## **Direct Potable Reuse Regulations**

The first driver, the recent enactment of direct potable reuse (DPR) regulations in California on December 19, 2024<sup>2</sup>, necessitated a reassessment of the SOCWA's Laboratory's operational capabilities and pretreatment staffing requirements. The Moulton Niguel Water District, the El Toro Water District, the South Coast Water District, and the Santa Margarita Water District have expressed interest and begun planning for the implementation of DPR projects at the facilities within the SOCWA service area. Each agency that implemented a DPR project would be

<sup>1</sup> SOCWA Finance Committee meeting. January 16, 2024. Agenda Item 5 – Budget Baseline Schedule Presentation for FY 2024-25. https://www.socwa.com/wp-content/uploads/2023/12/5-Budget-Baseline-Schedule-Presentation-for-FY-2024-25.pdf

<sup>&</sup>lt;sup>2</sup> State Water Resources Control Board. December 19, 2023. Notice of Public Availability of Changes to Proposed Direct Potable Reuse Regulations and Addition of Material to the Rule Making Record (SSDDW-23-001). 22 CCR, Division 4, Environmental Health; Chapter 17, Surface Water Treatment; Article 10, Direct Potable Reuse.

considered a "Direct potable reuse responsible agency" or "DiPRRA." The DiPPRA designation under the SOCWA JPA allows for current member agency efficiencies of resources but also requires minor incremental investment in SOCWA's EPA approved Pretreatment Program to help agencies leverage existing resources.

For example, Section 64669.40 of the DPR regulations requires a wastewater source control program. A wastewater source control program currently exists through SOCWA's EPA approved pretreatment program. The SOCWA source control program establishes local limits discharge control limits, conducts inspections, utilizes police powers when illicit discharges are found, and leverages data management for effective administrative reporting as required under the current program. These elements are all programmatic requirements under the DPR regulations and are expected to increase in number due to the higher number of analytes that have been identified that could contribute to a disruption of the DPR treatment trains.

Another example of additional resources needed is the requirement in the DPR regulations for a "Regional Monitoring Consortium," as a group of DPR projects that "cooperate in developing and implementing monitoring plans that comply with the monitoring requirements<sup>3</sup>." The SOCWA Laboratory is currently working with MNWD on an initial scan of the influent waste streams, which is a new regulatory driver for which we have not previously budgeted. However, SOCWA is well positioned to utilize resources to meet the monitoring needs of multiple agencies for efficient use of the new position.

Finally, Section 64690 requires "Tracking the results of local county public health departments' disease surveillance programs and community raw wastewater surveillance monitoring programs to identify whether and when community outbreaks of disease occur." SOCWA currently is contracted with Verily<sup>4</sup> to monitor disease outbreaks at the facilities, but we need a person who is focused on the trends to keep the team informed for the protection of public health.

## The Nelac Institute (TNI)

At the Finance Committee Meeting on January 16, 2024, a short explanation was provided relating to the resource need for additional regulations. A historical briefing of what the National Environmental Laboratory Accreditation Conference (NELAC) Institute (TNI) is, why it was required, and what is projected to be needed for current accreditation requirements was relayed to the Committee. Key points included the State Water Resources Control Board's Initial Statement of Reason (ISOR) and the compliance deadline of January 1, 2024.

The SWRCB's ISOR estimated<sup>5</sup>, "All medium laboratories will hire a laboratory consulting firm to help implement the 2016 TNI Standard, and 50 percent of medium laboratories will hire one part-time laboratory personnel." The SOCWA Laboratory is considered a medium-sized laboratory due to the number of fields of accreditation. To begin to focus the laboratory efforts for accreditation requirements, we promoted an

https://publichealth.verily.com/?v=SC2 N&l=Coeur+d%27Alene%2C+ID

https://www.waterboards.ca.gov/drinking\_water/certlic/labs/documents/rulemaking/03\_initial\_statement\_of\_reasons\_swrcb\_elap.pdf#page=10&zoom=100,113,514

<sup>&</sup>lt;sup>3</sup> State Water Resources Control Board. December 19, 2023. Notice of Public Availability of Changes to Proposed Direct Potable Reuse Regulations and Addition of Material to the Rule Making Record (SSDDW-23-001). 22 CCR, Division 4, Environmental Health; Chapter 17, Surface Water Treatment; Article 10, Direct Potable Reuse. Section 64669.05.

<sup>&</sup>lt;sup>4</sup> Verily Public Health. Laguna Niguel and Dana Point.

<sup>&</sup>lt;sup>5</sup> State Water Resources Control Board (SWRCB). Initial Statement of Reason. Table 3. https://www.waterboards.ca.gov/drinking.water/certlic/labs/documents/rulemaking/03\_initial

internal staff member in 2019 who was a technician III to function as a part-time Quality Assurance specialist.

SOCWA has not hired additional part-time personnel as SOCWA first sought to hire management support to implement the program to understand the programmatic needs. With the new compliance requirement of January 1, 2024, SOCWA management believes it is necessary to focus on quality systems to maintain the accreditation status. The Quality Assurance requirement in practice is a full-time focus that the SOCWA lab has experienced through the TNI transition. Hiring a new employee to split time between the SOCWA laboratory will help back-fill the bench work that the QA Specialist is focusing on.

#### **SOCWA Directed Research**

SOCWA staff have been well positioned to address developing water quality regulations with a research component, but additional staff support is needed. These research initiatives have allowed regulations to be modified to benefit the member agencies and have positively contributed to the science behind the developing regulations. For example, in 2018-2019, SOCWA Member Agencies of Project Committee 12 (PC 12) invested monies to help understand the viability of the human marker Hf183 that was being proposed, resulted in the removal of recycled water agencies in the San Diego Investigative Order as it was determined, through SOCWA-related research, that Hf183 is not living but can be detected in a watershed where recycled water is being used.

Another example is the PFAS investigative order. The SWRCB's 13267 Order resulted in SOCWA being the lead agency for the new required testing where a research method was being utilized. The results of the special study were consistent with domestic wastewater trends on the low concentration of PFAS, which helped the SWRCB in the decision making process that the publicly owned treatment works (POTWs) were not a source to further regulate at this time.

SOCWA also participated with the California Association of Sanitation Agencies (CASA) in a study of microplastics in wastewater treatment. The study helped to remedy complex protocols for microplastics methods that have implications in treatment controls for wastewater effluent.

SOCWA is also embarking on a molecular method evaluation of rapid detection methods that can supplant the traditional microbiology methods that are employed today but take 18-24 hours for results to be socialized to the public. The methods are being implemented to study within the 2024 beach water quality season.

While these research efforts have resulted in a clear leadership role for the Region, the staff is stretched thin. Staying in a leadership position requires additional resources to face new challenges for the industry. While the SOCWA laboratory has stepped up in the needs and goals I have provided, additional bench support will help to facilitate more growth in the laboratory that will prevent burnout and increase workforce development.

# **Subject Matter Expertise and Workforce Development**

The SOCWA Board has indicated that the new SOCWA is focused on the regulatory needs of the industry to support management decision-making. The SOCWA staff have begun to increase their expertise level in areas they are most interested in, allowing for full engagement and employee growth while still supporting the current and future needs of the SOCWA Board. Table 1 below shows the workforce skill development of employee expertise to support an organization built from the bottom to the top in understanding the scientific and regulatory drivers of the

organization. The intent of sharing Table 1 is to help the Finance Committee understand that a distribution of resources has been allocated to support the long-term success of the organization. Additionally, there are two senior-level positions that are set to retire soon, and the additional person helps bridge the gap and facilitate information transfer for continued compliance adherence. The Board will have the discretion not to rehire the senior position once retirement is completed.

					Subject M	latter Expe	rtise				
SOCWA Staff	The Nelac Institute Accreditation	Wastewater Epidemiology	Rapid Beach Water Quality Indicators	HF183	Sewer Exfiltration	PFAS PFAS	Air Toxics	Microplastics	Natural Watershed Bacteria	Chemicals of Emergining Concern	Ocean Acidification
DoEC	Support	Co-Lead	Co-Lead	Lead	Lead	Lead	Lead	Lead	Lead		Lead
PT Lab Manager	Lead(lab)	Co-Lead	Co-Lead	Co-Lead	Support	Co-Lead Support	Support	Co-Lead	Support	Support	Co-Lead
QA/Tech III	Co-Lead	Lead(lab)	Support	Support	Support	Support	Support	Support	Support	Support	Support
Tech III	Support	Support	Lead(lab)	Lead(lab)					Support		
Tech III	Support		Support		Support		Support	Lead(lab)		Support	
Tech III	Support		Support			Lead(lab)		Support			Lead(lab)
Tech III	Support	Support	Co-lead	Support			Lead(lab)			Lead(lab)	
Tech I	Support		Support		Lead(lab)			Support	Lead(lab)		

Table 1: Workforce Development of Department 02

#### **SOCWA Personnel Overtime Evaluation**

To address the Finance Committee's request for the overtime records that would necessitate a new position, SOCWA management, who is on salary, can relay that the bandwidth needed is typically provided by management staff. The general policy in the laboratory is little to no overtime for non-salary work. The number of hours of overtime in 2023 was 48 hours. While this number is low, the additional new development work is carried out by non-salary positions. It should also be noted that in 2019, the Environmental Compliance Analyst position FTE was utilized for the Finance Department and has not been filled. Additionally, this additional FTE is requested to meet current regulatory requirements and future regulations and enhance the workforce development within the laboratory.

#### Conclusion

The establishment of a new laboratory position focused on DPR compliance and TNI accreditation will enable us to:

- Ensure continuous compliance with DPR regulations and TNI standards.
- Enhance our laboratory's analytical capabilities to meet the increased demand for testing services.
- Strengthen our quality management system, ensuring the reliability and accuracy of our analytical results.
- Facilitate ongoing staff training and development in response to evolving regulatory and accreditation requirements.

• Allows a workforce development bridge to transfer senior-level knowledge to new junior-level members.

**Recommended Action:** Staff recommends that the Finance Committee recommend that the Board of Directors:

- 1. Approve the new laboratory position for the FY 2024-2025 period.
- 2. Allocate the budget for recruitment and salary expenses; and
- 3. Initiate the recruitment process for hiring staff between July and August 2024.



# Memorandum

**DATE:** February 20, 2024

**TO:** Finance Committee Members

**FROM:** Jim Burror, Acting General Manager/Director of Operations

**SUBJECT:** Administrative Staff Labor Allocations Summary

At the request of the Finance Committee, here is a summary of the past and present allocation methodology for Administration and General Fund staff labor allocations at SOCWA.

# **Background**

Excerpt for the FY2017-18 Budget Book

Per direction and approval from the Board at the June 14, 2017 Meeting, the following costs shall be included in the General Fund, and the following percentages are the pro rata share of the Administration expenses allocated to the General Fund:

- General Manager, 50% of payroll costs
- Executive Assistant, 50% of payroll costs
- Finance Controller, 5% of payroll costs
- The above General Fund expenses include costs of Board Meetings and staff costs of compliance with legally required JPA reporting and filing requirements (Form 700, Annual JPA Statements, etc.)
- General Fund expenses are shared equally among the 10 member agencies [now seven] and are segregated from Administration Expenses for the purposes of applying an equivalent allocation among the agencies [if approved unanimously]. General Fund Expenses are added back to Administration for the purposes of tracking costs and showing total Administration by agency and project committee.

Excerpt for the Joint Power Agreement, Section VI. BUDGETS AND PAYMENTS:

6.1 General Budget. Within sixty (60) days after the first meeting of the Board, a "General Budget" shall be adopted for the balance of the Fiscal Year and the ensuing Fiscal Year. The initial General Budget and each succeeding General Budget shall include the following: (a) the general administrative expenses of the Agency to be incurred during the period covered by the General Budget; and (b) the allocation among the Member Agencies of the amounts necessary to cover the General Budget expenditures. If the General Budget provides an allocation to the Member Agencies on

some basis other than equal amounts, the General Budget must be approved by the unanimous consent of all of the Member Agencies. After the first full Fiscal Year, at or prior to each June meeting of the Board, a General Budget shall be adopted for the ensuing Fiscal Year.

- 6.2 Project Budgets. In addition to the General Budget, the Board may budget at any time for the study, implementation or construction of any specific Project proposed to be constructed by the Authority ("Project Budget"). Each Project Budget shall include at a minimum the following:
  - (a) the administrative expenses allocated to the project during planning and construction;
  - (b) the cost of studies and planning for the Project;
  - (c) the cost of the engineering and construction of the Project;
  - (d) the allocation among the Participating Member Agencies of the total Project costs:
  - (e) an estimate of annual maintenance and operating expenses; and
  - (f) a formula for allocating annual maintenance and operating expenses.

After the Board approves a Project Budget, it shall be submitted to each Member Agency which has expressed a desire to participate and is to be obligated for the payment of any amount thereunder. The Authority shall not incur any expense for the Project until the Project Budget has been approved by the governing body of each of the proposed Participating Member Agencies. In the event a Project Budget is not approved, the cost of preparing the budget shall be divided among the proposed Participating Member Agencies in accordance with the proposed allocation of the total Project costs.

- 6.3 Operation and Maintenance Budgets. For each Project operated and maintained by the Authority, an operations and maintenance budget ("O&M Budget") shall be prepared and approved at or prior to each June meeting of the Board for the ensuing Fiscal Year. Said budget shall include the following:
  - (a) the estimated expenses of operating the Project;
  - (b) the estimated expenses of maintaining the Project;
  - (c) an estimate of income from operations, if any; and
  - (d) the allocation of operation and maintenance expenses among the

Participating Member Agencies in accordance with the formula set forth in the approved Project Budget. An O&M Budget must be approved by two-thirds (2/3) of the directors or by two-thirds (2/3) of the Participating Directors if the budget affects less than the entire membership. Copies of each 0 & M Budget shall be mailed to each Participating Member Agency within thirty (30) days of its adoption.

6.3.1 O&M Costs/Capital Components. It is agreed as follows: (a) all operations and maintenance costs directly related to the use of the Project facilities, including necessary improvements, repairs, adjustments, replacements and incidental accounting and administrative costs in connection therewith, shall be paid by each Member Agency using the Project facilities in proportion to its use; and (b) the maintenance costs not directly related to use of the Project facilities, including necessary capital improvements, repairs, adjustments, replacements and extraordinary or standby maintenance, and incidental accounting and administrative costs in connection therewith, shall be paid by

the Participating Member Agencies in proportion to their respective percentage share of the ownership of capacity in said Project facilities. Any change of the foregoing may be made by the unanimous consent of all of the Participating Member Agencies.

A detailed Board review of the labor efforts by Administrative staff was conducted in December 1999. The Board was presented a memorandum titled EVALUATION OF ALTERNATIVE METHODS FOR ALLOCATING AWMA/SERRA OVERHEAD COSTS. The Board then took action to maintain the current allocation methods that included specific portions of the Administrative labor for the General Fund Budget.

The following are excerpts are from the memorandum related to efforts by Administrative staff.

General Fund costs are defined as those directly attributable to the operation of the agency Board of Directors. In accordance with the JPA, General Fund costs are divided equally among the various members of the JPA. The only exceptions to this rule relate to Project Committee Directors fees and membership dues. Also, in the SERRA General Fund, Administration Building maintenance expenses are charged to the four owners of the building. See example attached as Exhibit D.

#### Exhibit D

# SOUTH EAST REGIONAL RECLAMATION AUTHORITY GENERAL FUND

TACK					DUDGET	DUD OF T
TASK					BUDGET F/Y 1998/99	BUDGET
NO.		ITEM				F/Y 1999/2000_
25	Audit				\$800	\$800
27	Legal				10,000	8,500
32	Office Supplies				1,900	6,400
34	Directors Fees				9,300	6,700
39	Insurance				1,800	1,300
52	Admin. Building	Revenue Program			4,500	4,500
52-A	Administration B	uilding Expense			30,700	34,000
53	Membership Due	es/Fees - CASA			2,500	2,200
69	Administration	•.			51,200	46,800
75	Data Processing	1			500	600
z	Contingency					200
	GRAND TOTALS	;	\$114,000	\$112,000		
	Dues (1)	Administration	Remaining	F/Y 1999/2000	Less (2)	99/00 Budget
Member	and P.C.	Building	Budget	Budget	Admin. Bldg.	Deposit
Agency	Director Fees	Expense (2)	Allocation	Allocation	Rents	Requirements
CSC	140	0	14,840	14,980	0	14,980
CSJC	790	11,770	14,840	27,400	(27,350)	50
MNWD	1,340	7,850	14,840	24,030	(18,230)	5,800
SCWD	650	6,530	14,840	22,020	(15,190)	6,830
SMWD	880	7,850	14,840	23,570	(18,230)	5,340
Totals	\$3,800	\$34,000	\$74,200	\$112,000	(\$79,000)	\$33,000
10400	90,000	904,000	91-11200		1010,000	400,000

Note: (1). The allocation of CASA dues is based upon member's O & M budget share of SERRA Project Committees. Project Comm. Director Fees are allocated to their respective districts. All other Director Fees are allocated equally.

Note: (2).Administration Building Expenses and Receipts pertain only to Owners of the Administration Building.

Exhibit F Table 2 –AWMA's Administrative Labor for the General Fund Budget Allocations

	General I
Personnel	Fund
General Manager	runa
Hours	280,00
% of Work Effort	26,40%
Salary & Overhead	
Salary & Overhead	\$21,520
Administrative Secretary	
Hours	260.00
% of Work Effort	26.80%
Salary & Overhead	\$8,380
Salary & Overriead	\$6,300
Mngt, Analyst/Admin.	
Hours	100.00
% of Work Effort	10.20%
Salary & Overhead	
OBIBITY & OVERTIERO	\$3,010
Secretary	1
Hours	100.00
% of Work Effort	9.10%
Salary & Overhead	\$2,150
Salary & Overneau	92,150
Controller	
Hours	90.00
% of Work Effort	10.50%
Salary & Overhead	\$3,880
Salary & Overtigad	93,880
Jr. Accountant	,
Hours	110.00
% of Work Effort	6.95%
Salary & Overhead	\$3,010
Salary & Overhead	\$3,510
Bookkeeper	
Hours	20.00
% of Work Effort	2.50%
Salary & Overhead	\$470
-analy as arteriores	*****
Engineer	
Hours	80.00
% of Work Effort	6.95%
Salary & Overhead	\$4,690
Environmental Specialist	
Hours	10.00
% of Work Effort	1.40%
Salary & Overhead	\$390
GRAND TOTALS	\$47,500
	- (222)

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# Summary of Recent Tracking Efforts Administrative Staff Hours

Over the past six years, there were two efforts to track staff labor after currently used allocations approval at the Board at the June 14, 2017 Meeting. They were performed for the following periods:

- FY18-19
- FY23-24 Q1 and Q2

# FY18-19 Study

The results of the FY18-19 study were presented at the May 21, 2019, Finance Committee and included:

#### Definitions:

PC/Agency Direct Labor –PC Matters and meeting with member agency staff (General Fund)

ALL SOCWA Labor - Labor matters, MOU negotiations, HR matters, Financial matters, other Legal, IT & Safety, general lab/permitting/compliance, general Operations, general Engineering, Outreach, Other (misc) (Administration)

Board-Executive-Finance-Engr-Committee Work Labor - Attending Board and Committee meetings, scheduling meetings, Board legal, and Audit (General Fund)

## General Manager Labor

31.80%	PC/Agency Direct Labor
47.70%	ALL SOCWA Labor
20.50%	Board-Executive-Finance-Engr-Committee Work Labor

# Presented as:

47.70%	Administration
52.30%	General Fund

#### Administritive Assistant Labor

19.05%	PC/Agency Direct Labor
45.90%	ALL SOCWA Labor
35.05%	Board-Executive-Finance-Engr-Committee Work Labor

# Presented as:

45.90%	Administration
54.10%	General Fund

# Clerk of the Board

19.80%	PC/Agency Direct Labor
28.70%	ALL SOCWA Labor

51.50% Board-Executive-Finance-Engr-Committee Work Labor

#### Presented as:

45.90% Administration 54.10% General Fund

# FY23-24 Q1 and Q2

In the first half of the current Fiscal Year, the following positions were notified to track activities in ADP as either Administration or General Fund labor activities. The list of activities and their designation included:

Administrative Functions and Activities Charge Codes

Coding Key
00 - PC Admin
03 - General Fund Admin

Meetings	Coding
Attending PC Specific Meetings	00
Attending Board and Board Committee Meetings	03
Preparing Agenda Items by staff	00
Reviewing submitted materials for Board (GM and Assistant Clerk Only)	03
Preparing Board and committee meeting packages and materials including minutes and postings	03
Other agency meetings (IRWM, Aliso Creek Watershed, SJBA, member agency) non-Board Matters	00
Other agency meetings (IRWM, Aliso Creek Watershed, SJBA, member agency) Board Matters	00
Permit renewal activities and meetings	00
Department Meetings and Activities (Admin Dept 04)	00
Department Meetings and Activities (O&M Dept 01, 02, 05)	00
Department Meetings and Activities (Eng Dept 03) - Non Cap	00
Department Meetings and Activities (Eng Dept 034) - Cap	00
Financial Oversight and Reporting	Coding

Audit / Use Audit - Board Member required materials and correspondence 03 Audit / Use Audit - responding to Auditor questions (PC) 00 Audit / Use Audit - responding to Auditor questions (Board Operation) 03 Audit / Use Audit - document preparation and review 00 Audit / Use Audit - consulting fees (per Board approval) 03 ACFR - Preparation 00 Annual Physical Inventory Audit 00 Annual Physical Inventory Audit 00 Financials - Fringe rate review and updates 00 Financials - Preparing and reviewing monthly reports 00 Filing regulatory reports non-Board 00 Filing regulatory reports - Board (Form 700's , Audit, etc.) 03 Financial Reports, billings, bill reviews 00 Processing payments and deposits 00 Quarterly billing of member agencies 00 Quarterly billing of member agencies 00 Misc billings (Zephyr, water quality testing, YMCA, etc.) 00 Budget preparation efforts 00 Budget distribution and mailing efforts 00 Budget distribution and mailing efforts 00 GASB 68 - Pension Accounting 00 GASB 75 - OPEB Accounting 00 Quarterly Cash Roll Forward (large, small, non-cap, non-cap misc.) 00 Bank reconciliations 00 W2 processing 00 U999 Tax forms reporting 00 U999 Tax forms reporting 00 General Administration Activities 00 General Administration Activities 00 General Administration Activities 00 Cournent Management (IPA files) PC Files 00 Document Management (IPA files) PC Files 00 Document Management (IPA files) Board and Committees Files and Records 10 Insurance-related activities (CSRMA, CalPERS, etc.) 00 Preparing and conducting staff reviews 00 Responding to Board and Committee member inquires 03	Audit /Use Audit - preparation of Department materials and financials for	
Audit /Use Audit - responding to Auditor questions (PC)  Audit /Use Audit - responding to Auditor questions (Board Operation)  Audit /Use Audit - document preparation and review  O0  Audit /Use Audit - consulting fees (per Board approval)  O3  ACFR - Preparation  O0  ACFR - Preparation  O0  Annual Physical Inventory Audit  Financials - Fringe rate review and updates  Financials - Preparing and reviewing monthly reports  O0  Filling regulatory reports - Board (Form 700's , Audit, etc.)  Filing regulatory reports - Board (Form 700's , Audit, etc.)  O0  Financial Reports, billings, bill reviews  O0  Processing payments and deposits  Quarterly billing of member agencies  O0  Misc billings (Zephyr, water quality testing, YMCA, etc.)  Budget preparation efforts  Budget distribution and mailing efforts  Review and update of budget allocations  O0  GASB 68 - Pension Accounting  GASB 75 - OPEB Accounting  Quarterly Cash Roll Forward (large, small, non-cap, non-cap misc.)  O0  Bahk reconciliations  O0  W2 processing  O0  O0  W2 processing  O0  O0  W2 processing  O0  O0  Processing  O0  O0  Processing  O0  O0  Processing  O0  O0  O0  Processing  O0  O0  O0  Processing  O0  O0  O0  Oo  Processing  O0  OO  Oo  Oo  Processing  OO  Oo  Oo  Oo  Oo  Processing  OO  Oo  Oo  Oo  Oo  Processing  OO  Oo  Oo  Oo  Oo  Oo  Oo  Oo  Oo  O	Audit	00
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Quarterly billing of member agencies       00         Misc billings (Zephyr, water quality testing, YMCA, etc.)       00         Budget preparation efforts       00         Budget distribution and mailing efforts       03         Review and update of budget allocations       00         GASB 68 - Pension Accounting       00         GASB 75 - OPEB Accounting       00         Capital Asset Accounting       00         Quarterly Cash Roll Forward (large, small, non-cap, non-cap misc.)       00         Bank reconciliations       00         W2 processing       00         1099 Tax forms reporting       00         1099 NEC       00         Vendor management (entering, updating, removing, etc. in FE)       00         General Administration Activities       Coding         PIO Activities - non-Board Operation Inquiries       00         PIO Activities - Board Operation Inquiries       00         Document Management (non-JPA files) PC Files       00         Document Management (JPA files) Board and Committees Files and Records       03         Insurance-related activities (CSRMA, CalPERS, etc.)       00         Preparing and conducting staff reviews       00         Responding to Board and Committee member inquires       03	Processing payroll (biweekly, CalPERS reporting, Offcycle payroll, etc.)	00
Misc billings (Zephyr, water quality testing, YMCA, etc.)  Budget preparation efforts  Budget distribution and mailing efforts  Review and update of budget allocations  GASB 68 - Pension Accounting  OO  GASB 75 - OPEB Accounting  OO  Quarterly Cash Roll Forward (large, small, non-cap, non-cap misc.)  Bank reconciliations  W2 processing  OO  1099 Tax forms reporting  OO  Vendor management (entering, updating, removing, etc. in FE)  OO  General Administration Activities  Coding  PIO Activities - non-Board Operation Inquies (PC items)  PIO Activities - Board Operation Inquiries  Document Management (non-JPA files) PC Files  Document Management (JPA files) Board and Committees Files and Records  Insurance-related activities (CSRMA, CalPERS, etc.)  Preparing and conducting staff reviews  Responding to Board and Committee member inquires	Processing payments and deposits	00
Budget preparation efforts  Budget distribution and mailing efforts  Review and update of budget allocations  GASB 68 - Pension Accounting  O0  GASB 75 - OPEB Accounting  O0  Capital Asset Accounting  O0  Quarterly Cash Roll Forward (large, small, non-cap, non-cap misc.)  Bank reconciliations  O0  W2 processing  O0  1099 Tax forms reporting  O0  Vendor management (entering, updating, removing, etc. in FE)  O0  General Administration Activities  Coding  PIO Activities - non-Board Operation Inquies (PC items)  Document Management (IPA files) Board and Committees Files and Records  Insurance-related activities (CSRMA, CalPERS, etc.)  Preparing and conducting staff reviews  O0  Responding to Board and Committee member inquires  O3  Responding to Board and Committee member inquires	Quarterly billing of member agencies	00
Budget distribution and mailing efforts  Review and update of budget allocations  GASB 68 - Pension Accounting  O0  GASB 75 - OPEB Accounting  O0  Capital Asset Accounting  O0  Quarterly Cash Roll Forward (large, small, non-cap, non-cap misc.)  Bank reconciliations  O0  W2 processing  O0  1099 Tax forms reporting  O0  Vendor management (entering, updating, removing, etc. in FE)  O0  General Administration Activities  Coding  PIO Activities - non-Board Operation Inquies (PC items)  Document Management (non-JPA files) PC Files  Document Management (JPA files) Board and Committees Files and Records  Insurance-related activities (CSRMA, CalPERS, etc.)  Preparing and conducting staff reviews  Responding to Board and Committee member inquires  O3  Responding to Board and Committee member inquires	Misc billings (Zephyr, water quality testing, YMCA, etc.)	00
Review and update of budget allocations  GASB 68 - Pension Accounting  GASB 75 - OPEB Accounting  O0  Capital Asset Accounting  O0  Quarterly Cash Roll Forward (large, small, non-cap, non-cap misc.)  Bank reconciliations  O0  W2 processing  O0  1099 Tax forms reporting  O0  Vendor management (entering, updating, removing, etc. in FE)  O0  General Administration Activities  Coding  PIO Activities - non-Board Operation Inquies (PC items)  Document Management (non-JPA files) PC Files  O0  Document Management (JPA files) Board and Committees Files and Records  Insurance-related activities (CSRMA, CalPERS, etc.)  O0  Responding to Board and Committee member inquires  O3  Responding to Board and Committee member inquires	Budget preparation efforts	00
GASB 68 - Pension Accounting  GASB 75 - OPEB Accounting  O0  Capital Asset Accounting  O0  Quarterly Cash Roll Forward (large, small, non-cap, non-cap misc.)  Bank reconciliations  O0  W2 processing  O0  1099 Tax forms reporting  O0  Vendor management (entering, updating, removing, etc. in FE)  O0  General Administration Activities  Coding  PIO Activities - non-Board Operation Inquies (PC items)  Document Management (non-JPA files) PC Files  Document Management (JPA files) Board and Committees Files and Records  Insurance-related activities (CSRMA, CalPERS, etc.)  Preparing and conducting staff reviews  O0  Responding to Board and Committee member inquires  O3	Budget distribution and mailing efforts	03
GASB 75 - OPEB Accounting 00 Capital Asset Accounting 00 Quarterly Cash Roll Forward (large, small, non-cap, non-cap misc.) 00 Bank reconciliations 00 W2 processing 00 1099 Tax forms reporting 00 1099 NEC 00 Vendor management (entering, updating, removing, etc. in FE) 00 General Administration Activities Coding PIO Activities - non-Board Operation Inquies (PC items) 00 PIO Activities - Board Operation Inquiries 00 Document Management (non-JPA files) PC Files 00 Document Management (JPA files) Board and Committees Files and Records 03 Insurance-related activities (CSRMA, CalPERS, etc.) 00 Preparing and conducting staff reviews 00 Responding to Board and Committee member inquires 03	Review and update of budget allocations	00
Capital Asset Accounting  Quarterly Cash Roll Forward (large, small, non-cap, non-cap misc.)  Bank reconciliations  00  W2 processing  00  1099 Tax forms reporting  00  Vendor management (entering, updating, removing, etc. in FE)  00  General Administration Activities  Coding  PIO Activities - non-Board Operation Inquies (PC items)  PIO Activities - Board Operation Inquiries  Document Management (non-JPA files) PC Files  Document Management (JPA files) Board and Committees Files and Records  Insurance-related activities (CSRMA, CalPERS, etc.)  Preparing and conducting staff reviews  Responding to Board and Committee member inquires  03	GASB 68 - Pension Accounting	00
Quarterly Cash Roll Forward (large, small, non-cap, non-cap misc.)  Bank reconciliations  00  W2 processing  00  1099 Tax forms reporting  00  Vendor management (entering, updating, removing, etc. in FE)  General Administration Activities  Coding  PIO Activities - non-Board Operation Inquies (PC items)  PIO Activities - Board Operation Inquiries  Document Management (non-JPA files) PC Files  Document Management (JPA files) Board and Committees Files and Records  Insurance-related activities (CSRMA, CalPERS, etc.)  Preparing and conducting staff reviews  Responding to Board and Committee member inquires  03	GASB 75 - OPEB Accounting	00
Bank reconciliations 00 W2 processing 00 1099 Tax forms reporting 00 1099 NEC 00 Vendor management (entering, updating, removing, etc. in FE) 00 General Administration Activities Coding PIO Activities - non-Board Operation Inquies (PC items) 00 PIO Activities - Board Operation Inquiries 00 Document Management (non-JPA files) PC Files 00 Document Management (JPA files) Board and Committees Files and Records 03 Insurance-related activities (CSRMA, CalPERS, etc.) 00 Preparing and conducting staff reviews 00 Responding to Board and Committee member inquires 03	Capital Asset Accounting	00
W2 processing 00 1099 Tax forms reporting 00 1099 NEC 00 Vendor management (entering, updating, removing, etc. in FE) 00  General Administration Activities Coding PIO Activities - non-Board Operation Inquies (PC items) 00 PIO Activities - Board Operation Inquiries 00 Document Management (non-JPA files) PC Files 00 Document Management (JPA files) Board and Committees Files and Records 03 Insurance-related activities (CSRMA, CalPERS, etc.) 00 Preparing and conducting staff reviews 00 Responding to Board and Committee member inquires 03	Quarterly Cash Roll Forward (large, small, non-cap, non-cap misc.)	00
1099 Tax forms reporting  1099 NEC  Vendor management (entering, updating, removing, etc. in FE)  General Administration Activities  Coding  PIO Activities - non-Board Operation Inquies (PC items)  PIO Activities - Board Operation Inquiries  Document Management (non-JPA files) PC Files  Document Management (JPA files) Board and Committees Files and Records  Insurance-related activities (CSRMA, CalPERS, etc.)  Preparing and conducting staff reviews  Responding to Board and Committee member inquires  00  03	Bank reconciliations	00
Vendor management (entering, updating, removing, etc. in FE)  General Administration Activities  Coding  PIO Activities - non-Board Operation Inquies (PC items)  PIO Activities - Board Operation Inquiries  O0  Document Management (non-JPA files) PC Files  Document Management (JPA files) Board and Committees Files and Records  Insurance-related activities (CSRMA, CalPERS, etc.)  Preparing and conducting staff reviews  O0  Responding to Board and Committee member inquires  O3	W2 processing	00
Vendor management (entering, updating, removing, etc. in FE)  General Administration Activities  PIO Activities - non-Board Operation Inquies (PC items)  PIO Activities - Board Operation Inquiries  Document Management (non-JPA files) PC Files  Document Management (JPA files) Board and Committees Files and Records  Insurance-related activities (CSRMA, CalPERS, etc.)  Preparing and conducting staff reviews  OO  Responding to Board and Committee member inquires  O3	1099 Tax forms reporting	00
General Administration Activities  PIO Activities - non-Board Operation Inquies (PC items)  PIO Activities - Board Operation Inquiries  Document Management (non-JPA files) PC Files  Document Management (JPA files) Board and Committees Files and Records  Insurance-related activities (CSRMA, CalPERS, etc.)  Preparing and conducting staff reviews  Responding to Board and Committee member inquires  Oding  Coding  Od  Od  Od  Od  Od  Od  Od  Od  Od  O	1099 NEC	00
PIO Activities - non-Board Operation Inquies (PC items)  PIO Activities - Board Operation Inquiries  Document Management (non-JPA files) PC Files  Document Management (JPA files) Board and Committees Files and Records  Insurance-related activities (CSRMA, CalPERS, etc.)  Preparing and conducting staff reviews  Responding to Board and Committee member inquires  00  03	Vendor management (entering, updating, removing, etc. in FE)	00
PIO Activities - Board Operation Inquiries 00  Document Management (non-JPA files) PC Files 00  Document Management (JPA files) Board and Committees Files and Records 03  Insurance-related activities (CSRMA, CalPERS, etc.) 00  Preparing and conducting staff reviews 00  Responding to Board and Committee member inquires 03	General Administration Activities	Coding
PIO Activities - Board Operation Inquiries 00  Document Management (non-JPA files) PC Files 00  Document Management (JPA files) Board and Committees Files and Records 03  Insurance-related activities (CSRMA, CalPERS, etc.) 00  Preparing and conducting staff reviews 00  Responding to Board and Committee member inquires 03	PIO Activities - non-Board Operation Inquies (PC items)	nn
Document Management (non-JPA files) PC Files  Document Management (JPA files) Board and Committees Files and Records  Insurance-related activities (CSRMA, CalPERS, etc.)  Preparing and conducting staff reviews  OO  Responding to Board and Committee member inquires  O3	· · · · · · ·	
Document Management (JPA files) Board and Committees Files and Records  Insurance-related activities (CSRMA, CalPERS, etc.)  Preparing and conducting staff reviews  O0  Responding to Board and Committee member inquires  03	·	
Insurance-related activities (CSRMA, CalPERS, etc.)  Preparing and conducting staff reviews  O0  Responding to Board and Committee member inquires  03		
Preparing and conducting staff reviews 00 Responding to Board and Committee member inquires 03		
Responding to Board and Committee member inquires 03		
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	Training and conferences - non-Board (CPA, WEF, CASA, CSRMA, CWEA, etc.)	00

Training and conferences - Board (Clerk of Board Conference, etc.)		
Special projects and activities included in new permits	00	
Legal Matters	Coding	
Legal Matters - Board Items	03	
Legal Matters - PC/Admin Items	00	
Special and Directed Activities	Coding	
JPA Agreement Updates	03	
PC Agreement Updates	00	
Board-directed special projects - PC Related	00	
Board-directed special projects - board-related	03	

# General Manager Labor (excludes direct to CIP charges)

20.00% PC/Agency Direct Labor 57.60% ALL SOCWA Labor

22.40% Board-Executive-Finance-Engr-Committee Work Labor

#### Presented as:

57.60% Administration 42.40% General Fund

## Executive Assistant/Assistant Cleark of Board Labor

0.00% PC/Agency Direct Labor 65.90% ALL SOCWA Labor

34.10% Board-Executive-Finance-Engr-Committee Work Labor

#### Presented as:

65.90% Administration 34.10% General Fund

#### **Finance Controller**

0.00% PC/Agency Direct Labor 95.00% ALL SOCWA Labor

5.00% Board-Executive-Finance-Engr-Committee Work Labor

#### Presented as:

95.00% Administration 5.00% General Fund

## **Administrative Labor Allocations Prior to 1999**

The "General Agency Budget" has also been shown as both "General Fund" and "General Overhead" prior to 1999.

The earliest reference to a "General Agency Budget" is 1977 under AWMA. There was a General Agency Account, General Manager Account, Construction Account, and Project Committee Accounts. The minutes in that era describe the General Manager Account as being allocated based on PC use/allocations/costs. The General Agency Account is described as being allocated unevenly with unanimous consent. I could not find an original budget with the table(s) in our files.

The first definitive Administrative Budget and General Fund/General Agency Budget accounting is in the 1981/1982 AWMA Budget. The General Fund budget was around 10% of the Agency's overall administrative costs, allocated to "General Overhead" and split evenly between the agencies. The remaining budget was allocated to the PC's based on expected labor efforts for the upcoming year. It was 60% to PC17 and 30% to PC15 at that time.

General Fund budget levels from the late 1980's remained around 10% of the Agency's Administrative budget up to FY2016.